



ENGAGEMENT THROUGH ACTION

*Florida's Force - We Work for **You***



— ADJUTANT GENERAL'S REPORT FISCAL YEAR 2016 —



DEPARTMENT OF MILITARY AFFAIRS
FLORIDA NATIONAL GUARD

Engagement Through Action

Florida's Force

"Florida's force remains the cornerstone of national and state defense. We actively engage with civilian organizations, law enforcement agencies and even our partner nations to work towards a better future."



STATE OF FLORIDA DEPARTMENT OF MILITARY AFFAIRS

Office of The Adjutant General
St. Francis Barracks, Post Office Box 1008
St. Augustine, Florida 32085-1008

March 1, 2017

The Honorable Rick Scott Governor of Florida

The Capitol
Tallahassee, Florida 32399-0001

Dear Governor Scott:

It is my pleasure to present you with the Florida National Guard and Department of Military Affairs Adjutant General's Report for 2016, pursuant to the provisions of Chapter 250.10, Florida Statutes, and pertains to the administration of the Department of Military Affairs for fiscal year 1 July 2015 – 30 June 2016.

The Florida National Guard remains engaged as a community-based organization committed to serving the citizens of Florida. Through engagement and empowerment of the workforce, your Florida National Guard has accomplished much during this past year. This report highlights achievements of your Florida National Guard and the Department of Military Affairs.

The progress reflected in this report demonstrates the high level of readiness and efficiency of the Department of Military Affairs and the Florida National Guard as they fulfill both state and federal missions.

We Work For You!

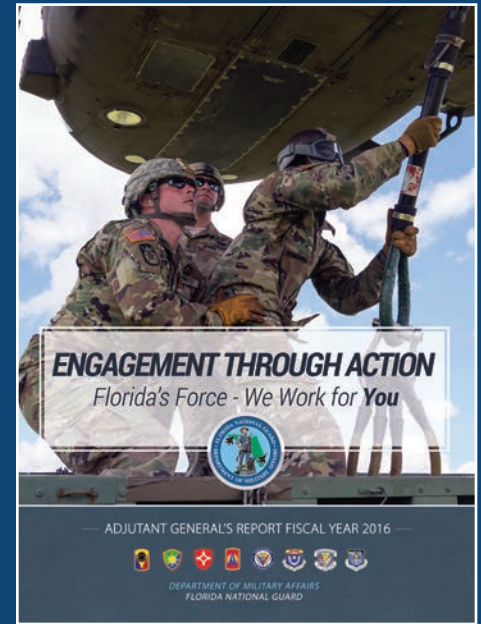
Sincerely,

Michael A. Calhoun
Major General
Florida National Guard
The Adjutant General



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COVER: Soldiers from the Florida National Guard Pathfinder class 005-16 conduct sling-load operations during a field training exercise Sept. 21, 2016. During the exercise, students directed the accurate air-drop of supplies to an established landing zone.

REPORT: The Adjutant General's Report is published each year under the provisions of Chapter 250.10, Florida Statutes, and pertains to the administration of the Department of Military Affairs for the fiscal year. The intent is to provide the public with information on the programs and financial activities of the Department of Military Affairs. It is distributed to state and local government agencies and is made available to the public upon request free of charge. The Adjutant General's Report is produced by the Florida National Guard Public Affairs Office.

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POINT OF CONTACT: For more information please contact the Florida National Guard Public Affairs Office at (904) 823-0166.



Rick Scott
Governor of Florida



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The Adjutant General of Florida



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Sergeant – Air



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Enrique Mendez, Jr.**
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Major - Army

Florida Department of Military Affairs



"The Department manages a force of nearly 12,000 National Guard members, including almost 2,300 full-time federal personnel, and more than 450 state employees."

The Florida Department of Military Affairs (DMA) provides management oversight and administrative support to the Florida National Guard (FLNG). Directly responsive to the Governor of Florida, the Department operates within the policy guidance and fiscal framework of both federal and state authorities. The Department manages a force of nearly 12,000 National Guard members, including over 2,300 full-time federal personnel and more than 450 state employees. Together, the DMA and the FLNG are committed to serving the vital interests of the nation, the state of Florida, and its communities.

The Adjutant General, as head of the department, is specifically tasked with (1) the readiness of the Florida National Guard, (2) its response in times of natural disaster, and (3) assistance to Floridians at risk.

Tracing its heritage back to 1565, the year the Spanish founders of St. Augustine organized their first company of citizen-soldiers, the Florida National Guard's militia heritage extends back into our communities more than 450 years. Whether it was a call to arms during our nation's conflicts, or a cry for help during a natural disaster, the Guard has been there for Florida.

Today Florida National Guard Soldiers and Airmen remain engaged in overseas contingency operations, are vigilant in preparations to respond to domestic emergencies, and are committed to serving Florida's citizens and communities.



MISSION

To provide ready military units and personnel to support national security objectives; to protect our citizens; and to support programs and initiatives which add value to our state and nation.

VISION

The nation's premier National Guard, embodying a winning spirit, living our core values, committed to serving Florida's citizens, and ready to meet the nation's call.

OUR VALUES - P.R.I.D.E.

Professionalism (Duty, Service Before Self)
Respect (Diversity)
Integrity (Loyalty, Integrity First, Honor)
Discipline (Personal Courage, Selfless Service)
Excellence (Excellence in All We Do)





Maj. Gen. Michael Calhoun
The Adjutant General of Florida



5K

Over the past year, more than 5,400 Florida Soldiers and Airmen have deployed in support of state and federal missions

3K

Florida National Guard activated approximately 3,800 Soldiers and Airmen in support of hurricane response efforts

WE WORK FOR YOU

The Florida National Guard continues to be a bedrock of support for the citizens of this great state since our First Muster on Sept. 16, 1565. Our Guardsmen have been at the forefront of every call to action to ensure families in Florida are able to maintain a sense of hope and normalcy, even in what seems like the worst of moments following a natural disaster. The Soldiers and Airmen of the Florida National Guard have been the embodiment of engagement, which is one of my core leadership principles.

I have witnessed our Guardsmen answer the call to state and nation time and again without a moment's hesitation or question of "what's in it for me." I can't tell you how incredible it is to see Florida's sons and daughters take the enormous weight of that responsibility and perform with such professionalism. As a leader, I couldn't be prouder.

Over the past year, more than 5,400 Florida Soldiers and Airmen have deployed in support of state and federal missions, demonstrating the importance of keeping our force engaged and prepared for anything the ever-changing operational environment sends our way.

Florida Guardsmen are actively engaged with civilian counterparts, working hand-in-hand with first responders and law enforcement to ensure the safety and security of our citizens. We were at the forefront of response to the first hurricanes to hit our shores in 11 years, mobilizing more than 3,800 Soldiers and Airmen to provide search and rescue, aviation, security and logistics support to civilian authorities and citizens throughout the state.

Our Guardsmen have been a constant partner to our allies in the Horn of Africa and Central America. Florida Soldiers from the 53rd Infantry Brigade Combat Team have performed back-to-back deployments to Djibouti in support of AFRICOM and the Department of State in more than 17 East African countries. Additionally, our Soldiers have worked closely with our partners in Guatemala, Honduras and El Salvador to conduct Countering Transnational Organized Crime operations. The outstanding work our Soldiers are doing in these areas not only improves our partner nation relationships, but absolutely strengthens regional security.

I hold a firm belief that actions speak louder than words. Our actions have proved that through mentorship and engagement with our brothers and sisters-in-arms, as well as with the citizens of our great state, the Florida National Guard will continue to be a beacon of service and commitment, and will remain steadfast in our mission to safeguard our American way of life.


Sincerely,





“ The Florida National Guard
continues to be a bedrock of support for
the citizens of this great state since our
First Muster on Sept. 16, 1565.
- Maj. Gen. Michael Calhoun

We Work for **You**





Brig. Gen. Mike Canzoneri

Assistant Adjutant
General – Army

EFFECTIVE FY17



19M

\$19.3 Million directed
under the Florida Armory
Revitalization Program

128

Florida's Recruit Sustainment
Program produced 128 basic
training and advanced individual
training Distinguished Honor or
Honor Graduates

MISSION READY

The Florida Army National Guard (FLARNG) consists of almost 10,000 Citizen-Soldiers training in more than 60 hometown armories and regional facilities across the state. We have the 8th largest authorized end strength allocation in the nation, comprised of combat, protection, and sustainment units. The organization's mission is to provide trained forces to the governor and combatant commanders for civil support operations, stability operations, and unified land operations. In Fiscal Year 2016 (FY16), FLARNG surpassed all federal and state requirements, to include the deployment and redeployment of more than 2,000 warriors.

We have three strategic priorities that help ensure our continued preparedness to meet all missions: *training excellence*; *world class facilities*; and *quality end-strength*. These priorities are driven by our commitment to continuous product improvement.

- **Training Excellence:** The FLARNG Regional Training Institute and Regional Training Site – Maintenance trained 1,624 students, of which 750 also completed Army leadership courses, significantly improving unit readiness. The Department of the Army and Installation Management Command increased the Army's Installation Emergency Operations courses to 10 this year at Camp Blanding with an eye towards an expansion to 31 Emergency Management courses next year.

- **World Class Facilities:** The FLARNG began, completed or is in the process of renovating eight armories. These renovations were supported with \$19.3 Million in State of Florida Legislature directed funds under the Florida Armory Revitalization Program (FARP). We began an \$18 million (federal) and \$2.9 million (state) funded, Flagler Palm Coast Readiness Center project.

- **Quality End-Strength:** The FLARNG had another phenomenal year, and we finished the fiscal year with 9,694 Soldiers, 99.8 percent of its National Guard Bureau (NGB) End-Strength goal, and the Recruiting and Retention Battalion finished FY16 at or above 100 percent of its NGB mission goals in four areas. Florida's Recruit Sustainment Program shipped 713 Soldiers to training and produced 128 Basic Training and Advanced Individual Training Distinguished Honor or Honor Graduates, ranking us first in Recruiting Regional Area Command III and sixth in the nation for Honor Graduates. FY16 was a solid recruiting year, and we enlisted over 980 new recruits and officer candidates.

The FLARNG is proud of these accomplishments. We are prepared to receive increased funding and additional force structure, and stand ready to meet the needs of our Soldiers, civilian employees, and their families.



NEW MISSIONS, CONTINUED EXCELLENCE

This year marks the 70th anniversary of the United States Air Force. For 70 glorious years Airmen of the Florida Air National Guard (FLANG) have defended the southeastern United States with air superiority. During this last year, our overall defense strategy has grown and changed in response to evolving threats.

All over the state, squadrons have taken on new missions. Most prominently, two FLANG pilots helped the Department of Defense establish curriculum and train pilots on the F-35 Lightning II Joint Strike Fighter at its home training station of Eglin Air Force Base, Florida. Jacksonville Air National Guard Base is one of the top finalists to host the F-35 in coming years, and it has an on-site survey scheduled for later this year.

FLANG Detachment 2 at Hurlburt Field teamed up with the 1st Special Operations Wing to form an Air National Guard Classic Association. Airmen now provide operational and maintenance support to the 8th Special Operations Squadron and 801st Special Operations Aircraft Maintenance Squadron by recruiting active duty Airmen to provide long-term stability to CV-22 Osprey operations.

The 114th Space Control Squadron worked with Space and Missile Center, 17th Training Squadron, 216th Space Control Squadron, 21st Space Wing, and local contractors in support of Day in the Life training and Development and Operational Testing, ensuring the first-ever ANG counterspace capability will deliver one year early.

Throughout the year, Airmen of the 125th Fighter Wing were engaged across the globe, simultaneously executing missions for Combatant Commanders worldwide. Specifically, the 290th Joint Communications Support Squadron was boots-on-the-ground in six of six Combatant Commands in 2016.

Florida Air Guardsmen were also invited to complete the Army's elite Air Assault School. Following that achievement, Air Assault graduates conducted the first-ever Air Guard-led class, conducting the same missions they were just trained to do.

Finally, the FLANG reached a milestone in recruiting and retention. By effectively identifying and recruiting to vacancies, as well as retaining our valuable Airmen, FLANG reached an outstanding 101 percent end strength this year.

As we move forward into 2017, we will continue to grow and master these new missions and further cement our role as the Premier Fighter Wing in the Air National Guard.

Our Airmen make me proud to be part of "America's Finest!"



Brig. Gen. Brian Simpler
Assistant Adjutant
General – Air
EFFECTIVE FY17



70

This year marks the 70th
anniversary of the United
States Air Force

101

Florida National Guard reached
an outstanding 101 percent
end strength this year

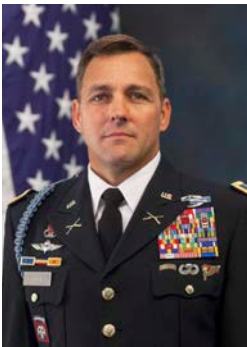


53rd Infantry Brigade Combat Team

ESTABLISHED 1963



 www.facebook.com/53rdInfantryBrigadeCombatTeam



Col. John Haas
Commander, 53rd IBCT

The 53rd Infantry Brigade Combat Team (IBCT) had an outstanding year supporting the state and nation. The 53rd IBCT's mission for the state of Florida is to conduct Defense Support of Civil Authorities in response to civil disturbances, disasters and other events as directed. The federal mission is to mobilize, conduct post-mobilization training, and deploy and conduct combat operations. This past year the brigade executed four deployment events, two in support of the Combined Joint Task Force - Horn of Africa, and two in support of U.S. Southern Command - Regionally Aligned Forces and Operation Tradewinds, and was the state's main effort during Hurricane Matthew response with over 1,900 Soldiers mobilized.

Over the past year, the 53rd IBCT focused on supporting decentralized operations across multiple continents and combatant commands. Headquarters and Headquarters Company, 53rd IBCT, specifically supported Operation Tradewinds 2016 by deploying to Grenada to train with the Royal Grenada Police Force and Regional Security System forces on stability operations, advanced rifle marksmanship, and close quarters combat.



Command Sgt. Maj. Virgil Robinson
CSM, 53rd IBCT

Beginning in June 2015, 1st and 2nd Battalions of the 124th Infantry Regiment, along with Alpha and Bravo Troops of 1st Squadron, 153rd Cavalry Regiment began back-to-back, nine-month rotations to Djibouti in support of United States Africa Command's mission with the Combined Joint Task Force - Horn of Africa. The units performed Security Force Operations in three enduring sites in two countries, conducted Tactical Security Engagements with partner countries, conducted Security Force Assistance training with multiple African militaries, and executed command and control of the East African Response Force in support of the State Department in 17 East African countries.

Elements from the 1-153rd Cavalry Regiment, provided significant contributions to both major missions executed by the 53rd IBCT in Africa and South America, to include two troop deployments and many key leader positions. The 2nd Battalion, 116th Field Artillery Regiment (FAR), had the distinct honor of having both the Soldier and Non-Commissioned Officer for the Best Warrior State Competition selected from their Bravo Battery. Staff Sgt. Travis Ugarte and Spc. Manuel Vallejo both won the state competition and went to regionals where Ugarte won and advanced to the national competition, eventually placing fifth. Additionally, the 2-116th FAR supported the Regionally Aligned Forces mission in Central America with approximately 30 personnel, and conducted two Artillery Live Fire Exercises.

The 53rd Brigade Support Battalion executed its annual training at the Sustainment Training Center Camp Dodge, Iowa, where it conducted collective training on mission essential tasks at the platoon and company levels. This training afforded Soldiers, both officer and enlisted, a better understanding of the principals and tenants of sustainment. The 53rd Brigade Special Troops Battalion (BSTB) provided command and control of the Regionally Aligned Forces mission to South America where it conducted Counter Transnational Organized Crime training in Guatemala, Honduras and El Salvador in order to improve partner nation capabilities and strengthen regional security. In addition, Bravo Company, 53rd BSTB conducted its annual training exercise as part of "Panther Strike" at Camp Williams, Utah, where Soldiers performed individual and collective training for evaluation of various intelligence disciplines.



The 53rd Infantry Brigade Combat Team had an outstanding year supporting the state and nation, proving once again its incomparable effectiveness.

- Col. John Haas

”



50th Regional Support Group

ESTABLISHED 1946



 www.facebook.com/50thRSG



Col. Richard Elam
Commander, 50th RSG



Command Sgt. Maj. Eugene Meisenheimer
CSM, 50th RSG

The 50th Regional Support Group (RSG), located in Homestead, completed another highly successful training year with numerous subordinate units participating in annual training events around the globe. The Soldiers and civilians of the 50th RSG are postured to support the state of Florida with a wide array of Defense Support of Civil Authorities (DSCA) missions.

Members of the 930th Digital Liaison Detachment (DLD), located in Homestead, participated in a rigorous Warfighter Exercise at Fort Carson, Colorado, as well as Key Resolve and Ulchi Freedom Guardian exercises held in the Republic of South Korea. The mission of the 930th DLD is to provide direct operational liaison support to joint and coalition forces throughout the theater of operations.

The 146th Expeditionary Signal Battalion (ESB), located in Jacksonville, engaged in numerous challenging training events and exercises over the past year. The 146th ESB also completed an extensive two-week equipment upgrade and Signal Soldier skills training package that increased mission effectiveness. Additionally, Headquarters and Headquarters Company and Alpha Company elements deployed to Camp Atterbury, Indiana, with the rest of the battalion, and served as the designated Special Troops Battalion for the Task Force supporting Operation Vibrant Response. As part of the Command and Control Chemical, Biological, Radiological, Nuclear Response Element (C2CRE-B) Task Force, the 146th ESB is required to deploy within 96 hours to respond to any Chemical, Biological, Radiological, or Nuclear (CBRNE) event in the Continental United States (CONUS).

The 260th Military Intelligence (MI) Battalion, located in Miami, trained this year for its principal DSCA mission as State Emergency Response Team liaison officers and as a force provider for task force logistics. The battalion is comprised of Headquarters and Headquarters Detachment and Alpha Company in Miami; Bravo Company in Pinellas Park; Charlie Detachment in Jacksonville; the 856th Quartermaster Company in Arcadia; and the 356th Quartermaster Company and the 13th Army Band which are both located in Fort Lauderdale. The 260th MI was recognized as the prestigious National Guard Command Language Program recipient for 2016. The 260th MI deployed Soldiers to language immersion training in Spain and Germany and participated in several CONUS-based advanced language training exercises. The 260th MI also deployed and supported the Central Accord 16 Exercise in support of U.S. Army Africa and the Ulchi Freedom Guardian 16 mission in the Republic of South Korea. The 356th and 856th Quartermaster Companies also supported multiple logistical operations across the nation, including Fort Stewart, Georgia, and the U.S. Army Military Academy at West Point, New York. During 2016, the 13th Army Band continued to captivate audiences at numerous venues providing support of military and patriotic events throughout the state of Florida.

The 927th Combat Sustainment Support Battalion (CSSB), located at Camp Blanding Joint Training Center in Starke, provided command and control over a diverse scope of military occupational specialties including medical, maintenance, transportation and finance. In addition to its federal training mission, the 927th CSSB served as the 50th RSG's lead logistics element working with the Florida Department of Emergency Management and supporting the State Logistics Readiness Center operation.



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The 50th Regional Support Group completed another highly successful training year with numerous subordinate units actively honing their skills around the globe.

- Col. Richard Elam

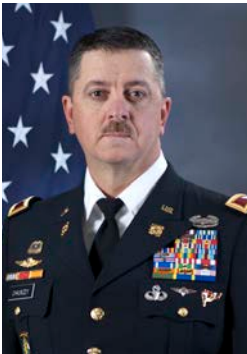


83rd Troop Command

ESTABLISHED 1978



 www.facebook.com/83rdTroopCommand



Col. Paul Chauncey
Commander, 83rd TC



Command Sgt. Maj. David Lanham
CSM, 83rd TC

The 83rd Troop Command (TC), known as the “Capital City Spartans,” is a diverse organization focused on operational readiness and training in order to support both federal and domestic missions. Units in the 83rd TC perform a multitude of tasks from sky diving to building, all while executing their federal and state missions.

This year, the 3rd Battalion, 20th Special Forces Group deployed Soldiers to eight different operations in 15 countries in support of contingency operations in the African Command, Central Command and Southern Command areas of operations. Alpha and Charlie Companies completed Special Forces Advance Urban Combat Training in preparation for their upcoming deployments, while the Battalion Support Company and Forward Support Company conducted a week of airborne operations with the 185th Assault Helicopter Battalion.

The 779th Engineer Battalion conducted training and supported the 1st Battalion, 111th (1-111th) Aviation Regiment pre-mobilization training by providing trainers for Army Warrior Tasks and opposing force during exercises in an urban terrain, along with tactical convoy training. The 869th Engineer Company provided Soldiers to build two clinics and two schools in communities in Guatemala supporting the “Beyond the Horizons” Exercise, and also provided engineer construction support to the Special Operations Dive School in Key West. The 868th Engineer Company trained on counter-mobility tasks by providing engineer construction support to the Miramar Snake Creek Training area. The 870th Engineer Company dedicated the first four days of annual training to conducting demolitions, breaching, and shotgun ranges, providing training for fellow Soldiers. The 1-111th Aviation Regiment conducted training to prepare for deployment in Support of Operation Enduring Freedom while ensuring the Rear Detachment remained at a high state of readiness to support civilian authorities in the event of a natural or man-made disaster. The 2nd Battalion, 111th Aviation Regiment conducted air traffic control training to ensure its Soldiers were prepared to conduct airfield operations in support of the federal or state missions.

The 44th Civil Support Team (CST) became the first CST in the nation to receive the American Association for Laboratory Accreditation Scope of Accreditation for meeting the Threat Agent Testing Laboratory Program requirements. They also provided radiation nuclear detection support to the Daytona International Speedway and numerous sporting venues throughout the state. The 44th and 48th CSTs worked with agencies nationwide to make the citizens of Florida safer from the threat of Chemical, Biological, Radiological and Nuclear (CBRN) terrorism. They worked more than 30 real-world missions around the state to include the annual NASCAR races in Homestead and Daytona, numerous bowl games, marathons, and the Invictus Games in Orlando. The 107th Mobile Public Affairs Detachment provided public affairs support during two hurricanes in addition to continuous command information support.

Special Operations Detachment - Central exercised its principle mission by running a Combined Joint Special Operations Task Force. The unit also sent two groups to the Gryphon Group Mobile Force Protection Course in North Carolina, where they trained on Asymmetrical Threat Survivability Program, Level I-IV Combat Driving, Green-on-Blue Threat, Close Proximity Gunfights, the AK47 Assault Rifle, Proactive Threat Avoidance, and Operational Trauma Management.



The 83rd Troop Command is a diverse organization focused on operational readiness and training to support both federal and domestic missions.

”

- Col. Paul Chauncey



164th Air Defense Artillery Brigade

ESTABLISHED 1987



 www.facebook.com/164thADABDE



Col. Grant Slayden
Commander, 164th ADA

The 164th Air Defense Artillery (ADA) Brigade consists of a headquarters in Orlando; 1st Battalion, 265th ADA Regiment in Palm Coast; 3rd Battalion, 265th ADA Regiment in Sarasota; 3rd Battalion, 116th Field Artillery (FA) Regiment in Plant City; and the 254th Transportation Battalion, a composite organization which includes three Military Police (MP) companies, in West Palm Beach.

In January, the brigade headquarters participated in Warfighter Exercise (WFX) 16-3, a corps-level exercise in Fort Carson, Colorado, that allowed the 164th ADA to practice its warfighting functions, integrate as a fully functioning staff, and achieve its training objectives of planning and executing a theater-level air defense mission. As one of only three National Guard units participating in this exercise, the 164th ADA was a key contributor to the overall success of WFX 16-3. In addition, the brigade headquarters deployed "Task Force Archangel" as the sixth command and control element from the 164th ADA to deploy for the National Capital Region - Integrated Air Defense System mission in support of Operation Noble Eagle. Task Force Archangel commanded a multicomponent task force responsible for securing the airspace in and around the National Capital Region. The deployment was extremely successful with dedicated and experienced professionals that set the conditions for all future rotations.



Command Sgt. Maj. Theodore Morris
CSM, 164th ADA

The 1st Battalion, 265th ADA Regiment was mobilized to Afghanistan and responsible for operating the Counter Rocket, Artillery, and Mortar system, the first National Guard unit tasked with that mission. The battalion, known as "Task Force Iron Shield," operated at three geographical locations: Bagram Airfield, Forward Operating Base Fenty, and Camp Dahlke in support of Operation Freedom's Sentinel, and redeployed in March 2016.

The 3rd Battalion, 265th ADA Regiment's road to war was abruptly cut short by nearly six months, creating challenges that would test the leadership, resilience and resourcefulness of the "Lightning Battalion." Critical personnel changes became an opportunity to develop key leaders who would help Soldiers find strength and resilience throughout their accelerated train-up. The success of Exercise America's Shield at Camp Blanding Joint Training Center (CBJTC) was the momentum Soldiers needed to culminate their skills at Fort Bliss, Texas, and validate 3-265th ADA as ready to assume the ground-based air defense mission in the National Capital Region. For 3rd Battalion, 116th FA Regiment, Training Year 2016 (TY16) was a successful progression in training on the High Mobility Artillery Rocket System (HIMARS). For the first time in unit and state history, 3-116th FA fired M28 Reduced Range Practice Rockets as a platoon-sized element from multiple firing points during annual training at CBJTC. In addition to its HIMARS training, 3-116th FA focused and trained on Defense Support of Civil Authorities (DSCA) tasks in preparation for state active duty missions as Florida's single National Guard Reaction Force.

The 254th Transportation Battalion focused on readiness, core competencies, and transformation in TY16 and supported various missions across its subordinate units. The 1218th Transportation Company participated in Operation Patriot Bandolier, driving 3,600 miles to deliver more than 1.5 million pounds of supplies from North Carolina to Oklahoma. The 690th and 715th MP Companies conducted overseas deployment training exercises in Stuttgart and Wiesbaden, Germany, respectively. Finally, the 806th MP Company began the process of transforming into a transportation company.



“ Our Soldiers have been defending the nation's skies since 9/11. The 164th Air Defense Artillery Brigade is well-trained and stands prepared for any mission.

- Col. Grant Slayden



Camp Blanding Joint Training Center

ESTABLISHED 1939



www.facebook.com/CampBlanding



Col. Daniel Johnson
Commander, CBJTC

Camp Blanding Joint Training Center (CBJTC), located near Starke, Florida, is the National Guard's premier training site in North-Central Florida. The 73,000-acre post provides resources to enhance joint, interagency, intergovernmental and multinational training in support of our nation, state and local communities. As a key stakeholder in the North-Central Florida region, CBJTC continues to initiate new partnerships and cultivate existing ones.

Quality customer service is provided to a wide range of customers spanning the Joint, Interagency, Intergovernmental and Multinational (JIIM) spectrum. This diverse customer base keeps CBJTC relevant while providing various revenue streams to sustain our capability. The application of state and federal funds provides continual improvements for existing services, creates opportunities for the development of new ranges, and construction of facilities to better support the needs of our customers. Camp Blanding remains committed to, and capable of, supporting JIIM organizations desiring to perform both federal and state missions.



Command Sgt. Maj. Robert Hosford
CSM, CBJTC

While CBJTC is a premier training site, it also serves as a wildlife nature conservation area. Camp Blanding's Directorate of Forestry and Environment remains committed to pristine management of conservation and wildlife areas. In 2016, CBJTC worked diligently with the Florida Trail Association to re-open a six-mile stretch of the Florida Trail on the South Post. We also placed first in the Department of Defense Conservation Program for Large Installations, and were also recognized by the National Military Fish and Wildlife Association for its Model Program/Projects for Natural Resource and Conservation Management. Finally, CBJTC was recognized by Department of the Army for an environmental restoration project designed to rejuvenate a large swath of mined land on the installation. Camp Blanding's goal is to support the military's combat readiness mission by ensuring continued access to training areas and ranges, while simultaneously working to ensure the long-term sustainability of Florida's priceless natural heritage.

Camp Blanding aspires to be the leading domestic and combat training facility in the southeast U.S with a focus on Unified Land Operations capable of handling a brigade-sized element. It continually seeks opportunities to offer training for the "whole of government" approach while showcasing its capabilities as a state-of-the-art, year-round training venue.

CAMP BLANDING SUPPORTED TRAINING 284 DAYS IN FY16

FISCAL YEAR 2016 BY THE NUMBERS:

208 U.S. Army units trained – 246,175 personnel total
22 U.S. Navy units trained – 2,218 personnel total
9 U.S. Air Force units trained – 4,068 personnel total
16 U.S. Marine Corps units trained – 11,667 personnel total
1 U.S. Coast Guard unit trained – 739 personnel total
50 Non-DoD agencies trained – 39,421 personnel total

TOTAL PERSONNEL TRAINED – 304,288

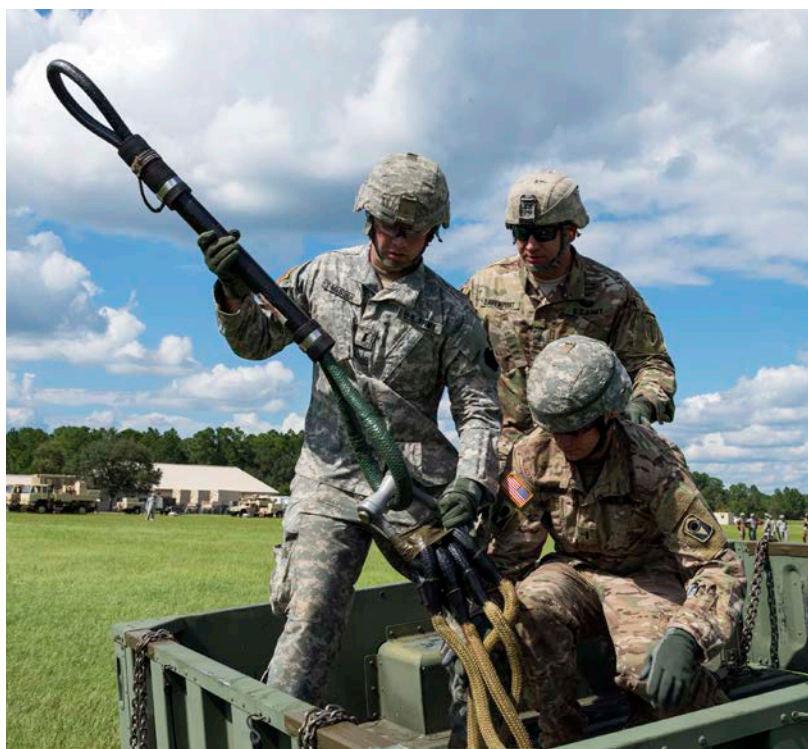
AVAILABLE RESOURCES:

55,000 Acres for Maneuver Training
Drop Zones and Air Assault Strip
Over 50 Live Fire Ranges
Engagement Simulation Venues
60+ Helicopter Landing Zones
Urban Terrain Training Facility
Waterborne Training Areas
Rubble & Tunnel Trainers



“
Camp Blanding offers 73,000 acres of possibilities for enhancing joint, interagency, intergovernmental and multinational training, while also serving as a wildlife conservation area for the state.

- Col. Daniel Johnson



Hurricane Response

Importance of Inter-agency Teamwork

 www.facebook.com/FloridaNationalGuard



1.5M

More than 1.5 million evacuated
due to Hurricane Matthew

11

Hurricane Hermine became the
first major hurricane in 11 years
to make Florida landfall

The 2016 Atlantic hurricane season (1 June – 30 November) was the most active and expensive hurricane season in Florida since 2005. Hurricane Hermine became the first major hurricane in 11 years to make Florida landfall, while Hurricane Matthew posed the most significant threat to Florida lives and property since Hurricane Wilma 11 years prior.

Hurricane Hermine, as a Category 1 hurricane impacting the panhandle of Florida, provided an excellent opportunity for the State Emergency Response Team (SERT) and the Florida National Guard (FLNG) to introduce a relatively new team to tropical storm response operations. And while the Hermine response provided some new outstanding observations and “lessons learned,” our Hurricane Matthew response valued the lessons learned from more than a decade ago. The FLNG never lost sight of the importance of maintaining close relationships with the SERT and earning the trust and confidence of the Commander in Chief, Governor Rick Scott, and the State Coordinating Officer (SCO), Mr. Brian Koon. Those relationships, forged through inter-agency training events, coupled with competent, experienced leaders and staff throughout the joint force, contributed to a successful “Operation Matthew” for the FLNG and the citizens of Florida.



The FLNG activated approximately 3,800 Soldiers and Airmen in support of the two hurricane response efforts. Guard missions included search and rescue, security support to law enforcement, aviation, Points of Distribution, Logistic Staging Areas, State Logistical Resource Center support and local shelter support missions. The FLNG Hurricane Matthew response was a truly joint operation, integrating both Army and Air National Guard resources. Additionally, Florida requested, and the Secretary of Defense approved, a Dual Status Commander to provide command and control of both state and federal military forces. Also during Matthew, the FLNG executed its Continuity of Operations (COOP) Plan, relocating the Joint Force Headquarters from St. Augustine, which was squarely in the impact zone, to Camp Blanding in Starke, Florida, with little disruption to operations.

The FLNG re-emphasized many lessons learned from previous storms, to include the importance of teamwork, trust and confidence within the SERT; and the requirement to mobilize prior to landfall in order to avoid being “late to need.” Senior leader and SERT support, realistic training, and experienced leadership enabled the FLNG’s timely response and operational successes during Hurricanes Hermine and Matthew in support of the Governor and the Citizens of Florida.



The Florida National Guard never lost sight of the importance of maintaining close relationships with the State Emergency Response Team and earning the trust and confidence of the Commander in Chief, Governor Rick Scott, and the State Coordinating Officer, Mr. Brian Koon.

”

- Col. John Pelleriti



125th Fighter Wing

ESTABLISHED 1947

 www.facebook.com/FloridaAirNationalGuard



Col. Brian Bell
Commander, 125th FW

Since 1947, the 125th Fighter Wing (125th FW) has proudly protected the skies with strategic air defense over most of the southeastern United States. The 125th FW maintains and flies 21 F-15C Eagle fighter aircraft at Jacksonville International Airport, while also performing a continuous 24-hour alert mission at Homestead Air Reserve Base. The 125th FW is the premier fighter wing executing the number one priority of the national defense strategy – defense of the homeland.

In the past year, more than 220 Florida Air National Guard (FLANG) Airmen have deployed across the globe. At various points throughout the year, Airmen from the 125th FW have supported six combatant commands – the Africa Command, Central Command, Northern Command, European Command, Southern Command and Pacific Command. While about 20 percent of FLANG Airmen were deployed in the past year, there were also some historic training opportunities at home. The Chemical, Biological, Radiological, Nuclear, and Explosives Enhanced Response Package (CERFP) teamed up with the Florida Emergency Mortuary Operations Response System (FEMORS) for the first time ever during the 2016 Hurricane Exercise. This gave the CERFP Fatality Search and Recovery Team (FSRT) invaluable training and allowed CERFP FSRT the most realistic training possible while integrating with state partners.



**Command Chief
Master Sgt.
Kevin Souza**
CCMSgt, 125th FW

The 125th FW prides itself on being the “Premier Fighter Wing” and its efforts were recognized in September 2015 as the first Air National Guard unit to receive a rating of “Highly Effective” by the Air Combat Command Inspector General.

In addition to supporting a federal mission, the 125th FW is committed to integrating and supporting its community. The Mayor of Tampa declared Oct. 17, 2015, as 290th Joint Communications Support Squadron Day in recognition of the unit’s outstanding community support efforts. Likewise, the 125th FW hosted a semi-annual ‘Friends of the FANG’ event with more than 400 local business leaders, employers, students and other community members attending to familiarize themselves with the missions of the 125th FW and get up close to some of the equipment used every day and the people that make the mission happen. The 125th FW also supported the Jacksonville Jaguars with flyovers, and three Airmen were also chosen to sing the National Anthem in front of a crowd of 60,000 people for the NFL Salute to Service Jaguar’s game in Jacksonville.

The Air Force also selected a member of the 125th FW as one of their 12 Outstanding Airmen of the Year for 2015. Senior Master Sgt. Mark Farmer of the 114th Space Control Squadron was the single Airman nominated by the Air National Guard among more than 90,000 enlisted personnel.

The 125th FW stands ready to execute all state and federal missions with speed and precision as the nation’s “Premier Fighter Wing.”



“
The 125th Fighter Wing
has proudly protected the
skies with strategic air
defense over most of the
southeastern United States.

- Col. Brian Bell



Detachment 1, HQ FLANG

ESTABLISHED 1999

 www.facebook.com/FloridaAirNationalGuard



Col. David Silva
Commander,
Det-1 & Det-2, HQ FLANG

The mission of Headquarters, Florida Air National Guard (HQ FLANG), Det-1 is to provide highly experienced F-22 Raptor and F-35 Lightning II instructor pilots to support the 325th and 33rd Fighter Wings' missions. The primary mission of both wings is to train the next generation of fighter pilots for the Combat Air Forces. This mission is executed hand-in-hand with both the active duty and Air Force Reserve components, making HQ FLANG Det-1 the only true Total Force organization in the fighter community.

During the past year, Det-1 F-22 instructor pilots were instrumental in the total transformation of the formal training syllabus. The innovative thinking of FLANG pilots created a revolutionary new training concept which resulted in an 18 percent decrease in sortie requirements and a 36 percent increase in student production, far exceeding the Air Force-mandated seven percent increase.

The new training flow increased both student and instructor continuity and has become the benchmark for all Formal Training Units in the Air Force. Additionally, FLANG Raptor pilots have been leading the effort to integrate the latest generation of short- and medium-range air-to-air missiles onto the F-22 as part of the 53rd Weapons Evaluation Group. By integrating the hardware, software, tactics, techniques and procedures necessary to effectively employ the weapons, Det-1 pilots are ensuring air dominance for decades to come.

The F-35 program at Eglin Air Force Base and the associated Det-1 pilots played a key role in the F-35 declaration of Initial Operational Capability (IOC) on Aug. 2, 2016. The IOC declaration culminated a five-year road from initial delivery of bare-bones aircraft to a fully combat-capable weapons system. FLANG pilots have been with the program since the inception and have played a critical role in providing the much needed continuity and experience required to stand up this new 5th generation weapons system.

Venturing well outside the traditional Formal Training Unit role, Det-1 pilots have participated in numerous deployments, been involved in Operational Test and Evaluation and have provided key integration with Developmental Test and Evaluation at Edwards Air Force Base, California. Additionally, Det-1 led the development of the first, and only, Joint Tactics, Techniques and Procedures manual bridging the traditional gap between Air Force, Navy and Marine tactical aviation, thus maximizing the utility and interchangeability of the F-35A, B and C models for combatant commanders and their planning staffs.



Detachment 2, HQ FLANG

ESTABLISHED 2015

 www.facebook.com/FloridaAirNationalGuard



The mission of Headquarters, Florida Air National Guard (HQ FLANG), Det-2 is to provide highly experienced CV-22 Osprey operators and maintainers to support the 1st Special Operations Wing's (1st SOW) mission to rapidly plan, execute and sustain specialized air power to achieve national security objectives any time, any place. This mission is executed hand-in-hand with active duty and is the only Total Force Association in the Air Force Special Operations Command (AFSOC).

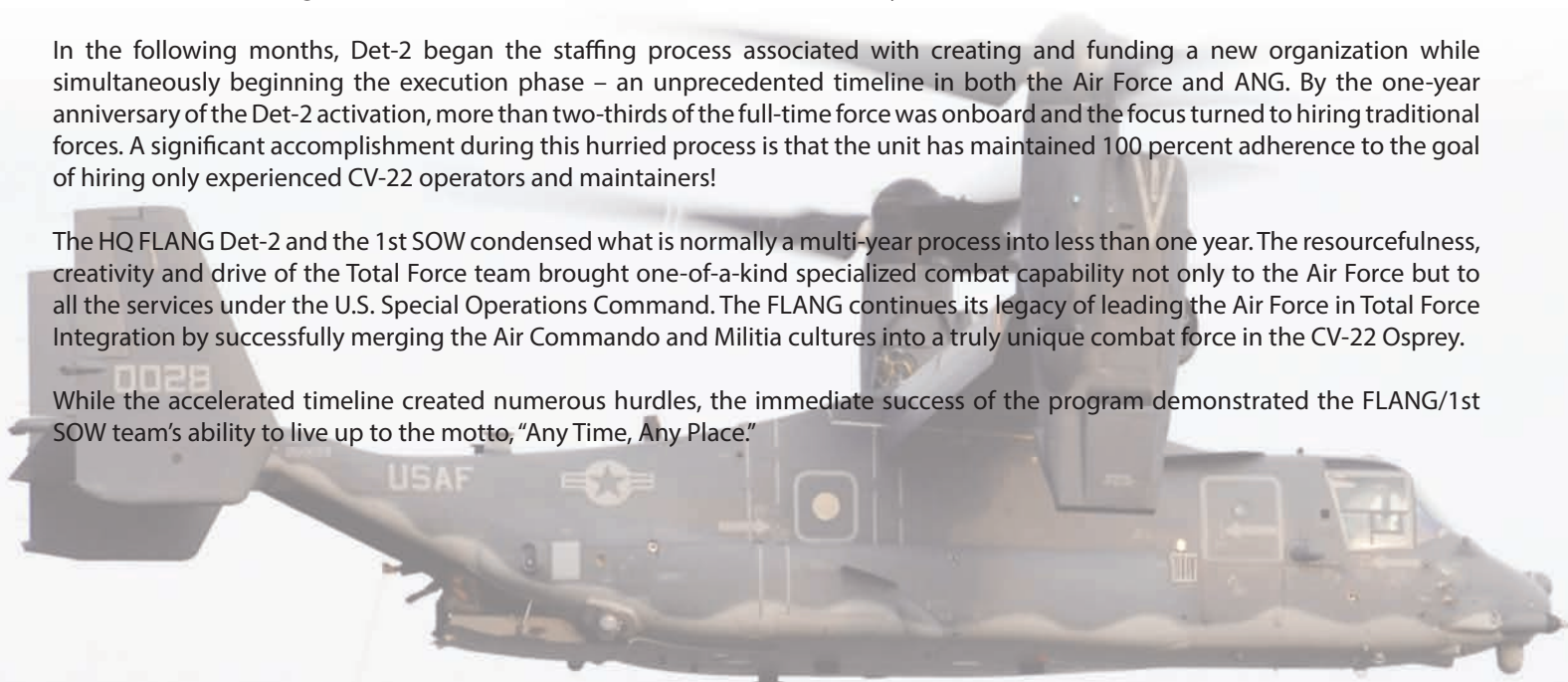
In less than one year, Det-2 transitioned from concept to reality. In September 2015, the director of the Air National Guard and the AFSOC commander agreed to create an Associate Unit of CV-22s at Hurlburt Field, Florida. The intent was to provide the Air National Guard (ANG) with an Operational Equity in the Osprey and to capture critical experience and expertise leaving the active component to help normalize AFSOC's newest and most complex weapons system.

The FLANG immediately identified and moved the commander in place and began coordination to create the association. Within a month, a draft manning document was created and the detachment officially activated on Dec. 24, 2015.

In the following months, Det-2 began the staffing process associated with creating and funding a new organization while simultaneously beginning the execution phase – an unprecedented timeline in both the Air Force and ANG. By the one-year anniversary of the Det-2 activation, more than two-thirds of the full-time force was onboard and the focus turned to hiring traditional forces. A significant accomplishment during this hurried process is that the unit has maintained 100 percent adherence to the goal of hiring only experienced CV-22 operators and maintainers!

The HQ FLANG Det-2 and the 1st SOW condensed what is normally a multi-year process into less than one year. The resourcefulness, creativity and drive of the Total Force team brought one-of-a-kind specialized combat capability not only to the Air Force but to all the services under the U.S. Special Operations Command. The FLANG continues its legacy of leading the Air Force in Total Force Integration by successfully merging the Air Commando and Militia cultures into a truly unique combat force in the CV-22 Osprey.

While the accelerated timeline created numerous hurdles, the immediate success of the program demonstrated the FLANG/1st SOW team's ability to live up to the motto, "Any Time, Any Place."



101st Air & Space Operations Group

ESTABLISHED 2009



 www.facebook.com/FloridaAirNationalGuard



Col. Michael Valle
Commander, 101st AOG



Command Chief
Master Sgt.
Tiffney Kellum
CCMSgt, 101st AOG

Defending America's skies is an around-the-clock, no-fail mission. This task is carried out by the men and women of the 101st Air and Space Operations Group (AOG), providing the primary manpower to the 601st Air Operations Center (AOC). Their North American Aerospace Defense Command (NORAD) mission is to provide the air defense shield for the continental United States, Virgin Islands and Puerto Rico.

Often referred to as "America's AOC," the AOC plans, directs and assesses air operations for NORAD and U.S. Northern Command (USNORTHCOM). Additionally, the AOC provides aerial operations support, when requested, to civil authorities throughout the nation after natural or man-made disasters, and conducts theater security operations.

This year, the AOC provided air defense for a multitude of special security events throughout the country, assisted civil authorities during busy wildfire and hurricane seasons, participated in two national-level exercises, and excelled in a week-long mission readiness inspection. In addition to providing the air defense shield during presidential travel events throughout the continental United States, the AOC supported four different special security events – the United Nations General Assembly, the Papal visit, the State of the Union Address, and Super Bowl 50.

Throughout the summer months, the AOC stood ready to assist local authorities with wildfire season. The AOC's Air Mobility Division (AMD) oversaw the Modular Airborne Fire-Fighting System (MAFFS)-equipped C-130 aircraft units that provide this support. During the 2015 wildfire season, the MAFFS Air Expeditionary Group conducted 381 sorties and dispersed more than 840,000 gallons of fire retardant to combat the fires.

Additionally, the AMD oversaw 66 Hurricane Hunter missions gathering crucial data on 10 named storms. The National Oceanic and Atmospheric Administration's National Hurricane Center used that information to issue timely and accurate watches, warnings, forecasts and analyses of hazardous tropical weather.

The AOC also participated in two national-level exercises. Both exercises tested the Continental U.S. NORAD Region (CONR) and the AOC's abilities to conduct crucial command and control planning throughout the country. During ARDENT SENTRY 16, CONR and the AOC provided air operations support such as search and rescue, damage imagery assessment, and airspace management to local authorities in Washington, Oregon and Idaho as they dealt with a notional 9.0 magnitude earthquake and subsequent tsunami.

In January 2016, CONR and the AOC received an overall rating of "Mission Ready," the highest achievable rating, during their 2016 Regional Alert Force Evaluation. NORAD/USNORTHCOM inspectors lauded nine superior performers and three best practices from the AOC. It is with great pride that the men and women of the 101st AOG and 601st AOC provide the air defense shield for the nation. Ever vigilant, ever on-guard, America's AOC stands watch 24-7, 365 defending America's skies.

Educational Dollars for Duty

INCENTIVE TO FLORIDA NATIONAL GUARDSMEN

Over the past three years, more than 3,300 Florida Guardsmen have used the EDD program. Over 49 percent of Guard students have used the program for undergraduate courses, 10 percent for graduate and 41 percent for associate or professional certificates. These numbers not only demonstrate a commitment by our Service members to further their education, but a return on investment to the state. Also during this time, we have executed \$11.5 million, which includes the purchase of a web-based application that will help to streamline requests and payments.



Emergency Management Course

DELIVERING TRAINING THROUGH PARTNERSHIPS

The Florida Army National Guard (FLARNG) and the Headquarters Department of the Army (HQDA) have entered into an historic agreement to provide emergency management training across the Army. Florida was cited by HQDA as having tremendous experience in emergency management and had investments in training infrastructure that could be immediately employed for this purpose. As part of this new agreement, the 211th Regiment, Regional Training Institute campus will potentially host 27 weeks of training and support 800 students in 2017 alone.

The genesis of this partnership derived from the recent emergencies across the Department of Defense that drove policy and procedural revisions. Two studies performed by the Army's Training and Doctrine Command provided several recommendations to improve the Army Emergency Management Program. Several recommendations included standardized training and certification programs for emergency management professionals on Army installations.



In May 2015, the FLARNG hosted the pilot course for Army Installation Emergency Operations Centers (EOCs). The course concentrated on the tasks of assigned personnel to activate, operate and deactivate an EOC. Since that inaugural class, the FLARNG has hosted 10 classes and more than 280 students from 55 Army installations around the world. The success of the EOC course led to an expansion of the partnership to include training all the Army's emergency management courses at Camp Blanding Joint Training Center.

Florida Youth ChalleNGe Academy

COMMUNITY BASED PROGRAM



The Florida Youth ChalleNGe Academy (FLYCA) is a community-based program that leads, trains and mentors at-risk youth so they can become productive citizens. The academy promotes adult responsibility, values and basic lifestyle changes by providing a demanding, highly regimented, motivational environment. In this voluntary program, 16-to 18-year-old high school dropouts enter a rigorous five-and-a-half month residential phase, based on a military model. During the following 12-month post-residential phase, each cadet is matched with a mentor who helps them stay on track and sharpen their skills after graduation.

Since it began in July 2001, FLYCA has graduated 4,184 cadets from 61 of Florida's 67 counties. Through the course of their stay at the academy, these cadets have contributed more than 300,000 hours of service to Florida communities, a value of more than \$2 million. Last year alone, FLYCA directly impacted 321 young people from across the state.

FLYCA is governed by the Florida Department of Military Affairs and the Florida National Guard. In addition, FLYCA partners with the Florida Department of Juvenile Justice, the Florida Department of Children and Families and the Florida Department of Education through the Clay County School District. FLYCA's annual budget is provided in part with federal funding and in part from these state partners.

This past year, FLYCA cadets had the opportunity to visit NASA's Kennedy Space Center and were given exclusive access to a science, technology, engineering and math (STEM) panel featuring engineers and scientists responsible for the latest advances in space technology. In addition, cadets had the opportunity to gain hands-on knowledge in road safety around large trucks with the Florida Department of Transportation's "Share the Road" presentation, which came out to the academy for the first time.

Cadets also had the opportunity to volunteer with one of our local Habitat for Humanity organizations, and to support nearby food pantries by sorting and distributing food to the needy. Additionally, FLYCA's Night Vision program continued to educate elementary school students about the dangers of alcohol, tobacco and other drugs. These opportunities and experiences are part of the academy's overall learning process, which works to develop the whole cadet in more than just academics, providing the tools necessary for these young people of Florida to experience success that would otherwise have been out



Forward March

COMMUNITY OUTREACH PROGRAM

Forward March is a community outreach program designed to assist economically disadvantaged, unemployed, out-of-school youth and adults successfully transition into the workforce. The program helps participants by teaching core academics and work readiness skills that facilitate job placement and job retention in order to reduce dependence on public assistance and enable participants to be successful, employed, independent and productive citizens. Forward March is funded through the State of Florida Department of Military Affairs. Since its inception in 1998, the program has served 10,040 students.

About Face

AFTER SCHOOL PROGRAM



About Face is an after-school program serving economically disadvantaged youth, ages 13-17, who are still in school but at risk of becoming dropouts. The program is designed to help students by improving their academic skills, teaching effective study habits and life coping skills, stressing the importance of good citizenship, and providing strong mentor and role model experiences. Focusing on core academics and life skills, the program seeks to facilitate the participant's continued enrollment and satisfactory participation in the K-12 educational program. About Face is funded through the State of Florida Department of Military Affairs. Since its inception in 1997, the program has served 26,251 students.

STARBASE

DEPARTMENT OF DEFENSE PROGRAM



Founded in 1994, STARBASE Florida is hosted by the 125th Fighter Wing of the Florida Air National Guard. STARBASE Florida is a Science, Technology, Engineering and Mathematics (STEM) outreach program serving at-risk youth from Title 1 fifth grade programs in Duval County Public Schools. Students in the Jacksonville area participate in a challenging environment of fast paced "hands-on, minds-on" STEM activities including robotics, computer engineering and design, model rocketry, chemistry, physics, GPS technology and flight simulation.

The STARBASE program assists the local district students to increase their knowledge base and skills set in six core areas: Physics, Chemistry, Energy, Engineering, Mathematics and STEM Careers. Due to a high level of competency and trained staff, coupled with the unparalleled support of our Florida National Guard hosting organization, the program was able to realize increased performance standards with students showing 30 percent to 45 percent gap score gains. Furthermore, participating schools frequently experienced gains in science and mathematics on the Florida State Assessment (FSA). In addition to the five-day, 25-hour program that will serve 24 schools, over 66 classes and 1,500 students in this fiscal year, STARBASE Florida targets military dependents in the elementary and middle school grades with after-school STARBASE 2.0 mentoring programs using twenty week Aerospace and Environmental Technology curriculum in a collaborative partnership with the 4H Clubs of America.

Since its inception in 1994, Florida National Guard's STARBASE Florida program has served over 20,000 students in the Duval County Public Schools district.

Florida Armory Revitalization Program

SUSTAINING INFRASTRUCTURE TO SUPPORT THE MISSION



In 2016, the Florida Armory Revitalization Program (FARP) was in its fourteenth year of funding by the state (minus State Budget Year 09/10 and 10/11 when the program received no funding) and continued to renovate the aging Florida Army National Guard (FLARNG) armories. The average age of the state's armories (now referred to as Readiness Centers at National Guard Bureau and throughout the country's National Guard) is approximately 47 years old.

The FARP has allowed the FLARNG to renovate our aging facilities, sustaining their continued serviceability even though these buildings are quickly approaching their original designed service life of approximately 55 years. Through the FARP renovations, the Construction and Facility Management Office (CFMO) incorporates modern building code standards, compliance with the Florida Fire Prevention Code, ensures that the buildings are safe for our Soldiers with electrical and mechanical upgrades, provides bathroom facilities to accommodate the increase population of female Soldiers in our formations, and achieves compliance with the Americans with Disabilities Act. All renovations strive to achieve the Leadership in Energy and Environmental Design (LEED). Since the program's inception, 13 Readiness Centers have been certified at the Silver Level, and two at the basic certification level.

By 2016, 51 Readiness Centers had either been renovated or were undergoing renovation to a more modern standard. More than ever before our Readiness Centers are where our Florida Guardsmen train, and where state and federal missions are staged. In response to Hurricane Matthew in October, 2016, our Soldiers were called to duty to protect life and property, and all of those missions began at Readiness Centers located in communities throughout the State.

Florida Armories Renovations Ongoing, Completed or Begun in 2016:



Armory

Homestead Readiness Center
Cecil Field – Building 858
Orlando NTC
Kennedy C Bullard Armory, Camp Blanding
Special Forces (CIP) Project
Wauchula Armory
Tampa Armory
West Palm Beach (Callaway) Armory

Renovation Cost (Design & Construction)

\$ 3,213,030
\$ 1,676,533
\$ 4,233,532
\$ 3,198,663
\$ 2,362,700
\$ 1,923,169
\$ 2,082,461
\$ 5,782,466

Creation of Florida Jobs: Readiness Center renovation projects provide economic benefit to the state and the communities during construction. Contractors are licensed General Contractors in the State of Florida and use the local trade and labor force for each project, resulting in a positive economic impact to the local community.

Sustainment: Florida's Readiness Center infrastructure is aging. FARP renovations provide the means for the FLARNG to sustain these facilities by making them more energy efficient and able to meet the requirements of our modern force's mission until replacement funds can be obtained from the federal government.

Duty: The National Guard Readiness Centers are the foundation of our ability to respond to state emergencies and federal deployments. The Readiness Center supports the training, administrative and logistical requirements to meet that mission.

Counterdrug Program

DEFENSE AGAINST TRANSNATIONAL AND DOMESTIC THREATS

The Florida National Guard (FLNG) has managed the premier counterdrug program in the nation for more than 25 years; assisting law enforcement agencies and community-based organizations in their efforts to Countering Transnational Organized Crime (CTOC) and reduce the supply and demand for illegal drugs. CTOC combats organized crime that is coordinated across national borders using many networks of diverse groups. These criminals typically engage in drugs, human smuggling/trafficking, cybercrime, and money laundering. The FLNG Counterdrug Program (FLNG-CDP) implements intelligence-driven, effects-based operations to ensure personnel, and resources are leveraged in support of counterdrug operational objectives, CTOC, and interagency partner initiatives. This operational approach aligns FLNG-CDP support capabilities against Florida's most volatile transnational and domestic threats. The program executes its support role through four critical mission categories: *Analytical Support, Reconnaissance, Training, and Civil Operations*.



Our FLNG-CDP continues to enhance local, state and federal efforts to combat drug flow into and throughout our state. We have assisted in the seizure of more than \$20 billion of illegal drugs, property and money through our capabilities in criminal analysis, reconnaissance and surveillance. Additionally, we've continued to train interagency partners through our training center - one of five in the country, and have been identified as the most effective and cost-efficient of the centers.

The FLNG has initiated programs and relationships with interagency partners that will contribute to the reduction of transnational organized criminal activities that threaten the security and safety of Florida citizens. The FLNG is collaborating with agencies that focus on CTO and Domestic Criminal Organizations (DCO) illicit activities involving illegal narcotics. This program will support the Governor's initiative and House Bill 545 by strengthening Florida's commitment to combatting human trafficking.

Through Governor Scott's commitment to public safety and combatting human trafficking, the Guard initiated partnerships with law enforcement agencies, both in the United States and across the globe, to work together to combat transnational organized criminal activities. The Guard is a leading participant in the State Partnership Program, an international program involving 76 nations countering illicit activity abroad. Through DMA's partnership with Guyana and Caribbean nations in the Regional Support System, as well as partnerships in Central and South America created through the U.S. Southern Command, the Guard shares practices on countering transnational organized crime to help other nations combat crime within their own borders before those organizations grow internationally. These collaborative efforts identify and stop criminal links before they cross into Florida and threaten the security and safety of Floridians. DMA's numerous partnerships give Florida the leading edge in the battle against human trafficking and organized crime.



ECONOMIC IMPACT

ACROSS THE STATE OF FLORIDA FISCAL YEAR 2016

CITY	COUNTY	FULL-TIME EMPLOYEES	GUARDSMEN	***FEDERAL APPROPRIATIONS	STATE GENERAL REVENUE	COMBINED REVENUE
Arcadia	Desoto		135	\$4,303,733.07	\$12,000.00	\$4,315,733.07
Avon Park	Polk	20	68	\$2,805,396.37	\$24,000.00	\$2,829,396.37
Bartow	Polk		96	\$3,060,432.41	\$32,000.00	\$3,092,432.41
Boca Raton	Palm Beach	4		\$127,518.02		\$127,518.02
Bonifay	Holmes	13	118	\$4,176,215.05	\$28,000.00	\$4,204,215.05
Boynton Beach	Palm Beach	4		\$127,518.02		\$127,518.02
Bradenton	Manatee	10	125	\$4,303,733.07	\$24,000.00	\$4,327,733.07
Brandon	Hillsborough	9		\$286,915.54		\$286,915.54
Brooksville	Hernando	51	73	\$3,953,058.53	\$29,000.00	\$3,982,058.53
Camp Blanding	Clay	242	1,181	\$45,364,534.53	\$232,000.00	\$45,596,534.53
Cape Coral	Lee	8		\$255,036.03		\$255,036.03
Chipley	Washington	5	68	\$2,327,203.81	\$50,000.00	\$2,377,203.81
Clearwater	Pinellas	10	19	\$924,505.62		\$924,505.62
Cocoa	Brevard	5	143	\$4,718,166.63	\$38,000.00	\$4,756,166.63
Crestview	Okaloosa	12	83	\$3,028,552.90	\$33,500.00	\$3,062,052.90
Crystal River	Citrus	5	158	\$5,196,359.19	\$30,000.00	\$5,226,359.19
Dade City	Pasco	2	106	\$3,442,986.46	\$24,000.00	\$3,466,986.46
Daytona Beach	Volusia	5		\$159,397.52		\$159,397.52
Deland	Volusia		114	\$3,634,263.48	\$22,000.00	\$3,656,263.48
Deltona	Volusia	6		\$191,277.03		\$191,277.03
Eustis	Lake	5	71	\$2,422,842.32	\$30,000.00	\$2,452,842.32
Ft. Lauderdale	Broward	13	158	\$5,451,395.22	\$54,000.00	\$5,505,395.22
Ft. Myers	Lee		60	\$1,912,770.25	\$44,000.00	\$1,956,770.25
Ft. Pierce	St. Lucie	3	101	\$3,315,468.44	\$32,000.00	\$3,347,468.44
Gainesville	Alachua	12		\$382,554.05	\$24,000.00	\$406,554.05
Gibsonton	Hillsborough	3		\$95,638.51		\$95,638.51
Green Cove Springs	Clay	17		\$541,951.57		\$541,951.57
Haines City	Polk	32	96	\$4,080,576.54	\$20,000.00	\$4,100,576.54
Hollywood	Broward	13	138	\$4,813,805.14	\$14,000.00	\$4,827,805.14
Homestead AFRB	Dade	26	2	\$892,626.12		\$892,626.12
Homestead	Dade	15	102	\$3,729,902.00	\$8,000.00	\$3,737,902.00
Jacksonville	Duval	563	1,593	\$68,732,211.13	\$215,000.00	\$68,947,211.13
Keystone Heights	Clay	10		\$318,795.04		\$318,795.04
Kissimmee	Polk	4		\$127,518.02		\$127,518.02
Lake City	Columbia	11	78	\$2,837,275.88	\$18,000.00	\$2,855,275.88
Lakeland	Polk	12	115	\$4,048,697.04	\$30,000.00	\$4,078,697.04
Lake Mary	Seminole	2		\$63,759.01		\$63,759.01
Lake Wales	Polk	3	129	\$4,208,094.56	\$20,000.00	\$4,228,094.56
Lake Worth	Palm Beach	5		\$159,397.52		\$159,397.52
Land O' Lakes	Pasco	7		\$223,156.53		\$223,156.53
Leesburg	Lake		133	\$4,239,974.06	\$40,000.00	\$4,279,974.06
Live Oak	Suwannee	10	154	\$5,228,238.69	\$34,000.00	\$5,262,238.69
MacDill AFB	Hillsborough	32	184	\$6,885,972.91		\$6,885,972.91
Marianna	Jackson	8	130	\$4,399,371.58	\$48,000.00	\$4,447,371.58
Melbourne	Brevard	4	171	\$5,578,913.24	\$4,000.00	\$5,582,913.24
Miami	Dade	43	406	\$14,313,897.40	\$112,000.00	\$14,425,897.40
Middleburg	Clay	30		\$956,385.13		\$956,385.13

CITY	COUNTY	FULL-TIME EMPLOYEES	GUARDSMEN	***FEDERAL APPROPRIATIONS	STATE GENERAL REVENUE	COMBINED REVENUE
Milton	Santa Rosa	5		\$159,397.52		\$159,397.52
Miramar	Broward		314	\$10,010,164.33	\$58,000.00	\$10,068,164.33
Monticello	Jefferson	3		\$95,638.51		\$95,638.51
New Port Richey	Pasco	6		\$191,277.03		\$191,277.03
North Port	Sarasota	2		\$63,759.01		\$63,759.01
Ocala	Marion	20	188	\$6,630,936.88	\$60,000.00	\$6,690,936.88
Orange Park	Clay	48		\$1,530,216.20		\$1,530,216.20
Orlando	Orange	35	375	\$13,070,596.74	\$58,000.00	\$13,128,596.74
Oviedo	Seminole	6		\$191,277.03		\$191,277.03
Palatka	Putnam	6	63	\$2,199,685.79	\$22,250.00	\$2,221,935.79
Palm Bay	Brevard	6		\$191,277.03		\$191,277.03
Palm Beach	Palm Beach	2		\$63,759.01		\$63,759.01
Palm Coast	Flagler	17	178	\$6,216,503.33	\$4,000.00	\$6,220,503.33
Palm Harbor	Pinellas	4		\$127,518.02		\$127,518.02
Palmetto	Manatee	6	62	\$2,167,806.29	\$63,100.00	\$2,230,906.29
Panama City	Bay	18	123	\$4,495,010.10	\$72,000.00	\$4,567,010.10
Patrick AFB	Brevard	19	68	\$2,773,516.87		\$2,773,516.87
Parrish	Manatee	4		\$127,518.02		\$127,518.02
Pembroke Pines	Broward		43	\$1,370,818.68		\$1,370,818.68
Pensacola	Escambia	12	215	\$7,236,647.46	\$56,000.00	\$7,292,647.46
Pinellas Park	Pinellas	10	725	\$23,431,435.61		\$23,431,435.61
Plant City	Hillsborough	18	164	\$5,802,069.77	\$32,000.00	\$5,834,069.77
Pompano Beach	Broward	4		\$127,518.02		\$127,518.02
Port Saint Lucie	Saint Lucie	4		\$127,518.02		\$127,518.02
Punta Gorda	Charlotte	2		\$63,759.01		\$63,759.01
Quincy	Gadsden	4	118	\$3,889,299.52	\$48,000.00	\$3,937,299.52
Riverview	Hillsborough	12		\$382,554.05		\$382,554.05
Ruskin	Hillsborough	13		\$414,433.56		\$414,433.56
Saint Augustine	St. Johns	284	648	\$29,711,697.95	\$18,445,130.00	\$48,156,827.95
Saint Cloud	Osceola	3		\$95,638.51		\$95,638.51
Saint Petersburg	Pinellas	17	163	\$5,738,310.76	\$12,000.00	\$5,750,310.76
Sanford	Seminole		139	\$4,431,251.09	\$18,000.00	\$4,449,251.09
Sarasota	Sarasota	20	136	\$4,973,202.66	\$26,000.00	\$4,999,202.66
Seminole	Pinellas	4		\$127,518.02		\$127,518.02
Starke	Bradford	23	168	\$6,088,985.31	\$28,000.00	\$6,116,985.31
Sun City Center	Hillsborough	3		\$95,638.51		\$95,638.51
Tallahassee	Leon	37	263	\$9,563,851.27	\$77,960.00	\$9,641,811.27
Tampa	Hillsborough	53	92	\$4,622,528.11	\$10,000.00	\$4,632,528.11
Tarpon Springs	Pinellas	2		\$63,759.01		\$63,759.01
Tavares	Lake	16		\$510,072.07		\$510,072.07
Titusville	Brevard	11		\$350,674.55		\$350,674.55
Tyndall AFB	Bay	78	241	\$10,169,561.85		\$10,169,561.85
Valrico	Hillsborough	7		\$223,156.53		\$223,156.53
Viera	Brevard	4		\$127,518.02		\$127,518.02
Wauchula	Hardee	3	74	\$2,454,721.83	\$43,000.00	\$2,497,721.83
Wellington	Palm Beach	3	0	\$95,638.51		\$95,638.51
West Palm Beach	Palm Beach	23	316	\$10,807,151.94	\$90,000.00	\$10,897,151.94
Winter Haven	Polk	5	90	\$3,028,552.90	\$26,000.00	\$3,054,552.90
Zephyrhills	Pasco	8		\$255,036.03		\$255,036.03
TOTAL		2,184	11,274	\$429,034,368.00	\$20,574,940.00	\$449,609,308.00

*** Depicts the total pro rata distribution of federal funds for pay & allowance, operations and maintenance, and military construction.

FEDERAL APPROPRIATIONS

FLORIDA NATIONAL GUARD

FLORIDA ARMY NATIONAL GUARD

Military Personnel Expenses	\$6,938,800
(Medical Care, Yellow Ribbon, Military Funeral Honors Program, Family Centers & Counseling Programs)	
Human Resources Expenses	\$136,402,500
(Civilian Technician and Active Guard & Reserve Pay and Travel)	
Recruiting and Retention Expenses	\$5,241,800
(New Soldier Pay, Initial Clothing, Marketing, Mission Operations)	
Intelligence; Strategic Plans and Policy Expenses	\$5,976,700
(Youth ChalleNGe, Physical Security, Weapons of Mass Destruction & Support)	
Counterdrug Expenses	\$9,582,600
(State Plans (Intel/DDR/RECON), Training, Substance Abuse)	
Aviation Expenses	\$2,779,100
(OPTEMPO-Air (aircraft), Additional Flying Training Periods, Safety)	
Logistics Expenses	\$28,890,100
(OPTEMPO-Ground (all less aircraft), Transformation/RESET)	
Construction and Facility Management Expenses	\$26,238,535
(Facility Maintenance, Environmental Compliance Activities, Military Construction)	
Communications and Automation Expenses	\$4,844,233
(Computers, Data Storage, Software Licensing, Equipment)	
Operations and Training Expenses	\$79,188,800
(Annual Training/Inactive Duty (IDT) Pay & Allowances, Service Schools & Support, Camp Blanding Joint Training Center, Active Duty Operational Support (ADOS))	
TOTAL FLORIDA ARMY NATIONAL GUARD	\$306,083,168



FLORIDA AIR NATIONAL GUARD

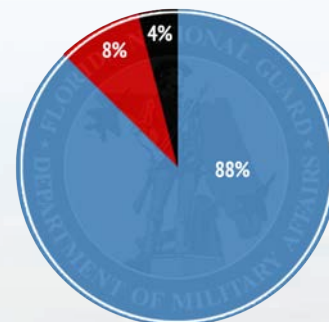
Civilian Pay	\$24,576,900
State Agreements	\$3,321,900
Transportation	\$103,000
Communications / Information Technology	\$415,700
Real Property Maintenance	\$1,324,300
Recruiting & Advertising	\$63,400
Base Operating Support (Services, Travel, Supplies)	\$2,409,500
Fly Supply / Equipment / Aviation Fuel	\$15,192,800
CBRNE Enhanced Response Force Package (CERFP)	\$157,700
Medical	\$18,100
Environmental	\$12,400
Counterdrug Programs	\$22,500
State Partnerships Pay and Travel	\$30,300
Military Payroll	\$72,390,300
Clothing	\$82,500
Subsistence	\$87,800
Annual Training Travel	\$900,300
Non-Prior Service Training Travel	\$55,700
School Travel	\$1,119,700
Special Training Travel	\$384,800
AGR Permanent Change of Station	\$281,600
TOTAL FLORIDA AIR NATIONAL GUARD	\$122,951,200

TOTAL FLORIDA AIR AND ARMY NATIONAL GUARD**\$429,034,368****ECONOMIC IMPACT 2016 \$1.12 BILLION***

*Using a generally accepted figure of 2.28 for the "multiplier effect"

ACTUAL CASH IMPACT: \$490 MILLION

- Federal Revenue - \$429 Million
- Federal Grants - \$41.2 Million
- State Revenue - \$20.5 Million



DEPARTMENT OF MILITARY AFFAIRS

GENERAL REVENUE, STATE-MANAGED FEDERAL GRANTS & TRUST FUNDS

General Revenue Appropriations	Approved Budget	FY 15-16
Salaries and Benefits		\$7,556,076
Other Personal Services		\$36,933
Expenses		\$6,158,523
Operating Capital Outlay		\$190,621
Replacement Vehicles		\$65,000
Information Technology		\$41,837
Legal Services Contract		\$250
National Guard Tuition Assistance		\$3,586,900
Contracted Services		\$471,570
Maintenance and Operations Contracts		\$254,140
About Face / Forward March		\$2,000,000
Worker's Compensation - SAD		\$148,338
Service Charge - Personnel		\$39,658
Data Processing Services		\$25,094
Total General Revenue		\$20,574,940

Camp Blanding Management Trust Fund	Approved Budget	FY 15-16
Salaries and Benefits		\$1,261,566
Expenses		\$95,005
Replacement Vehicles		\$16,678
Contracted Services		\$25,000
Maintenance and Operations Contracts		\$205,000
Risk Management Insurance		\$677,082
Service Charge - Personnel		\$8,575
Total Camp Blanding Trust Fund		\$2,288,906

Emergency Response Trust Fund	Approved Budget	FY 15-16
Public Assistance - State Operations		\$11,065
Total Emergency Response Trust Fund		\$11,065

Federal Grants Trust Fund	Approved Budget	FY 15-16
Salaries and Benefits		\$14,691,724
Other Personal Services		\$87,000
Expenses		\$12,373,596
Operating Capital Outlay		\$743,410
Food Products - Youth ChalleNGe		\$480,000
Replacement Vehicles		\$235,000
Projects/Contracts/Grants - St. Petersburg College		\$6,600,000
Contracted Services		\$5,028,115
Maintenance and Operations Contracts		\$920,000
Lease / Purchase / Equipment		\$30,000
Service Charge - Personnel		\$110,378
Total Federal Grants Trust Fund		\$41,299,223

Federal Law Enforcement Trust Fund	Approved Budget	FY 15-16
Expenses		\$305,000
Operating Capital Outlay		\$200,000
G/A to Community Services		\$100,000
Contracted Services		\$10,000
Maintenance and Operations Contracts		\$10,000
Total Federal Equitable Sharing - Law Enforcement Trust Fund		\$625,000

Capital Improvement Program	Approved Budget	FY 15-16
General Revenue		\$8,557,000
Federal Grants Trust Fund		\$35,334,946
Total Capital Improvement		\$43,891,946

Total State Resources		\$108,691,080
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DEPARTMENT OF MILITARY AFFAIRS

PROPERTY AND FACILITIES

Site Name	Year Acquired	Land Ownership	Authority for Occupancy	Capital Asset Value of Major Structures	Land Acres	Notes	Armory Value
ARCADIA READINESS CENTER	1969	State	Lease	\$4,142,097.00	10.00		\$3,795,055.00
AVON PARK READINESS CENTER	1971	State	Lease	\$4,153,914.00	10.00		\$3,508,993.00
AVON PARK (UTES)	1984	Federal	Licenses	\$1,794,278.00	14.60		N/A
AVON PARK (RANGES)	1984	Federal	Licenses	\$1,022,537.00	41.40		N/A
BARTOW READINESS CENTER	1974	City	Lease	\$4,677,468.00	10.00		\$4,288,310.00
BONIFAY READINESS CENTER	1954	State	Deed	\$10,032,408.00	7.00		\$2,737,825.00
BRADENTON READINESS CENTER	1971	City	Lease	\$15,990,323.00	7.15		\$5,456,304.00
BROOKSVILLE (ARMORY)	1992	County	Lease	\$4,477,191.00	14.00		\$5,090,720.00
BROOKSVILLE RC AASF 2 C23	2000	County	Lease	\$20,176,819.00	4.76	AASF2	\$16,225,245.00
CAMP BLANDING TRAINING CENTER (CBJTC)	1939	State	Deed		73000		N/A
CBJTC ACUB	2004	State	Deed	Land Only	8736.71	Land Only	Land Only
CBJTC BULLARD ARMORY	1984	State	Deed	\$3,175,110.00	0.00	Land is included in 73,000AC	\$9,369,306.00
CBJTC YOUTH CHALLENGE	1977	State	MOA	\$4,138,064.00	0.00	Land is included in 73,000AC	N/A
CBJTC SPECIAL FORCES	1977	State	Deed	\$5,643,345.00	0.00	Land is included in 73,000AC	\$2,222,261.00
CBJTC EOD READINESS CENTER	2014	State	Deed	\$2,178,687.00	0.00	Land is included in 73,000AC	\$2,178,687.00
CBJTC-AIR NATIONAL GUARD SITES	1993	Federal	Licenses	\$19,400,000.00	0.00	Land is included in 73,000AC	N/A
CHIPLEY RC	1958	State	Deed	\$4,795,956.00	2.74		\$4,722,522.00
COCOA READINESS CENTER	1957	City	Lease	\$8,195,383.00	4.00		\$3,751,103.00
CRESTVIEW READINESS CENTER	1954	State	Deed	\$4,153,528.00	4.15		\$3,256,429.00
CRYSTAL RIVER READINESS CENTER	1988	County	Lease	\$7,917,123.00	18.00		\$5,073,509.00
DADE CITY READINESS CENTER	1955	State	Deed	\$7,674,335.00	1.30		\$3,772,974.00
DELAND READINESS CENTER	1955	State	Deed	\$6,220,969.00	3.10		\$3,988,010.00
EUSTIS READINESS CENTER	1954	City	Lease	\$5,140,771.00	1.60		\$3,366,921.00
FLAGLER CO. AIRPORT LEASE	2014	County	Lease	Leased Bldg	0.00	Private Lease	N/A
FT LAUDERDALE READINESS CENTER	1953	County	Lease	\$13,582,552.00	5.80		\$4,109,875.00
FORT MYERS READINESS CENTER	1955	County	Lease	\$6,280,790.00	3.63		\$3,085,315.00
FORT PIERCE READINESS CENTER	1958	City	Lease	\$6,710,746.00	5.50		\$3,633,614.00
GAINESVILLE ALACHUA COUNTY	2008	State	Lease	Land Only	43.09	Land Only	N/A
HAINES CITY READINESS CENTER	1976	City	Lease	\$8,234,896.00	8.38		\$3,333,609.00
HOLLYWOOD READINESS CENTER	1955	State	Deed	\$2,901,521.00	0.60		\$2,901,521.00
HOMESTEAD ARS	1955	Federal	Lease	\$4,867,182.00	10.00		\$4,821,756.00
JACKSONVILLE-ANG BASE	1968	Federal	Licenses	\$75,729,000.00	332.00		FLANG
JACKSONVILLE-CECIL FIELD ARMORY	1962	State	Lease	\$9,471,873.00	4.00		\$9,471,873.00
JACKSONVILLE CECIL FIELD AASF	1969	City	Lease	\$39,564,950.00	6.82	AASF	\$39,564,950.00
JACKSONVILLE SNYDER RC	1973	City	Lease	\$10,445,511.00	24.98		\$7,683,599.00
IMMOKALEE COLLIER COUNTY	2009	State	Lease	Land Only	26.41	Land Only	N/A
LAKE CITY READINESS CENTER	1959	City	Lease	\$7,191,204.00	6.84		\$3,958,021.00
LAKELAND READINESS CENTER	1974	State	Deed	\$5,545,667.00	10.00		\$4,417,288.00
LAKE WALES READINESS CENTER	1958	State	Deed	\$5,280,778.00	6.53		\$4,691,149.00
LEESBURG READINESS CENTER	1950	City	Lease	\$3,583,711.00	2.10		\$2,968,418.00
LIVE OAK READINESS CENTER	1959	State	Deed	\$4,208,211.00	8.50		\$3,314,001.00
MACDILL AFB - SOD-C	1988	Federal	Licenses	\$1,920,000.00	1.28		\$1,920,000.00
MARIANNA READINESS CENTER	1958	State	Deed	\$4,481,682.00	5.00		\$3,706,165.00
MELBOURNE READINESS CENTER	1969	Federal	Licenses	\$4,401,369.00	7.00		\$1,544,728.00

Site Name	Year Acquired	Land Ownership	Authority for Occupancy	Capital Asset Value of Major Structures	Land Acres	Notes	Armory Value
MIAMI READINESS CENTER	1980	State	Deed	\$10,295,265.00	5.70		\$7,095,595.00
MIRAMAR READINESS CENTER	1979	Federal	Licenses	\$23,600,000.00	30.00		\$23,600,000.00
MIRAMAR TRAINING CENTER	1979	Federal	Licenses	Training Site	291.76		N/A
OCALA READINESS CENTER	1985	City	Lease	\$5,629,199.00	10.02		\$4,991,590.00
ORLANDO NAVAL TRAINING CENTER	1990	Federal	Licenses	\$4,240,542.00	6.50		\$4,655,201.00
ORLANDO READINESS CENTER	1958	City	Lease	\$7,794,183.00	5.00		\$6,656,978.00
PALATKA READINESS CENTER	1958	City	Lease	\$4,659,925.00	1.60		\$4,013,359.00
PALM COAST FLAGLER COUNTY	2009	City	Lease	Land Only	55.00	\$18,000,000 Construction Cost	In Progress
PALMETTO READINESS CENTER	1963	City	Lease	\$6,784,255.00	5.00		\$3,370,211.00
PANAMA CITY READINESS CENTER	1963	State	Deed	\$6,470,644.00	5.00		\$6,135,984.00
PENSACOLA (ELLYSON FIELD)	1983	County	Lease	\$10,739,526.00	14.21		\$8,359,695.00
PLANT CITY READINESS CENTER	1986	City	Lease	\$7,301,812.00	12.80		\$5,164,671.00
QUINCY READINESS CENTER	1989	County	Lease	\$6,650,838.00	14.53		\$6,385,296.00
SANFORD READINESS CENTER	1938	State	Deed	\$3,508,296.00	3.00		\$3,508,296.00
SARASOTA READINESS CENTER	1957	State	Deed	\$6,967,347.00	2.74		\$5,342,359.00
ST AUGUSTINE MARK LANCE RC	1957	City	Lease	\$4,845,329.00	3.00		\$4,785,562.00
ST AUGUSTINE ENSLIN RC	1993	State	Deed	\$17,902,319.00	18.35		\$18,121,363.00
ST AUGUSTINE C-12	1993	County	Lease	\$1,834,101.00	2.05		\$1,834,101.00
ST AUGUSTINE USPFO	1985	County	Lease	\$4,430,222.00	2.75		\$3,574,414.00
ST AUGUSTINE- COUNTER DRUG	1996	Federal	Lease	Leased Bldg	0.00	Private Lease	N/A
ST AUGUSTINE -HQS COMPLEX	1763	State	Deed	\$34,393,859.00	6.74	All 26 buildings located on campus	\$5,526,207.00
ST PETERSBURG READINESS CTR	1958	State	Deed	\$14,519,571.00	6.00		\$5,975,656.00
ST PETERSBURG/PINELLAS PK AFRC	2015	Federal	Licenses	\$5,276,008.00	2.84		\$5,276,008.00
ST PETERSBURG/PINELLAS PK AFRC	2004	Federal	Licenses	USAR Owned	0.00	Tenants of USAR	N/A
STARKE READINESS CENTER	1967	State	Deed	\$10,926,489.00	12.00		\$5,953,698.00
TALLAHASSEE READINESS CENTER	1975	County	Lease	\$9,128,347.00	19.47		\$8,165,501.00
TAMPA READINESS CENTER	1940	State	Deed	\$9,282,932.00	10.37		\$1,895,458.00
TAVARES FMS #5	1988	County	Lease	\$2,424,661.00	10.00		\$2,084,886.00
TITUSVILLE FMS #18	1993	Private	Lease	Leased Bldg	1.00	Private Lease	N/A
WAUCHULA READINESS CENTER	1995	State	Deed	\$5,974,574.00	8.86		\$5,928,207.00
W PALM BCH/BABCOCK CTR	1969	Federal	Licenses	\$6,024,228.00	3.71		\$3,534,375.00
WEST PALM BEACH/CALLAWAY	1982	County	Lease	\$15,574,419.00	18.77		\$13,944,686.00
WINTER HAVEN READINESS CENTER	1936	City	Lease	\$4,801,489.00	3.30		\$4,801,489.00
TOTALS				\$611,482,329.00			\$368,610,902.00

COLOR CODE & DESCRIPTION

The figures came from the PRIDEWEB database which is National Guard Bureau office property records database for real property.

These figures do NOT include Structures & Linear Structures.

Construction in Progress / Design
Land
Private Lease
Florida Air National Guard
Tenants

The mission of the Florida National Guard Foundation is to provide support to the men and women of the Florida National Guard in times of emergencies and deployments. To honor and assist those Soldiers and Airmen who have sacrificed their health and well being for the security of our great State and Nation, and to preserve our rich history so the sacrifices of our Soldiers and Airmen are not forgotten.

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