



# ***EMPOWERING OUR FUTURE***

*Florida's Force - We Work for **You***



— ADJUTANT GENERAL'S REPORT FISCAL YEAR 2015 —



DEPARTMENT OF MILITARY AFFAIRS  
FLORIDA NATIONAL GUARD

# Empowering Our Future Florida's Force

*"The Florida National Guard is committed to ensuring the readiness, well-being and empowerment of our Soldiers and Airmen while safeguarding our citizens and defending our nation."*



## STATE OF FLORIDA DEPARTMENT OF MILITARY AFFAIRS

Office of The Adjutant General  
St. Francis Barracks, Post Office Box 1008  
St. Augustine, Florida 32085-1008

**January 2, 2016**

### **The Honorable Rick Scott Governor of Florida**

The Capitol  
Tallahassee, Florida 32399-0001

#### **Dear Governor Scott:**

It is my pleasure to present you with the Florida National Guard and Department of Military Affairs Adjutant General's Report for 2015, pursuant to the provisions of Chapter 250.10, Florida Statutes, and pertains to the administration of the Department of Military Affairs for the fiscal year 1 July 2014 – 30 June 2015.

The Florida National Guard remains engaged as a community based organization committed to serving the citizens of Florida. Through engagement and empowerment of the workforce, your Florida National Guard has accomplished much during this last year. This report highlights achievements of your Florida National Guard and the Department of Military Affairs.

The progress reflected in this report demonstrates the high level of readiness and efficiency of the Department of Military Affairs and the Florida National Guard as they fulfill both the state and federal missions.

We Work For You!

Sincerely,

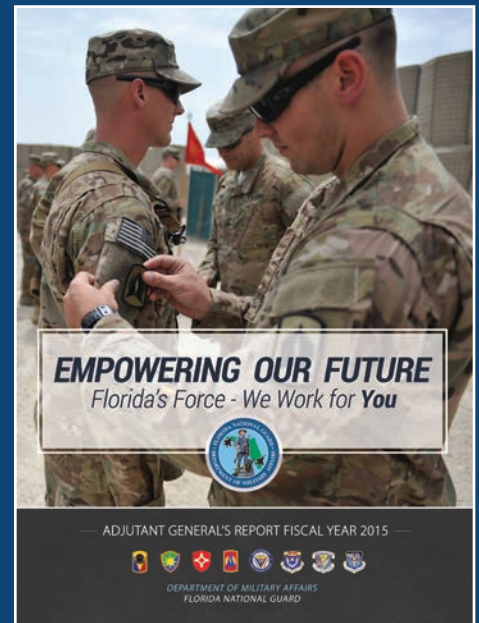
Michael A. Calhoun  
Major General  
Florida National Guard  
The Adjutant General





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**COVER:** More than 100 U.S. Army Soldiers assigned to C Battery, 1st Battalion, 265th Air Defense Artillery Brigade of the Florida Army National Guard received Combat Patches during a ceremony at Bagram Airfield. The unit, based in Palm Coast, deployed to Bagram earlier this year and is responsible for air defense of Bagram Airfield.

**REPORT:** The Adjutant General's Report is published each year under the provisions of Chapter 250.10, Florida Statutes, and pertains to the administration of the Department of Military Affairs for the fiscal year. The intent is to provide the public with information on the programs and financial activities of the Department of Military Affairs. It is distributed to state and local government agencies and is made available to the public upon request free of charge. The Adjutant General's Report is produced by the Florida National Guard Public Affairs Office.

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**POINT OF CONTACT:** For more information please contact the Florida National Guard Public Affairs Office at (904) 823-0166.



**Rick Scott**  
Governor of Florida



**Maj. Gen. Michael Calhoun**  
The Adjutant General of Florida



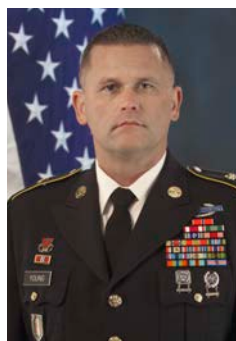
**Brig. Gen. Valeria Gonzalez-Kerr**  
Assistant Adjutant General – Army (M-Day)



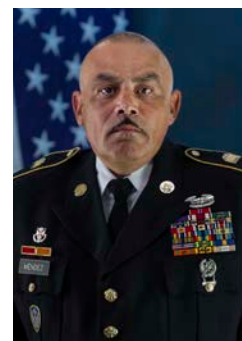
**Col. Perry Hagaman**  
Assistant Adjutant General – Army



**Col. Mike Canzoneri**  
Chief of Staff, Florida Army National Guard



**Command Sgt. Maj. Jeffrey Young**  
Senior Enlisted Advisor to the Adjutant General



**Command Sgt. Maj. Enrique Mendez, Jr.**  
Command Sergeant Major - Army



**Brig. Gen. James Eifert**  
Assistant Adjutant General – Air & Commander, Florida Air National Guard



**Brig. Gen. Thomas Cucchi**  
Chief of Staff, Florida Air National Guard



**Col. Julia Kyrakis**  
Director of Staff – Air



**Chief Master Sgt. Jerry Gardner, Jr.**  
State Command Chief Master Sergeant – Air



# Florida Department of Military Affairs



*"The Department manages a force of nearly 12,000 National Guard members, including almost 2,300 full-time federal personnel, and more than 450 state employees."*

The Florida Department of Military Affairs (DMA) provides management oversight and administrative support to the Florida National Guard (FLNG). Directly responsive to the Governor of Florida, the Department operates within the policy guidance and fiscal framework of both federal and state authorities. The Department manages a force of nearly 12,000 National Guard members, including over 2,300 full-time federal personnel, and more than 450 state employees. Together, the DMA and the FLNG are committed to serving the vital interests of the nation, the state of Florida, and its communities.

The Adjutant General, as head of the department, is specifically tasked with (1) the readiness of the Florida National Guard, (2) its response in times of natural disaster, and (3) assistance to Floridians at risk.

Tracing its heritage back to 1565, the year the Spanish founders of St. Augustine organized their first company of citizen-soldiers, the Florida National Guard's militia heritage extends back into our communities more than 450 years. Whether it was a call to arms during our nation's conflicts, or a cry for help during a natural disaster, the Guard has been there for Florida.

Today Florida National Guard Soldiers and Airmen remain engaged in overseas contingency operations, are vigilant in preparations to respond to domestic emergencies, and are committed to serving Florida's citizens and communities.



## MISSION

To provide ready military units and personnel to support national security objectives; to protect our citizens; and to support programs and initiatives which add value to our state and nation.

## VISION

The nation's premier National Guard, embodying a winning spirit, living our core values, committed to serving Florida's citizens, and ready to meet the nation's call.

## OUR VALUES - P.R.I.D.E.

Professionalism (Duty, Service Before Self)  
Respect (Diversity)  
Integrity (Loyalty, Integrity First, Honor)  
Discipline (Personal Courage, Selfless Service)  
Excellence (Excellence in All We Do)





**Maj. Gen. Michael Calhoun**  
The Adjutant General of Florida



**18K**

Florida National Guard has  
deployed nearly 18,000  
Soldiers & Airmen

**1.1M**

Economic impact of the  
Florida National Guard was  
over \$1.14 billion in FY15

## WE WORK FOR YOU

**W**hen I took command of this organization in March 2015, I knew I inherited an outstanding team, shaped and mentored by many great leaders ... a team that is motivated to excel and committed to serving the state and nation ... a team that **Works for You**.

"We work for you" is the central underpinning of my leadership philosophy, and is based upon two concepts that I embrace.

First, it is my obligation, as the leader of this great team, to ensure that every Soldier, Airman and civilian has what he or she needs to accomplish our mission. That includes ensuring each member is trained, is physically and mentally prepared to accomplish the mission, and has knowledge of, and access to, every possible resource to achieve his or her full potential. They must always be ready, and their families must also be prepared and resilient. Their readiness and well-being is my top priority. **I Work for Them.**

Second, our 12,000 Soldiers and Airmen collectively work for our great state and nation. We proudly safeguard our citizens, and through our 17,600-plus deployments over the past 14 years, we have served the nation with the highest degree of competence and character. Florida citizens and communities can take pride in knowing that your Guardsmen have continued to set records of excellence in performance across all of our functional areas. **We Work for You.**

This past year, your Air National Guard upgraded its capabilities to protect the nation's skies in the southeast United States, and has continued to demonstrate that it is the best in the nation through numerous exercises and no-notice evaluations. The 159th Expeditionary Fighter Squadron was the first Air National Guard Theater Support Package to deploy in Europe, and our team was personally thanked by the NATO Secretary General for their outstanding support.

Your Army National Guard also sustained its record of excellence through several inspections, to include earning one of the highest scores in the nation during the Command Logistics Review Team inspection. The Soldiers of the 1-265th Air Defense Artillery Battalion trained on an entirely new weapon system, and is now performing the Counter-Rocket Artillery Mortar mission in Afghanistan. In the next year, we will deploy two Infantry battalions from the 53rd Infantry Brigade Combat Team (IBCT) to the Horn of Africa to perform security operations.

We also remain ready to protect life and property during domestic crises, providing security, medical care and evacuation, search and rescue and other life-sustaining capabilities for our citizens. These are just a few examples among many that demonstrate how we work for you.

We are thankful for the continued support of our state leadership and legislators who have been critical enablers for our force.

**We Work for You!**


Sincerely,

A handwritten signature in black ink, appearing to read "Michael Calhoun".





We Work for **You**



“ *The success of our team depends upon individual success, not just that of senior leaders, but of enlisted members at the lowest level...*

- Maj. Gen. Michael Calhoun







**Col. Perry Hagaman**  
Assistant Adjutant  
General – Army



**10K**

Florida Army National  
Guard consists of almost  
10,000 Soldiers

**55**

Florida Army National Guard  
has more than 55 armories &  
facilities across the state

## TRAINED AND MOTIVATED

The Florida Army National Guard (FLARNG) consists of almost 10,000 Citizen-Soldiers in more than 55 armories and facilities across the state, and has the 11th largest authorized end strength in the nation. The organization's mission is to provide trained and motivated forces to the governor and combatant commanders to support unified land operations—offense, defensive, stability and civil support. In 2015, FLARNG surpassed all federal and state requirements to include the deployment and redeployment of more than 1,000 warriors to Afghanistan, Iraq, Qatar, Horn of Africa and National Capital Region (Washington, D.C.).

In addition to our overseas operations, the FLARNG was postured to deliver support to the state during domestic disasters such as hurricanes, wildfires, floods and other events that impacted the safety and security of our fellow citizens. We provide a wide array of capabilities, to include search and rescue, aviation, traffic management, medical care and evacuation, road clearing and distribution of critical life-support supplies.

The three strategic priorities for the FLARNG ensure continued preparedness to meet all missions. They are: training excellence, world class facilities, and quality end-strength.

For training excellence, the Regional Training Institute (RTI) received an average score of 98.7 percent during eight accreditation inspections from U.S. Army Training and Doctrine Command (TRADOC). The RTI trained over 1,500 students during the year, and partnered with Army Installation Management Command to develop and pilot the Army's first Installation Emergency Operations Course.

To support sustainment of world class facilities, our Construction and Facility Management Office renovated 14 armories. Six of these renovations were through \$12.5 million in funds provided by the Florida Legislature under the Florida Armory Revitalization Program (FARP). During this fiscal year Florida was awarded \$18 million in Military Construction (MILCON) federal funds for the construction of Flagler Palm Coast Armory, the future home of the HHB and D Battery, 1-265th Air Defense Artillery Battalion.

In support of our third strategic priority, quality end-strength, the FLARNG Recruiting and Retention Battalion (RRB) had another phenomenal year, despite manning and funding challenges. Florida achieved 101.4 percent of its NGB end-strength goal, finishing the fiscal year with 9,954 Soldiers. The RRB finished FY15 at or above 100 percent of its NGB mission goals in numerous areas, produced 149 basic combat training and advanced individual training (AIT) Distinguish Honor or Honor Graduates, placing 1st in the region, and 5th in the nation. FY15 was one of our best recruiting years, enlisting over 1,517 new recruits and officer candidates.

These accomplishments set the conditions for Florida to continue our position of strength for increased federal and state funding, future force structure growth, and meeting the needs of our civilians, Soldiers and their families.

"Always Ready ... Always There."

Sincerely,



## OUR FUTURE LOOKS BRIGHT

The Florida Air National Guard (FLANG) traces its roots back to 1947 when the 159th Fighter Squadron organized with just 18 people operating P-51 aircraft. Today, there are more than 1,900 Air Guardsmen spread across the great state of Florida, performing the air-sovereignty mission to keep the southeastern U.S. safe and provide aerospace warning and control for the continental U.S. around the clock. We also provide mission ready Airmen and equipment to Combatant Commanders (COCOM) in support of operations worldwide and protect life and property, preserve peace, order and public safety here at home.

Our goal is to be America's finest Air Guard and toward that end, we have three main objectives. The first is to man the force with ready, trained, and motivated Airmen. At the same time, equip and sustain the force for immediate use in on-going and contingency operations. Finally, mobilize and deploy Airmen and equipment for success in federal and state missions.

Last year, we effectively demonstrated that we met our objectives. We deployed more than 300 of our Airmen to support COCOMs around the world in countries such as Guam, the Netherlands, Germany, Bulgaria, Kuwait, United Arab Emirates, Qatar and Afghanistan. Our biggest deployment included 217 Airmen, 12 F-15 aircraft and 181.73 short tons of equipment to support Operation Atlantic Resolve, deterring Russian aggression and demonstrating solidarity with NATO. The REDHORSE unit deployed 100 Airmen for training to Guam and constructed a typhoon-proof 7,500 square foot storage facility.

We have also made great strides in improving our strength - from 93.1 percent at the end of FY14 to 95.68 percent at the end of this FY, steadily gaining on our goal of 100 percent. We've more effectively identified and recruited to vacancies and developed initiatives designed to retain and develop our valuable Airmen.

Our future looks bright. We're adding a vital new mission to the FLANG that will further allow us to integrate with the active duty Air Force in the special operations world and make more of a difference across the globe. Once the 114th Space Control Squadron is finished with its conversion, those Airmen will provide a unique counter-communication capability anywhere. We continue to strive to be a ready, relevant and recognized force.

This was my second year as the Commander of the FLANG and the Assistant Adjutant General-Air and I continue to be impressed by the many professional Airmen I meet that are a vital part of the organization and citizen-Airmen in communities across Florida. In spite of this year's many challenges and demanding situations, incredible achievement abounded.

I'm glad to be a part of "America's Finest!"

Sincerely,

*James O. Eifert*



**Brig. Gen. James Eifert**  
Assistant Adjutant General –  
Air & Commander, Florida Air  
National Guard



20%

Approximately 20 percent of the  
125th FW was deployed at one  
time during FY15

300

Florida Air National Guard  
deployed more than 300 Airmen  
to support COCOMs

# 53rd Infantry Brigade Combat Team

ESTABLISHED 1963



 [www.facebook.com/53rdInfantryBrigadeCombatTeam](https://www.facebook.com/53rdInfantryBrigadeCombatTeam)



**Col. Rafael Ribas**  
Commander, 53rd IBCT



**Command Sgt. Maj. Virgil Robinson**  
CSM, 53rd IBCT

The missions of the 53rd Infantry Brigade Combat Team (IBCT) are focused on supporting the nation and the state. The federal mission of the IBCT is to mobilize, execute battle focused post mobilization training, deploy to a theater of operations and conduct successful combat operations as assigned. The mission of the brigade for the state of Florida is to deploy as an IBCT to conduct Defense Support of Civil Authorities (DSCA) in response to civil disturbance, disasters and other events as directed; to be prepared to provide command and control and sustain a 500 Soldier Military Assistance for Civil Disturbance (MACDIS) Quick Reaction Force (QRF).

In the past year, the brigade has executed and participated in various training exercises throughout the state and nation specializing in preparing each and every Soldier for combat operations within their specific specialties.

Second Battalion, 124th Infantry Regiment (2-124th) mobilized to Fort Bliss, Texas, to execute training for an upcoming deployment to the Horn of Africa to perform security operations. Their three-week pre-mobilization training was conducted at Camp Blanding Joint Training Center (CBJTC) by 1st Battalion, 124th (1-124th) Infantry Regiment, proving once again the versatility and self-sustainability of the 53rd IBCT. First Battalion's participation in 2-124th's pre-mobilization training was crucial not only to enhance and prepare its sister battalion, but also to prepare 1st Battalion for its upcoming mobilization to the Horn of Africa.

Additionally 1-124th, joined by 2-124th, the 116th Field Artillery Regiment, and the 53rd Brigade Special Troops Battalion (BSB), participated in the Joint Readiness Training Center (JRTC) rotation 15-06 at Fort Polk, La., where they served as opposing forces for active duty units in various combat training exercises. Additionally, the 53rd BSB conducted annual training at Camp Dodge, Iowa, in preparation for its upcoming mission to South America. This type of annual training allowed each of the individual companies opportunities to practice their unique skillsets in varying environments. While other companies completed training requirements, Company C performed real-world missions at the local Veteran Affairs Hospital.

The 1st Battalion, 153rd (1-153rd) Cavalry Regiment continued what the brigade started during last year's eXportable Combat Training Capability (XCTC) program by performing as the opposing force during Vanguard Focus, the 4th IBCT, 3rd Infantry Division's exercise at Fort Stewart, Ga. The training was specifically designed to simulate the scenarios units encounter during a JRTC rotation. The 1-153rd also responded to the need of the brigade by preparing and mobilizing Bravo Troop in 60 days to augment 2-124th Infantry Regiment for its deployment to the Horn of Africa.

The brigade as a whole conducted a command post exercise in order to train leaders on the three-dimensional nature of unified land operations. Since the Army has shifted towards unified land operations doctrine from a counter insurgency based doctrine, continuous training and performing rehearsals allows commanders to showcase how unified land operations work in support of major operations. Training such as this ensures our forces remain the most prepared.





“

*The 53rd Infantry Brigade Combat Team  
remains ready to respond to defend the  
nation abroad and safeguard the citizens  
of our state.*

*- Col. Rafael Ribas*





# 50th Regional Support Group

ESTABLISHED 1946



 [www.facebook.com/50thRSG](https://www.facebook.com/50thRSG)



**Col. Peter Kaye**  
Commander, 50th RSG



**Command Sgt. Maj.  
Eugene Meisenheimer**  
CSM, 50th RSG  
EFFECTIVE FY16

The 50th Regional Support Group (RSG), located in Homestead, has executed another successful year. The men and women of the 50th RSG remain postured to support a wide range of Defense Support of Civil Authorities (DSCA) missions including Command and Control, Chemical, Biological, Radiological, Nuclear (CBRN) Response Element (C2CRE), CBRNE Enhanced Response Force Package (CERF-P), Wild Fire Support, Emergency Operation Center (EOC) liaison operations, and all logistical support emergency response contingencies.

Members of the 930th Digital Liaison Detachment (DLD), located in Homestead, participated in joint exercises Ulchi Freedom Guardian 2014 and Key Resolve 2015, employing unit members to provide liaison operations in order to synchronize and coordinate the military operations of multiple nations.

The 146th Expeditionary Signal Battalion (ESB), located in Jacksonville, had a busy year, participating in many training events and exercises. In March, B Company was certified as the CERF-P Decontamination (DECON) team, relieving C Company of those duties. In April, Headquarters and Headquarters Company (HHC) and A Company deployed to Camp Atterbury, Ind., as Task Force (TF) Special Troops Battalion (STB) to participate in Operation Vibrant Response. As TF STB, the 146th provides communications support as well as command and control of Direct Reporting Units (DRUs) for Task Force 38 C2CRE-B and is required to deploy within 96 hours to respond to any CBRNE event in the continental U.S. In July, C Company sent a platoon to Fort Polk, La., to support the 34th Infantry Division at the Joint Readiness Training Center.

The 260th Military Intelligence Battalion, located in Miami, executes mission command over multiple units across the intelligence and sustainment warfighter functions. Over the past year, the 260th's 356th and 856th Quartermaster Companies supported multiple missions in support of the Army Sustainment Command (ASC) at Joint Base McGuire-Dix-Lakehurst, N.J., Fort Hood, Texas, and U.S. Military Academy, West Point. The battalion deployed linguists in support of the U.S. Southern Command's (SOUTHCOM) Operation Beyond the Horizon in El Salvador, Obangame Express 2015 in the Republic of Congo, Ivory Coast, and Ghana, and participated in the Navy Africa (NAF) Planning Conference in order to provide input on linguist support to a NAF exercise. Several Military Intelligence units were sent to Camp Williams, Utah, to participate in Operation Panther Strike 2015, and also conducted language immersion training in Costa Rica. The 13th Army Band continues its valued year-round musical support in support of military and patriotic events throughout the state of Florida.

The 927th Combat Sustainment Support Battalion (CSSB), located at CBJTC, has continued its proud heritage of providing world-class service and support. The 927th's HHC traveled to Fort Polk, La., to provide exercise support and sustainment services to the 2nd Battalion, 10th Infantry Regiment BCT during JRTC Rotation 15-04. The 144th Transportation Company participated in the Fourth Annual National Night Out alongside members of the Marianna Police Department. The 256th Area Support Medical Company participated in Golden Coyote at Camp Guernsey, Wyo., where it taught a Combat Life Saver (CLS) Course and provided real-world medical support to exercise participants. All units continued to refine their DSCA plans and coordinated with our partners at the Florida Department of Emergency Management for training at the State Logistics Response Center and Logistical Staging Areas.





*It takes world-class Soldiers to provide consistent, superior service and support for state and federal missions. The men and women of the 50th RSG embody that – they are true professionals.*

*- Col. Peter Kaye*



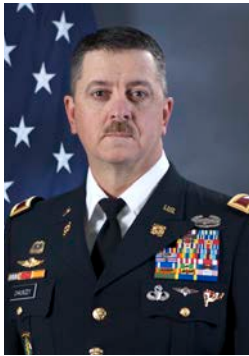


## 83rd Troop Command

ESTABLISHED 1978



 [www.facebook.com/83rdTroopCommand](https://www.facebook.com/83rdTroopCommand)



**Col. Paul Chauncey**  
Commander, 83rd TC



**Command Sgt. Maj. David Lanham**  
CSM, 83rd TC

The 83rd Troop Command (TC), known as the “Capital City Spartans,” is home to the most diverse, dynamic array of units in the Florida National Guard, and it continues to conduct the most difficult and dramatic of missions. The 83rd TC is comprised of units that fly and dive, units that dig, demolish and build, units that jump into the fight and analyze hazards, units that monitor the airfields, units that capture the moment, and units that execute the missions of the Governor in the capital city.

During the past year, the 3rd Battalion, 20th Special Forces Group (SFG) has executed five Joint Combined Exchange Training (JCET) programs in the U.S. Southern Command’s area of operation. The 3-20th SFG executed Defense Support of Civil Authorities (DSCA) training operations with the 308th Pararescue Squadron and participated in Marine Corps Mountain Warfare Training. The unit conducted unconventional warfare training, participated in Special Forces Advanced Urban Combat training, and was involved with such named missions and exercises as Enduring Freedom, Panther Strike, Vigilant Guard, Observant Compass, Gulf Coalition Council, and Archangel.

Our engineers have had a busy year making improvements for the FLNG. The 868th Engineer Company (EC) has made numerous road improvements at Camp Blanding Joint Training Center (CBJTC). The 869th EC constructed bat houses at the Military Operations in Urban Terrain (MOUT) site and replaced culverts throughout the installation, while the 269th Engineer Detachment drilled three water wells.

The 44th and 48th Civil Support Teams (CST) continue to safeguard our state’s citizens by working hand-in-hand with state and federal partners. This year, they conducted hundreds of civil support assist and stand-by missions alongside the Florida Department of Law Enforcement and the FBI. The Headquarters for 83rd TC continues to serve the state in the spotlight. This year, it supported the 2015 gubernatorial inauguration, as well as numerous community outreach events in Tallahassee.

Despite a high operational tempo of training and real-world missions, the 1st Battalion, 111th Aviation Regiment has executed 3,050 accident-free flight hours. It provided search and extraction operations during Swift Water Rescue training and conducted 47 external aviation support missions. The 1-111th also conducted Live Medical Evacuation iterations with Shands Hospital in Gainesville, and executed the only brigade-level air assault in the state utilizing Chinooks, reconnaissance and medevac aircraft training.

The 107th Mobile Public Affairs Detachment returned from its second deployment to Joint Task Force Guantanamo in support of Operation Enduring Freedom and hit the ground running. Unit members provided public affairs support for a joint training mission conducted by our 44th and 48th CSTs, participated in a multi-national exercise, Saber Junction 2015, in Hohenfels, Germany and provided photography and video support services for The Adjutant General of Florida change of command ceremony.

All of the 83rd Troop Command’s units possess unique and vital expertise that benefit the Florida National Guard and the State of Florida.





“ 83rd Troop Command is home to the most diverse, dynamic array of units in the Florida National Guard ... they continue to conduct the most difficult and dramatic of missions. ”

- Col. Paul Chauncey





# 164th Air Defense Artillery Brigade

ESTABLISHED 1987



 [www.facebook.com/164thADABDE](https://www.facebook.com/164thADABDE)



**Col. Grant Slayden**  
Commander, 164th ADA

EFFECTIVE FY16

The 164th Air Defense Artillery (ADA) Brigade consists of a headquarters in Orlando, 1st Battalion, 265th ADA Regiment, in Palm Coast, 3rd Battalion, 265th ADA Regiment in Sarasota, 3rd Battalion, 116th Field Artillery (FA) Regiment in Plant City, and the 254th Transportation Battalion (a composite organization which includes three Military Police (MP) companies) in West Palm Beach.

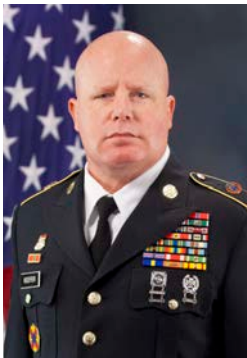
In December, the 164th ADA Brigade Headquarters conducted a bilateral annual training in Tokyo with the Japanese Ground Self Defense Force for the tenth consecutive year. In the summer, the unit conducted training at Camp Blanding Joint Training Center (CBJTC) on the Air and Missile Defense Planning and Control System.

The 1st Battalion, 265th ADA Regiment relocated from Daytona Beach, to Palm Coast in December. Never losing focus, the members continued preparing for their overseas air defense mission by executing multiple training exercises. In June, the unit deployed to Afghanistan in support of Operation Freedom Sentinel to conduct a Counter-Rocket, Artillery and Mortar (C-RAM) mission.

The 3rd Battalion, 265th ADA Regiment completed an eventful year with a highly successful Joint Readiness Training Center (JRTC) rotation and Annual Training (AT) that culminated with a missile live fire (MLFX). In addition, the battalion supported several community events, a dining out, a top team challenge, and two Soldiers were recognized with a highly prestigious national award. In late July, the unit will deploy a battery to JRTC and the battalion to CBJTC for AT and a MLFX at Fort Stewart, Ga., to prepare for its pending National Capital Region deployment in mid-2016.

The 3rd Battalion, 116th Field Artillery Regiment honed its artillery skills through extensive training. The efforts put forth by the unit's members laid the groundwork for the unit to conduct a Live Fire Exercise during AT. Furthermore, the unit underwent significant weapons platform changes, which now include the Force XXI Battle Command Brigade and Below, PRC-127 radios, ballistic windshields, and operating system upgrades. The unit also began training to perform a National Guard Reaction Force mission in 2016.

The 254th Transportation Battalion, based in West Palm Beach, supported multiple missions to increase its readiness. The 1218th Transportation Company successfully completed its three-year commitment in support of the Command and Control, Chemical, Biological, Radiological, Nuclear Response Element (CBRNE) mission. In addition, Soldiers supported Operation Patriot Bandolier by driving 215,000 miles hauling 4.7 million pounds of pre-positioned ammunition stocks throughout the eastern U.S. The 690th Military Police Company also conducted a training rotation at Ft Polk, La., where Soldiers provided host nation police and military police support during the training rotation.



**Command Sgt. Maj.  
William Keefer**  
CSM, 164th ADA





*The 164th Air Defense Artillery Brigade is proud to support the state and nation, and protect the skies both at home and abroad.*

*- Col. Grant Slayden*





# Camp Blanding Joint Training Center

ESTABLISHED 1939



[www.facebook.com/CampBlanding](https://www.facebook.com/CampBlanding)



**Col. Daniel Johnson**  
Commander, CBJTC

EFFECTIVE FY16



**Command Sgt. Maj. Robert Hosford**  
CSM, CBJTC

Camp Blanding Joint Training Center (CBJTC) near Starke, is the National Guard's premier training site in North Florida. The 73,000-acre post provides resources to enhance joint, interagency, intergovernmental, and multinational training in support of our nation, state and communities. As a key stakeholder in the region, CBJTC continues to grow new partnerships and enhance existing ones.

Quality customer service is provided to a wide range of customers spanning the Joint, Interagency, Intergovernmental and Multinational (JIIM) Spectrum. This diverse customer base keeps CBJTC relevant while providing various revenue streams to sustain its capabilities. The application of state and federal funds provides continual improvements for existing services, creates opportunities for the development of new ranges, and supports construction of facilities to better meet the needs of our customers. Camp Blanding remains committed to and capable of supporting JIIM organizations desiring to train both federal and state missions.

Named after former Chief of the National Guard Bureau and Florida Guardsman, Army Lt. Gen. Albert Hazen Blanding, the post has been an important training site for our military members since World War II. In January 2015, CBJTC celebrated its 75th Anniversary recognizing its past importance as a mobilization station as well as highlighting its future relevance in the current Volatile, Uncertain, Complex and Ambiguous (VUCA) operating environment.

Camp Blanding aspires to be the premier domestic and combat training facility in the southeastern U.S with a focus on Unified Land Operations up to brigade size elements. It continually seeks opportunities to offer training for the "whole of government" approach while showcasing its capabilities as a state-of-the-art, year-round training venue.

## CAMP BLANDING SUPPORTED TRAINING 280 DAYS IN FY15

### FISCAL YEAR 2015 BY THE NUMBERS:

188 Army units trained – 177,826 personnel total  
16 Navy units trained – 2,131 personnel total  
10 Air Force units trained – 7,140 personnel total  
13 USMC units trained – 10,020 personnel total  
2 USCG units trained – 532 personnel total  
51 Non-DOD agencies trained – 18,043 personnel total

**TOTAL PERSONNEL TRAINED – 215,692**

### AVAILABLE RESOURCES:

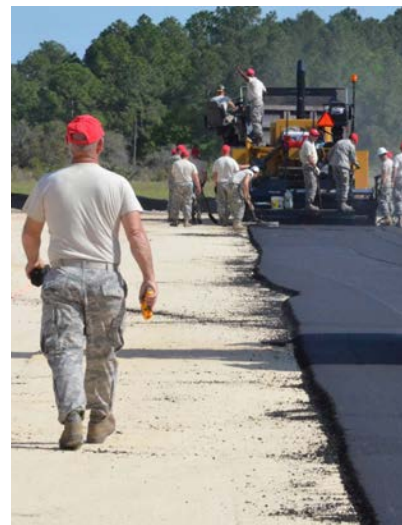
55,000 Acres for Maneuver Training  
Drop Zones and Air Assault Strip  
Over 50 Live Fire Ranges  
Engagement Simulation Venues  
60+ Helicopter Landing Zones  
Urban Terrain Training Facility  
Waterborne Training Areas  
Rubble & Tunnel Trainers





*Camp Blanding provides resources to enhance joint interagency and multinational training in support of our nation, state and communities and is the premier regional training center, employing innovative practices and evolving technologies.*

*- Col. Daniel Johnson*





# 125th Fighter Wing

## ESTABLISHED 1947

 [www.facebook.com/FloridaAirNationalGuard](https://www.facebook.com/FloridaAirNationalGuard)



**Col. Brian Simpler**  
*Commander, 125th FW*

Since 1947, the 125th Fighter Wing (125th FW) has proudly protected the skies with strategic air defense over most of the southeastern United States. As the premier F-15C unit in the United States, the 125th FW maintains and flies F-15C fighter aircraft at Jacksonville International Airport. In south Florida the 125th FW's Detachment 1 (Det 1) conducts a continuous 24-hour alert mission at Homestead Air Reserve Base executing the top priority of the National Defense Strategy - Defense of the Homeland.

In the past year, five Geographically Separated Units throughout the state of Florida were reorganized to be a part of the 125th FW, making it one of the largest wings in the Air National Guard. This realignment makes all Florida Air National Guard (FLANG) units inspectable under the new Air Force Inspection System and provides better support to Airmen throughout the state.

Airmen of the 125th FW were engaged across the globe, simultaneously executing missions for four Combatant Commanders: U.S. Northern Command, Pacific Command, Central Command (CENTCOM), and European Command (EUCOM). The 159th Expeditionary Fighter Squadron, the oldest unit in the FLANG, also known as the 'Boxin' Gators,' made history as the first Air National Guard unit to support a Theater Security Package (TSP) in the European Command. The TSP mission included deploying to Bulgaria as part of Operation Atlantic Resolve (OAR) to deter further Russian aggression while supporting our North Atlantic Treaty Organization (NATO) partners.

The Air National Guard's first-ever full Critical Care Air Transport Team, composed of 125th Medical Group personnel, deployed to EUCOM to transport wounded Soldiers and Airmen from CENTCOM to Germany and the U.S. deploying Airmen aboard U.S. Navy vessels, the 290th Joint Communications Support Squadron (290th JCSS) provided communications throughout Asia on the humanitarian mission, Pacific Partnership 2015. The 290th JCSS also deployed Airmen to both EUCOM and CENTCOM. The 114th Space Control Squadron (114th SPCS) and the 159th Weather Flight both deployed Airmen in support of Operation Freedom's Sentinel.

Approximately 20 percent of the wing was deployed at one time during the last year, with another 20 percent preparing for upcoming mobilizations across the globe.

The dedication demonstrated by Florida's Airmen earned the 114th SPCS, 290th JCSS and the 125th FW the Air Force Outstanding Unit Award. This prestigious accomplishment confirms the 125th FW is ready to execute all state and federal missions with speed and precision as this nation's Premier Fighter Wing.





*The 125th Fighter Wing is ready to execute all state and federal missions with speed and precision as the nation's premier fighter wing.*

*- Col. Brian Simpler*



## Detachment 1, HQs FLANG

ESTABLISHED 1949



 [www.facebook.com/FloridaAirNationalGuard](https://www.facebook.com/FloridaAirNationalGuard)



**Col. David Silva**  
Commander,  
Detachment 1, HQs FLANG

The mission of Headquarters (HQs) Florida Air National Guard (FLANG), Detachment 1 (Det-1) is to provide highly experienced F-22 and F-35 instructor pilots to support the 325th and 33rd Fighter Wings' missions. The primary mission of both wings is to train the next generation of fighter pilots for the Combat Air Forces. This mission is executed hand-in-hand with both the active duty and Air Force Reserve components, making HQ FLANG Det-1 the only true Total Force organization in the Fighter Community.

During the past year, Det-1 F-22 instructor pilots were instrumental in the total transformation of the formal training syllabus and the implementation of a \$100 million simulator upgrade. Both initiatives resulted in a 100 percent increase in student training capacity and a 50 percent increase in student production. As the Combat Air Force continues to experience a critical shortage of F-22 pilots, this increased production has been the cornerstone for continued success of the air dominance mission. In addition to their role in the formal training mission, the experience, expertise and leadership of FLANG pilots in key 325th Fighter Wing leadership positions was crucial to the success of the first-ever F-22 combat deployment, in support of Operation Inherent Resolve (OIR).

The F-35 program at Eglin Air Force Base (AFB), continues to build toward full operational status and FLANG pilots were at the forefront of this endeavor. Training 85 F-35 pilots, including all of the senior leadership at Hill AFB, Utah, the Formal Training Unit at Eglin AFB is leading the way toward providing the U.S. Air Force's first fully combat capable F-35 unit.

In response to a desperate need from our active duty partner, the FLANG hired the first F-22 pilot into the F-35 program, bringing much needed fifth-generation fighter experience to the fledgling program. The cross flow of information from the F-22 to the F-35 ignited a revolution in F-35 employment tactics while providing crucial lessons learned. The 33rd Fighter Wing is currently transitioning from an International Partner training facility to a U.S.-only operations training center, the only such training facility in the U. S. Air Force. A FLANG pilot is leading the team responsible for planning and implementation.





“Working hand-in-hand with Active Duty and Air Force Reserve components to provide the next generation of fighter pilots, the FLANG's Det 1 is the only true total force organization in the fighter community.”

- Col. David Silva





# 101st Air & Space Operations Group

## ESTABLISHED 2009



 [www.facebook.com/FloridaAirNationalGuard](https://www.facebook.com/FloridaAirNationalGuard)



**Col. Brian Johnson**  
Commander, 101st AOG

The 101st Air and Space Operations Group (AOG) plays a crucial role in the defense of America's skies by providing the majority of manning for the 601st Air Operations Center (AOC) at Tyndall Air Force Base. The AOC and AOG are commonly referred to as "America's AOC." Collectively, they are responsible for air defense of the continental U.S., to include the Virgin Islands and Puerto Rico, providing civil authorities with aerial operations support after natural or manmade disasters, and theater security cooperation. With two national level exercises, supporting wildfire relief operations throughout the country, special security events, two major inspections and leadership changes, July 2014 – June 2015 proved to be another busy yet successful year for America's AOC.

Annually, the AOC participates in two national level exercises - one focused on supporting civil authorities and the other on homeland defense. This year, the Continental U.S. Northern Air Defense Region (CONR) and the AOC also conducted monthly live-fly exercises in the National Capital Region designed to assist Aerospace Control Alert aircraft (both fighter aircraft and U.S. Coast Guard helicopters) in honing their air-defense skills. The AOC also participated in a live-fly, quick-draw exercise, designed to verify the readiness of alert-defense aircraft and weapons systems. This quick-draw exercise also marked the historic end of Tyndall's QF-4 drone program as the final two were shot down.

During the 2014 wildfire season, the AOC's Air Mobility Division monitored missions of four Modular Airborne Firefighting System-equipped C-130 units. These units conducted 88 sorties, dispersing 249,000 gallons of fire retardant. These efforts supported firefighting operations in California, Idaho, Montana, Oregon, Utah and other parts of the Northwestern United States.

Most people know the Super Bowl as the most watched football game of the year, but for the AOC it means months of planning with multiple interagency partners to provide the air-defense shield for the event. In support of Presidential travel around the country and special security events like the Super Bowl and the General Assembly of the United Nations, the AOC's Combat Information Cell (CIC) conducted 12 general aviation-outreach initiatives. The CIC delivered more than 9,000 posters and kneeboards and worked with state Civil Air Patrol wings to visit and distribute materials to over 420 fixed-base operators throughout the country.

The AOC received an 'Excellent' rating on the 2014 Defense Information System Agency Command Cyber Readiness Inspection. Months prior to the inspection, men and women of both the AOC and the 101st Air Communications Squadron worked to secure the network enterprise.

A team of 13 Air Combat Command (ACC) inspectors spent one week observing both CONR and the AOC during the enterprises' first ACC Management Inspection. Both the CONR and the AOC received an overall rating of 'Effective,' the highest rating attainable. Inspectors identified four superior performers and highlighted four teams within the AOC.

Despite an ever-growing and evolving mission set, paired with a current fiscally constrained environment, the men and women of 101st AOG continue to provide an unwavering air-defense shield for America.





*The men and women of the 101st Air and Space Operations Group continue to provide an unwavering air-defense shield for North America.*

*- Col. Brian Johnson*





# Counterdrug Program

## PROFESSIONAL & COST EFFECTIVE SUPPORT

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For 25 years, the Florida National Guard has managed the premier counterdrug program in the nation; assisting law enforcement agencies and community based-organizations in their efforts to reduce the supply of, and demand for, illegal drugs. The Florida Counterdrug Program implements intelligence driven, effects-based operations to ensure personnel and resources are leveraged in support of Counterdrug operational objectives and interagency partner initiatives. The program executes its support role through the implementation of the following four mission sets: *Analytical Support, Reconnaissance, Training, and Civil Operations.*

*Analytical Support:* Counterdrug analysts focus on four core competencies: link analysis, document exploitation, commodity/financial transaction analysis, and drug-trafficker case construction. Counterdrug analysts create graphs, charts and maps and analyze toll and financial transactions in order to develop case files on suspected drug-trafficking individuals and organizations. They also develop and maintain operational criminal intelligence databases to develop reports for prosecutorial purposes.

*Reconnaissance:* Counterdrug aerial and ground intelligence driven operations facilitate interdiction efforts and conduct pattern of life analysis. These reconnaissance assets focus on known and alleged transshipment corridors, intermodal transportation hubs, and port of entry infrastructures where suspected transnational criminal organizations operate. Counterdrug surface assets perform area observation by land or water to detect and report illegal drug activities. Additionally, Counterdrug aerial assets conduct state-of-the-art reconnaissance of airspace, maritime, or surface areas.

*Training:* The Multijurisdictional Counterdrug Task Force training program provides comprehensive training to Combatant Commands, Department of Defense personnel, federal, state, and local law enforcement agencies, on subjects targeting transnational organized crime, counter-narcotics and narco-terrorism. Counterdrug military and civilian instructors plan and conduct courses at the Camp Blanding Joint Training Center campus and at St. Petersburg College at no cost to the student. Training can also be delivered via mobile training teams anywhere in the country and through distance learning, and can be custom developed to meet any agency need.

*Civil Operations Program:* Counterdrug Civil Operations Program provides coalition support and development to anti-drug coalitions throughout all 67 Florida counties. Through embedded partnership with Counterdrug community-based organizations, the Civil Operations Program assists local leaders in developing and resourcing initiatives designed to reduce drug use in the community through education and interdiction.



# Educational Dollars for Duty

## INCENTIVE TO FLORIDA NATIONAL GUARDSMEN



The State of Florida provides an educational incentive to Florida National Guardsmen in accordance with Florida State Statute 250.10 in order to encourage enlistment and retention. This incentive historically has been used to supplement Federal Tuition Assistance (FTA) but due to recent FTA constraints, Educational Duty for Dollars (EDD) is used to fund 100 percent of state tuition for many Florida National Guardsmen. Due to the State Legislature allowing maximum flexibility, EDD funds can be used to pay for private school tuition up to the maximum state tuition rate. This enables the Department of Military Affairs Education Services Office (ESO) to maximize the EDD budget expenditure. Historically, the ESO has been able to expend 100 percent or more of all EDD funding allocated.



Fiscal year 14-15 was also an anomaly due to the generous increase in funding allocated to the EDD program. Fiscal year 14-15 was funded approximately \$4.8 million, an increase of over \$1.4 million from the previous year's funding. Fiscal year 15-16 funding is approximately \$3.58 million. The ESO executed 99 percent of FY14-15's budget and projects being able to fully execute the \$3.58 million budget for FY15-16. Based on historical trends and predicted tuition increases, the amount of EDD funding needed is expected to increase 5 percent annually. Keeping with the obligation trend, the FLNG ESO projects the need for roughly \$3.76 million for FY16-17 to ensure all future funding is executed.

Due to recent constraints on FTA, the demand for EDD funding has increased. The EDD program purchased automation software to dramatically increase the efficiency of the application and payment processes. Automation will enable the tuition funding to be executed at a higher rate.



# Florida Youth ChalleNGe Academy

## COMMUNITY BASED PROGRAM

The Florida National Guard Youth ChalleNGe Academy (FLYCA) is a community-based program that leads, trains and mentors at-risk youth to help them develop the necessary skills to become upstanding citizens and productive members of society. The academy promotes adult responsibility, values and basic lifestyle changes by providing a demanding, highly regimented, motivational environment. In this voluntary program, 16- to 18-year-old high school dropouts, or those at risk of quitting school, are immersed in a rigorous five-and-a-half month residential phase loosely mirroring the U.S. military's basic training. During the 12-month post-residential phase, each cadet who graduates from the residential phase is matched with a mentor from the community. The mentor helps the cadet focus on and accomplish short- and long-term personal goals.

Last year, 332 cadets graduated from the program from throughout the state of Florida and were directly impacted by FLYCA.

Since its beginning in July 2001, FLYCA has graduated 3,863 cadets from 61 of Florida's 67 counties from the five-and-a-half month residential phase. Through the course of their stay at the Academy, these cadets have contributed over 290,000 hours of service to Florida communities, producing an economic benefit equivalent to approximately \$2 million.

Some cadets who choose to enroll in and complete the high school credit recovery program discover a second chance to graduate high school. One such example is former cadet Gilberto Santiesteban, who graduated from the FLYCA program in December 2014 earned enough credits to graduate with his high school senior class the following June. Finding that he was able to thrive in the structure that FLYCA provided, former cadet Santiesteban is currently planning on joining the Navy.

This past year, the FLYCA cadets had the opportunity to participate in Construction Career Days, providing an authentic look at various aspects of the construction industry that included hands-on learning labs, sparking interest in the field from a variety of cadets. Cadets also had the opportunity to volunteer in supporting the fledgling Jacksonville Armada Football (soccer) Club. In addition, cadets were able to participate in other community events such as the Jacksonville Veteran's Day parade.



## Forward March

### COMMUNITY OUTREACH PROGRAM

**F**orward March is a community outreach program designed to assist economically disadvantaged, out-of-school youth and adults, in making a successful transition into the workforce. The program helps students by teaching core academics and work readiness skills that facilitate job placement and retention. Forward March is funded through the State of Florida Department of Military Affairs. Since its inception in 1998, the program has served 9,755 students.

## About Face

### AFTER SCHOOL PROGRAM

**A**bout Face is an after-school program serving economically disadvantaged youth, ages 13 - 17, who are still in school but at risk of becoming dropouts. The program is designed to help students by improving their academic skills, teaching effective study habits, teaching life coping skills, good citizenship, and providing strong mentor and role model experiences. About Face is funded through the State of Florida Department of Military Affairs. Since its inception in 1997, the program has served 25,481 students.

## STARBASE

### DEPARTMENT OF DEFENSE PROGRAM



**S**TARBASE is a Department of Defense program that immerses at-risk youth in an engaging Science, Technology, Engineering and Math (STEM) environment. Classes are taught at the 125th Fighter Wing, Jacksonville, where nearly 21,000 students have been educated during the 21 years of existence.

Fiscal year 2015 proved to be another landmark year for the program. STARBASE taught students from 16 schools, completed 43 week-long classes and reached 960 students. The success rate is nearly perfect with 98.83 percent of the students graduating and averaging a test score of 37.3 percentage points.

These results would not be possible without the support of state and federal legislators, Florida Air National Guard leadership and the STARBASE staff.



# Florida Armory Revitalization Program

## READY, RESOURCED & OPERATIONAL

The Florida Armory Revitalization Program (FARP) has renovated the aging Florida Army National Guard armories making them safe, modern, within code, and energy efficient, ensuring mission support for the next 25 years.

**THE GOAL:** Appropriate sufficient funding to complete the renovation of 52 armories by 2016. Fifty armories have been renovated or are being renovated by the end of 2015. **This funding will accomplish three critical goals:**

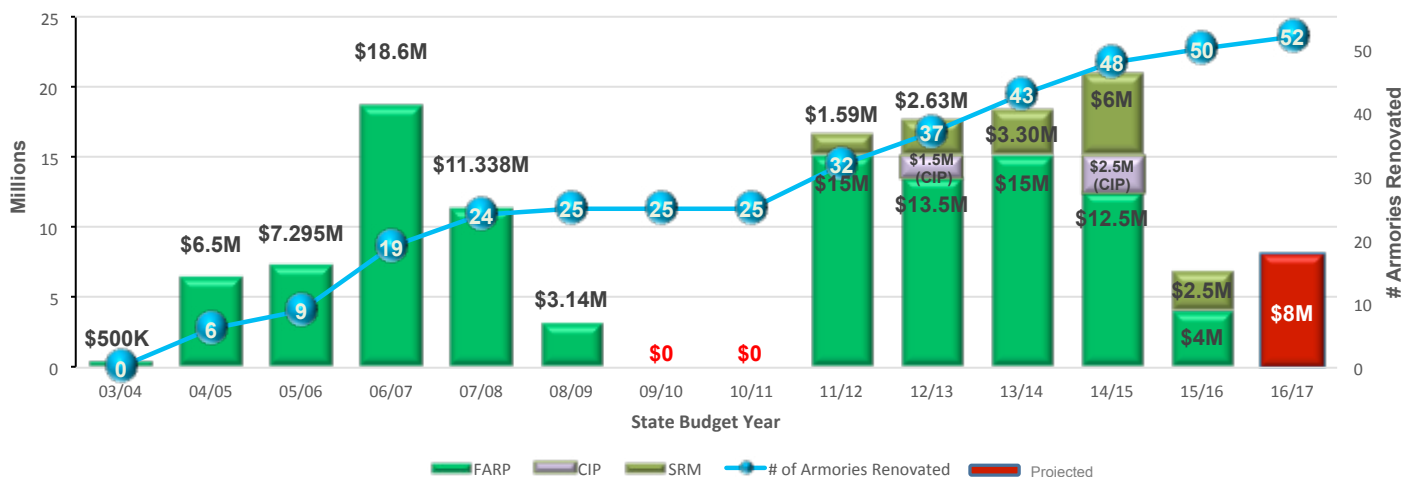
**Jobs:** Armory renovations provide economic benefit in communities during construction. Armories provide ongoing economic growth through full-time and part-time jobs, resulting in economic impact to the local community.

**Savings:** Renovated armories have been designed to modern standards and are more energy efficient, and therefore, more cost effective to operate.

**Duty:** The National Guard armory is the foundation of readiness to respond to state emergencies and federal deployments. The armory supports training, administrative and logistical requirements.



FARP Funding, Renovations and Projection by FY



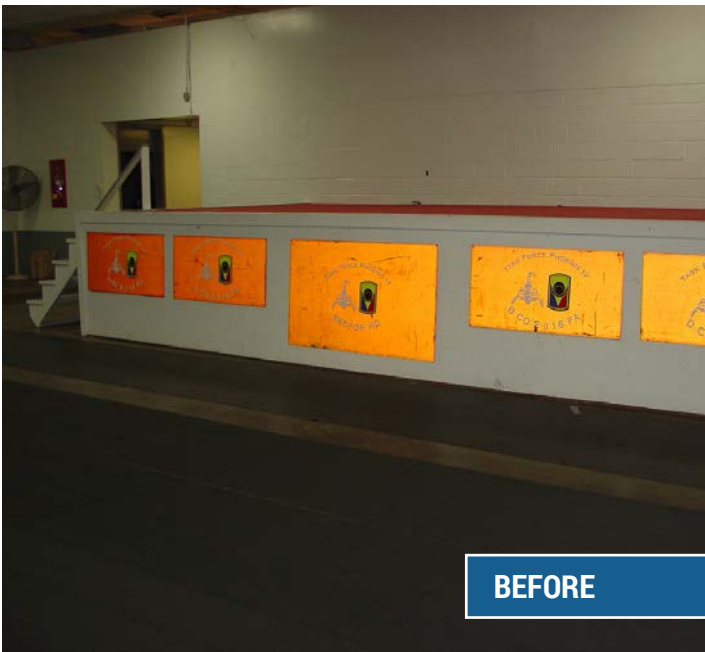


BEFORE



AFTER

FLORIDA ARMY NATIONAL GUARD OFFICE AREA LOCATED AT CECIL FIELD



BEFORE



AFTER

FLORIDA ARMY NATIONAL GUARD ARMORY LOCATED IN LAKELAND



# ECONOMIC IMPACT

## ACROSS THE STATE OF FLORIDA

COUNTY	FULL-TIME EMPLOYEES	GUARDSMEN	***FEDERAL APPROPRIATIONS	STATE GENERAL REVENUE	COMBINED REVENUE
Alachua	6	252	\$8,150,378.30	\$18,000.00	\$8,168,378.30
Bay	273	174	\$14,121,004.26	\$74,000.00	\$14,195,004.26
Bradford	109	1,082	\$37,624,420.74	\$38,000.00	\$37,662,420.74
Brevard	35	393	\$13,520,782.60	\$36,000.00	\$13,556,782.60
Broward	17	722	\$23,345,463.42	\$170,000.00	\$23,515,463.42
Citrus	9	156	\$5,212,451.24	\$18,000.00	\$5,230,451.24
Clay	209	199	\$12,888,970.33	\$193,000.00	\$13,081,970.33
Collier	4	0	\$126,362.45		\$126,362.45
Columbia	12	79	\$2,874,745.83	\$34,000.00	\$2,908,745.83
Dade	100	407	\$16,016,441.07	\$110,000.00	\$16,126,441.07
Desoto	4	154	\$4,991,316.94	\$8,000.00	\$4,999,316.94
Duval	617	1,511	\$67,224,825.64	\$546,000.00	\$67,770,825.64
Escambia	17	241	\$8,150,378.30	\$82,000.00	\$8,232,378.30
Flagler	2	56	\$1,832,255.59		\$1,832,255.59
Gadsden	5	145	\$4,738,592.03	\$30,000.00	\$4,768,592.03
Hardee	4	71	\$2,369,296.02	\$36,000.00	\$2,405,296.02
Hernando	39	80	\$3,759,283.01	\$20,000.00	\$3,779,283.01
Highlands	14	79	\$2,937,927.06		\$2,937,927.06
Hillsborough	96	416	\$16,174,394.14	\$46,000.00	\$16,220,394.14
Holmes	11	114	\$3,948,826.69	\$33,000.00	\$3,981,826.69
Jackson	5	135	\$4,422,685.90	\$12,000.00	\$4,434,685.90
Lake	25	237	\$8,276,740.75	\$50,000.00	\$8,326,740.75
Lee	5	56	\$1,927,027.43	\$22,000.00	\$1,949,027.43
Leon	46	261	\$9,698,318.36	\$168,000.00	\$9,866,318.36
Manatee	10	176	\$5,875,854.12	\$70,000.00	\$5,945,854.12
Marion	9	195	\$6,444,485.17	\$34,000.00	\$6,478,485.17

\*Immokalee reported with Naples

\*\*N Miami reported with Pembroke Pines

\*\*\* Depicts the total pro rata distribution of federal funds for pay & allowance, operations and maintenance, and military construction.

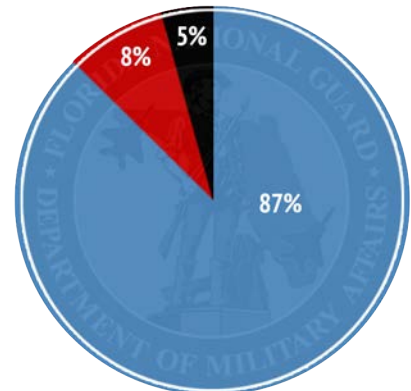
COUNTY	FULL-TIME EMPLOYEES	GUARDSMEN	***FEDERAL APPROPRIATIONS	STATE GENERAL REVENUE	COMBINED REVENUE
Okaloosa	4	77	\$2,558,839.70	\$22,000.00	\$2,580,839.70
Okeechobee	1	0	\$31,590.61		\$31,590.61
Orange	41	422	\$14,626,454.08	\$60,000.00	\$14,686,454.08
Palm Beach	37	403	\$13,899,869.96	\$130,000.00	\$14,029,869.96
Pasco	7	100	\$3,380,195.65	\$24,000.00	\$3,404,195.65
Pinellas	89	857	\$29,884,720.42	\$44,000.00	\$29,928,720.42
Polk	60	553	\$19,365,046.11	\$171,000.00	\$19,536,046.11
Putnam	2	67	\$2,179,752.34	\$34,000.00	\$2,213,752.34
Sarasota	24	122	\$4,612,229.58	\$36,000.00	\$4,648,229.58
Seminole	6	135	\$4,454,276.51	\$30,000.00	\$4,484,276.51
St. Johns	333	703	\$32,727,875.64	\$20,961,319.00	\$53,689,194.64
St. Lucie	4	109	\$3,569,739.33	\$34,000.00	\$3,603,739.33
Suwannee	5	153	\$4,991,316.94	\$32,000.00	\$5,023,316.94
Volusia	22	197	\$6,918,344.37	\$60,000.00	\$6,978,344.37
Washington	3	216	\$6,918,344.37	\$52,000.00	\$6,970,344.37
<b>TOTAL</b>	<b>2,321</b>	<b>11,505</b>	<b>\$436,771,823.00</b>	<b>\$23,538,319.00</b>	<b>\$460,310,142.00</b>

## ECONOMIC IMPACT 2015 \$1.14 BILLION\*

\*Using a generally accepted figure of 2.28 for the "multiplier effect"

### ACTUAL CASH IMPACT: \$502 MILLION

- Federal Revenue - \$436.7 Million
- Federal Grants - \$42.0 Million
- State Revenue - \$23.5 Million





# FEDERAL APPROPRIATIONS

## FLORIDA NATIONAL GUARD

### FLORIDA ARMY NATIONAL GUARD

Military Personnel Expenses	\$6,936,200
(Medical Care, Yellow Ribbon, Military Funeral Honors Program, Family Centers & Counseling Programs)	
Human Resources Expenses	\$140,404,426
(Civilian Technician and Active Guard & Reserve Pay and Travel)	
Recruiting and Retention Expenses	\$5,781,600
(New Soldier Pay, Initial Clothing, Marketing, Mission Operations)	
Intelligence; Strategic Plans and Policy Expenses	\$10,317,100
(Youth ChalleNGe, Physical Security, Weapons of Mass Destruction & State Partnership Program)	
Counterdrug Expenses	\$8,352,500
(State Plans (Intel/DDR/RECON), Training, Substance Abuse)	
Aviation Expenses	\$3,876,100
(OPTEMPO-Air (aircraft), Additional Flying Training Periods, Safety)	
Logistics Expenses	\$26,344,100
(OPTEMPO-Ground (all less aircraft), Transformation/RESET and Clothing)	
Construction and Facility Management Expenses	\$25,456,900
(Facility Maintenance, Environmental Compliance Activities, Military Construction)	
Communications and Automation Expenses	\$3,334,500
(Computers, Data Storage, Software Licensing, Equipment)	
Operations and Training Expenses	\$75,667,497
(Annual Training/Inactive Duty (IDT) Pay & Allowances, Service Schools & Support)	
Camp Blanding Joint Training Center, Active Duty Operational Support (ADOS)	
<b>TOTAL FLORIDA ARMY NATIONAL GUARD</b>	<b>\$306,470,923</b>

<b>FLORIDA AIR NATIONAL GUARD</b>	
Civilian Pay	\$24,380,000
State Agreements	\$3,483,400
Transportation	\$71,000
Communications / Information Technology	\$1,650,000
Real Property Maintenance	\$2,410,900
Recruiting & Advertising	\$59,800
Base Operating Support (Services, Travel, Supplies)	\$2,093,700
Fly Supply / Equipment / Aviation Fuel	\$25,279,000
CBRNE Enhanced Response Force Package (CERFP)	\$134,400
Medical	\$185,100
Environmental	\$133,200
Counterdrug Programs	\$39,000
State Partnerships Pay and Travel	\$15,000
Military Payroll	\$67,300,000
Clothing	\$116,900
Subsistence	\$93,500
Annual Training Travel	\$916,000
Non-Prior Service Training Travel	\$206,000
School Travel	\$1,075,000
Special Training Travel	\$450,000
AGR Permanent Change of Station	\$209,000
<b>TOTAL FLORIDA AIR NATIONAL GUARD</b>	<b>\$130,300,900</b>

**TOTAL FLORIDA AIR AND ARMY NATIONAL GUARD** **\$436,771,823**



# DEPARTMENT OF MILITARY AFFAIRS

## GENERAL REVENUE, STATE-MANAGED FEDERAL GRANTS & TRUST FUNDS

General Revenue Appropriations	Approved Budget	FY 14-15
Salaries and Benefits		\$7,700,147
Other Personal Services		\$33,033
Expenses		\$6,132,433
Operating Capital Outlay		\$74,436
Replacement Vehicles		\$39,400
Information Technology		\$48,437
Legal Services Contract		\$5,000
National Guard Tuition Assistance		\$4,589,900
Contracted Services		\$922,535
Maintenance and Operations Contracts		\$1,762,540
About Face / Forward March		\$2,000,000
Worker's Compensation - SAD		\$171,597
Service Charge - Personnel		\$39,648
Data Processing Services		\$19,213
<b>Total General Revenue</b>		<b>\$23,538,319</b>

Camp Blanding Management Trust Fund	Approved Budget	FY 14-15
Salaries and Benefits		\$1,196,097
Expenses		\$95,005
Replacement Vehicles		\$38,793
Contracted Services		\$60,000
Maintenance and Operations Contracts		\$273,057
Risk Management Insurance		\$589,361
Service Charge - Personnel		\$8,504
<b>Total Camp Blanding Trust Fund</b>		<b>\$2,260,817</b>

<b>Federal Grants Trust Fund</b>	<b>Approved Budget</b>	<b>FY 14-15</b>
Salaries and Benefits		\$14,321,967
Other Personal Services		\$87,000
Expenses		\$12,418,186
Operating Capital Outlay		\$683,752
Food Products - Youth ChalleNGe		\$450,000
Replacement Vehicles		\$640,131
Projects/Contracts/Grants - St. Petersburg College		\$6,600,000
Contracted Services		\$5,755,765
Maintenance and Operations Contracts		\$920,000
Lease / Purchase / Equipment		\$30,000
Service Charge - Personnel		\$110,178
<b>Total Federal Grants Trust Fund</b>		<b>\$42,016,979</b>

<b>Federal Law Enforcement Trust Fund</b>	<b>Approved Budget</b>	<b>FY 14-15</b>
Expenses		\$355,000
Operating Capital Outlay		\$225,000
Contracted Services		\$35,000
Maintenance and Operations Contracts		\$10,000
<b>Total Federal Equitable Sharing - Law Enforcement Trust Fund</b>		<b>\$625,000</b>

<b>Capital Improvement Program</b>	<b>Approved Budget</b>	<b>FY 14-15</b>
Florida Armory Revitalization Program		\$15,000,000
Federal Grants Trust Fund		\$38,774,067
<b>Total Capital Improvement</b>		<b>\$53,774,067</b>

<b>Total State Resources</b>		<b>\$122,215,182</b>
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# DEPARTMENT OF MILITARY AFFAIRS

## PROPERTY AND FACILITIES

Site Name	Year Acquired	Land Ownership	Authority for Occupancy	Capital Asset Value of Major Structures	Land Acres	Notes	Armory Value
ARCADIA READINESS CENTER	1969	State	Lease	\$2,805,075.00	10.00		\$2,635,614.00
AVON PARK RANGES	1984	Federal	Licenses	\$1,022,537.00	41.40		\$1,022,537.00
AVON PARK UTES	1984	Federal	Licenses	\$1,794,278.00	14.60		\$1,794,278.00
AVON PARK READINESS CENTER	1971	State	Lease	\$3,213,326.00	10.00		\$3,086,093.00
BARTOW READINESS CENTER	1974	City	Lease	\$3,771,487.00	10.00		\$4,012,939.00
BONIFAY READINESS CENTER	1954	State	Deed	\$5,351,705.00	7.00		\$2,544,072.00
BRADENTON READINESS CENTER	1971	City	Lease	\$8,715,812.00	7.15		\$4,271,593.00
BROOKSVILLE READINESS CENTER	1992	County	Lease	\$4,477,191.00	14.00		\$4,477,191.00
BROOKSVILLE READINESS CENTER AASF 2 C23	2000	County	Lease	\$20,176,819.00	4.76	AASF2	\$19,670,857.00
CAMP BLANDING TRAINING CENTER	1939	State	Deed	\$0.00	73000.00	Land Only	\$-
CAMP BLANDING SPECIAL FORCES	1977	State	Deed	\$1,278,408.00	0.00	Land is included in 73,000AC	\$-
CAMP BLANDING ACUB	2004	State	Deed	\$0.00	8736.71	Land Only	\$-
CAMP BLANGING BULLARD READINESS CENTER	1984	State	Deed	\$8,028,151.00	0.00	Land is included in 73,000AC	\$8,028,515.00
CAMP BLANDING SUPPORT BATTALION	1940	State	Deed	\$3,705,799.00	0.00	Land is included in 73,000AC	
CAMP BLANDING YOUTH CHALLENGE	1977	State	MOA	\$4,138,064.00	0.00	Land is included in 73,000AC	
AIR NATIONAL GUARD @ CAMP BLANDING	1993	Federal	Licenses	\$19,400,000.00	0.00	Land is included in 73,000AC	
CHIPLEY READINESS CENTER	1958	State	Deed	\$4,499,496.00	2.74		\$4,153,368.00
CLEARWATER 48TH CST LEASE	2007	State	Lease	\$0.00	0.00	Private Lease	Leased Bldg
COCOA READINESS CENTER	1957	City	Lease	\$3,118,481.00	4.00		\$3,088,424.00
CRESTVIEW READINESS CENTER	1954	State	Deed	\$3,483,146.00	4.15		\$2,800,324.00
CRYSTAL RIVER READINESS CENTER	1988	County	Lease	\$6,583,630.00	18.00		\$4,462,054.00
DADE CITY READINESS CENTER	1955	State	Deed	\$3,503,475.00	1.30		\$3,469,957.00
DELAND READINESS CENTER	1955	State	Deed	\$3,747,079.00	3.10		\$3,507,379.00
EUSTIS READINESS CENTER	1954	City	Lease	\$3,460,199.00	1.60		\$2,961,143.00
FLAGLER CO. AIRPORT LEASE	2014	County	Lease	\$0.00	0.00	Private Lease	Leased Bldg
FORT MYERS READINESS CENTER	1955	County	Lease	\$5,554,108.00	3.63		\$2,713,476.00
FORT PIERCE READINESS CENTER	1958	City	Lease	\$5,822,647.00	5.50		\$3,195,694.00
FT LAUDERDALE READINESS CENTER	1953	County	Lease	\$6,252,373.00	5.80		\$3,511,951.00
GAINESVILLE (DMA09-01)	2009	State	Lease	\$0.00	4.20	Private Lease	Lease Bldg
GAINESVILLE ALACHUA COUNTY	2008	State	Lease	\$0.00	43.09	Land Only	Land Only
HAINES CITY READINESS CENTER	1976	City	Lease	\$7,752,845.00	8.38		\$2,999,101.00
HOLLYWOOD READINESS CENTER	1955	State	Deed	\$2,514,027.00	0.60		\$2,514,027.00
HOMESTEAD ARS	1955	Federal	Lease	\$5,368,088.00	10.00		\$4,851,232.00
IMMOKALEE COLLIER COUNTY	2009	State	Lease	\$0.00	26.41	Land Only	Land Only
IMMOKALEE TMI	2009	State	Lease	\$0.00	0.00	Private Lease	Lease Bldg
JACKSONVILLE CECIL FIELD AASF	1969	City	Lease	\$40,365,327.00	6.82	AASF	\$40,365,327.00
JACKSONVILLE SNYDER READINESS CENTER	1973	City	Lease	\$7,662,094.38	24.98		\$6,669,549.00
JACKSONVILLE AIR NATIONAL GUARD	1968	Federal	Licenses	\$75,729,000.00	332.00		
JACKSONVILLE CECIL FIELD READINESS CENTER	1962	State	Lease	\$12,100,224.00	4.00		\$12,100,224.00
LAKE CITY READINESS CENTER	1959	City	Lease	\$4,817,437.00	6.84		\$3,442,682.00
LAKE WALES READINESS CENTER	1958	State	Deed	\$4,687,180.00	6.53		\$4,462,054.00
LAKELAND READINESS CENTER	1974	State	Deed	\$5,545,667.00	10.00		\$4,189,391.00
LEESBURG READINESS CENTER	1950	City	Lease	\$2,880,305.00	2.10		\$2,610,667.00
LIVE OAK READINESS CENTER	1959	State	Deed	\$3,053,160.00	8.50		\$2,914,601.00

## DEPARTMENT OF MILITARY AFFAIRS PROPERTY AND FACILITIES

Site Name	Year Acquired	Land Ownership	Authority for Occupancy	Capital Asset Value of Major Structures	Land Acres	Notes	Armory Value
MAC DILL AIR FORCE BASE	1988	Federal	Licenses	\$2,881,581.98	1.28		\$2,801,581.98
MARIANNA READINESS CENTER	1958	State	Deed	\$3,266,472.00	5.00		\$3,259,501.00
MELBOURNE READINESS CENTER	1969	Federal	Licenses	\$4,401,369.00	7.00		\$1,544,728.00
MIAMI READINESS CENTER	1980	State	Deed	\$8,617,244.00	5.70		\$6,117,651.00
MIRAMAR READINESS CENTER	1979	Federal	Licenses	\$23,600,000.00	30.00	CIP	98% Complete
MIRAMAR TRAINING SITE	1979	Federal	Licenses	\$0.00	291.76		Training Site
OCALA READINESS CENTER	1985	City	Lease	\$4,703,190.00	10.02		\$4,390,008.00
ORLANDO NAVAL TRAINING CENTER	1990	Federal	Licenses	\$4,240,542.00	6.50		\$4,185,142.00
ORLANDO READINESS CENTER	1958	City	Lease	\$6,409,298.00	5.00		\$6,115,239.00
PALATKA READINESS CENTER	1958	City	Lease	\$3,798,391.00	1.60		\$3,529,673.00
PALM COAST FLAGLER COUNTY	2009	City	Lease	\$0.00	55.00	\$18,000,000.00	Land/Design
PALMETTO READINESS CENTER	1963	City	Lease	\$6,096,504.00	5.00		\$2,964,036.00
PANAMA CITY READINESS CENTER	1963	State	Deed	\$5,354,397.00	5.00		\$5,340,132.00
PENSACOLA ELLYSON FIELD	1983	County	Lease	\$9,025,722.00	14.21		\$7,181,211.00
PLANT CITY READINESS CENTER	1986	City	Lease	\$6,459,225.00	12.80		\$4,872,890.00
QUINCY READINESS CENTER	1989	County	Lease	\$5,754,231.00	14.53		\$5,615,746.00
SANFORD READINESS CENTER	1938	State	Deed	\$3,288,766.00	3.00		\$3,070,994.00
SARASOTA READINESS CENTER	1957	State	Deed	\$5,352,882.00	2.74		\$4,698,503.00
ST AUGUSTINE CHECCHI HOUSE	1983	State	Deed	\$405,379.00	0.00		
ST AUGUSTINE C12	1993	County	Lease	\$1,834,101.00	2.05		\$1,834,101.00
ST AUGUSTINE COUNTERDRUG	1996	Federal	Lease	\$0.00	0.00		Leased Bldg
ST AUGUSTINE ENSSLIN READINESS CENTER	1993	State	Deed	\$17,902,319.00	18.35		\$15,844,372.00
ST AUGUSTINE MARK LANCE READINESS CENTER	1957	City	Lease	\$3,836,597.00	3.00		\$3,822,924.00
ST AUGUSTINE USPFO	1985	County	Lease	\$3,574,414.00	2.75		\$3,574,414.00
ST AUGUSTINE LIGHTNER	2005	City	Lease	\$0.00	0.00		Leased Bldg
ST AUSUSTINE HQ COMPLEX	1763	State	Deed	\$13,745,217.00	6.74		\$4,309,330.00
ST PETERSBURG READINESS CENTER	1958	State	Deed	\$7,899,158.00	6.00		\$5,530,330.00
ST PETERSBURG/PINELLAS PARK AFRC	2015	Federal	Licenses	\$0.00	2.84	5,700,000.00 CIP	48 CST
ST PETERSBURG/PINELLAS PARK AFRC	2004	Federal	Licenses	\$0.00	0.00	Tenants of USAR	USAR Owned
STARKE READINESS CENTER	1967	State	Deed	\$0.00	12.00		\$5,388,112.00
TALLAHASSEE READINESS CENTER	1975	County	Lease	\$7,716,205.00	19.47		\$6,473,015.00
TAMPA READINESS CENTER	1940	State	Deed	\$9,453,346.00	4.70		\$2,332,172.00
TAVARES FMS #5	1988	County	Lease	\$2,084,886.00	10.00		\$2,084,886.00
TITUSVILLE FMS #18	1993	Private	Lease	\$0.00	1.00		Leased Bldg
WAUCHULA READINESS CENTER	1995	State	Deed	\$5,233,887.00	8.86		\$5,213,745.00
WEST PALM BEACH BABCOCK READINESS CENTER	1969	Federal	Licenses	\$6,024,228.00	3.71	1,920,000.00 CIP	\$2,275,907.00
WEST PALM BEACH/CALLAWAY	1982	County	Lease	\$13,725,344.00	18.77		\$4,363,652.00
WINTER HAVEN READINESS CENTER	1936	City	Lease	\$4,379,221.00	3.30		\$4,222,818.00
<b>TOTALS</b>				<b>\$861,291,254.72</b>	<b>82999.57</b>		

**COLOR CODE & DESCRIPTION**

The figures came from the PRIDEWEB database which is National Guard Bureau office property records database for real property.

These figures do NOT include Structures & Linear Structures.

Construction in Progress
Florida Air National Guard
Tenants
Land Only
Private Lease



The mission of the Florida National Guard Foundation is to provide support to the men and women of the Florida National Guard in times of emergencies and deployments. To honor and assist those Soldiers and Airmen who have sacrificed their health and well being for the security of our great State and Nation, and to preserve our rich history so the sacrifices of our Soldiers and Airmen are not forgotten.

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