



RIGHT, READY & RELEVANT

— ADJUTANT GENERAL'S REPORT FISCAL YEAR 2019 —



Right, Ready & Relevant Florida First

"You have been a great force for good, and our state and nation are better because of you. That is who you are. You should be proud of yourselves, as I am proud to be one of you."



STATE OF FLORIDA DEPARTMENT OF MILITARY AFFAIRS

Office of The Adjutant General
St. Francis Barracks, Post Office Box 1008
St. Augustine, Florida 32085-1008

March 1, 2020

The Honorable Ron DeSantis Governor of Florida

The Capitol
Tallahassee, Florida 32399-0001

Dear Governor DeSantis:

It is my pleasure to present you with the Florida National Guard and Department of Military Affairs Adjutant General's Report for 2019 pursuant to the provisions of Chapter 250.10, Florida Statutes, which pertains primarily to the administration of the Department of Military Affairs for fiscal year 1 July 2018 – 30 June 2019.

The Florida National Guard remains engaged as a community-based organization committed to serving the citizens of Florida. Through engagement and empowerment of the workforce, your Florida National Guard has accomplished much during this past year. This report highlights achievements of your Florida National Guard and the Department of Military Affairs.

The progress reflected in this report demonstrates the high level of readiness and efficiency of the Department of Military Affairs and the Florida National Guard as they accomplish both state and federal missions.

Florida First!

Sincerely,

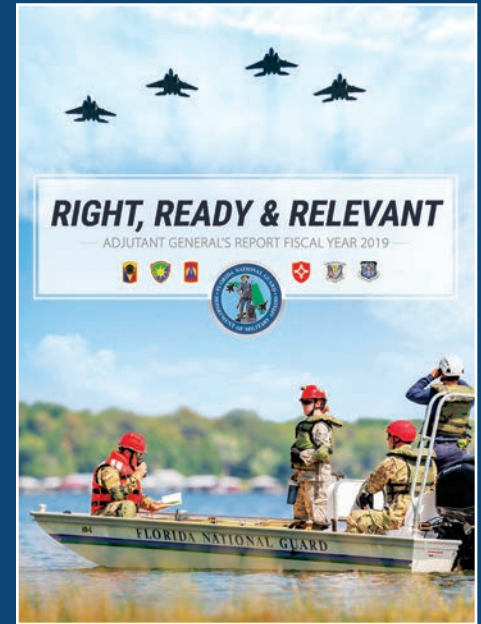
A handwritten signature in black ink, reading "James O. Eifert".

James O. Eifert
Major General
Florida National Guard
The Adjutant General



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COVER: The Florida National Guard's dedication and unwavering support to both our federal and state missions is unmatched. Right, Ready & Relevant. Illustration by Public Affairs Office.

REPORT: The Adjutant General's Report is published each year under the provisions of Chapter 250.10, Florida Statutes, and pertains to the administration of the Department of Military Affairs for the fiscal year. The intent is to provide the public with information on the programs and financial activities of the Department of Military Affairs. It is distributed to state and local government agencies and is made available to the public upon request free of charge. The Adjutant General's Report is produced by the Florida National Guard Public Affairs Office.

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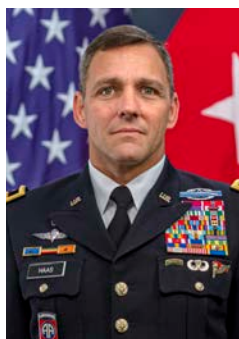
POINT OF CONTACT: Please contact the Florida National Guard Public Affairs Office at (904) 823-0166 for more information.



Ron DeSantis
Governor of Florida



Maj. Gen. James Eifert
The Adjutant General of Florida



Brig. Gen. John Haas
Assistant Adjutant
General – Army



Col. Michael Valle
Assistant Adjutant
General – Air



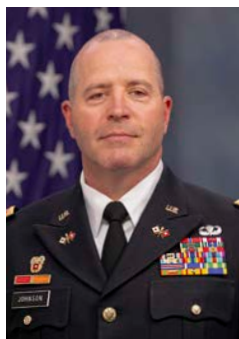
Brig. Gen. Paul Chauncey
Assistant Adjutant
General – Army – TIP



Col. Robert Carruthers
Director of the Joint Staff –
Florida National Guard



Brig. Gen. Christopher Croxton
Chief of Staff, Florida Air
National Guard



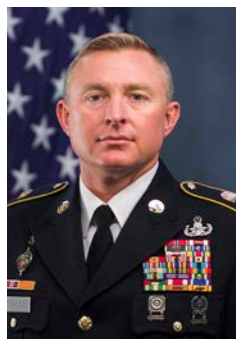
Col. Gray Johnson, Jr.
Chief of Staff, Florida Army
National Guard



Chief Warrant Officer 5 Gerald Dedge
Command Chief Warrant
Officer, Florida Army
National Guard



Command Sgt. Maj. David Lanham
Senior Enlisted Leader to the
Adjutant General



Command Sgt. Maj. James Kendrick
State Command Sergeant
Major – Army



Chief Master Sgt. Tracey Canady
State Command Chief Master
Sergeant – Air

Florida Department of Military Affairs



"The Department manages a force of nearly 12,000 National Guard members, including almost 2,300 full-time federal personnel and more than 450 state employees."

The Florida Department of Military Affairs (DMA) provides management oversight and administrative support to the Florida National Guard (FLNG). Directly responsive to the Governor of Florida, the Department operates within the policy guidance and fiscal framework of both federal and state authorities. The Department manages a force of nearly 12,000 National Guard members, including over 2,300 full-time federal personnel and more than 450 state employees. Together, the DMA and the FLNG are committed to serving the vital interests of the nation, the state of Florida, and its communities.

The Adjutant General, as head of the department, is specifically tasked with (1) the readiness of the Florida National Guard, (2) its response in times of natural disaster, and (3) assistance to Floridians at risk.

Tracing its heritage back to 1565, the year the Spanish founders of St. Augustine organized their first company of citizen-soldiers, the Florida National Guard's militia heritage extends back into our communities more than 450 years. Whether it was a call to arms during our nation's conflicts, or a cry for help during a natural disaster, the Guard has been there for Florida.

Today Florida National Guard Soldiers and Airmen remain engaged in overseas contingency operations, are vigilant in preparations to respond to domestic emergencies, and are committed to serving Florida's citizens and communities.



MISSION

To provide ready military units and personnel to support national security objectives; to protect our citizens; and to support programs and initiatives which add value to our state and nation.

VISION

The nation's premier National Guard, embodying a winning spirit, living our core values, committed to serving Florida's citizens, and ready to meet the nation's call.

OUR VALUES - P.R.I.D.E.

Professionalism (Duty, Service Before Self)
Respect (Diversity)
Integrity (Loyalty, Integrity First, Honor)
Discipline (Personal Courage, Selfless Service)
Excellence (Excellence in All We Do)



Maj. Gen. James Eifert
The Adjutant General of Florida



3K

The Florida Army National Guard
activated more than 3,500
Soldiers in support of Hurricane
Dorian missions

369

The Florida Air National Guard
deployed 369 Airmen all across
the globe

RIGHT, READY & RELEVANT

I'm proud to report that the Florida National Guard continued its exceptional service to our state and nation throughout 2019. As this is my first year as The Adjutant General of Florida, I'd like to provide some insight into who I am and my leadership philosophy.

This is my 38th year as an officer in the U.S. Air Force. Almost 30 of those were in fighter jets, and that experience has forged my methods and approach to getting things done. That's how I'm tactically wired and how I procedurally accomplish goals. Simply put, fighter pilots thoroughly plan their missions, and then enthusiastically execute those plans. Afterwards, we humbly and seriously debrief each other with three objectives: to accurately define or describe how the mission went; to determine the root causes of any errors or failures during the mission; and to improve future performance. This is how I've operated for my entire career, and I think it's important for you to know that I value objective feedback that will help my organization be more successful.

Since assuming command last spring, I've been consistently communicating my leadership philosophy, which can be summarized as "Right, Ready, and Relevant." I'd like to briefly explain that for you now.

I expect our Guardsmen to operate with integrity in everything we do. And in addition to doing the **RIGHT** thing, we do it the **RIGHT** way – every time. I am fully committed to operating a transparent organization.

I want our organization to be **READY** for whatever our state and nation ask of us. I want to grow our formations and capabilities to meet those needs. Additionally, I want our individuals to maintain their readiness – through physical fitness and technical training. And we need to ensure our units are fully manned, collectively trained on general Soldier and Airmen tasks, and properly equipped for their specific responsibilities.

Finally, I want to ensure your Florida National Guard stays **RELEVANT**. It's vital that we modernize, innovate and recapitalize infrastructure, facilities and equipment in order to maintain relevance on tomorrow's battlefield on land, in the air, and now in space.

It's my honor to serve and lead the Soldiers, Airmen and civilian members of the Florida National Guard and Department of Military Affairs. We stand ready to protect and support our communities and country.

Sincerely,



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I'm proud to report that the Florida National Guard continued its exceptional service to our state and nation throughout 2019.

- Maj. Gen. James Eifert

FLORIDA FIRST
RIGHT - READY - RELEVANT





Brig. Gen. John Haas
Assistant Adjutant
General – Army



**Command Sgt. Maj.
James Kendrick**
State Command Sergeant
Major - Army



UNMATCHED DEDICATION

The Florida Army National Guard (FLARNG) Soldier is the best in the enterprise. Their dedication and unwavering support to both our federal and state missions is unmatched. From four back-to-back major hurricanes, to supporting our federal missions, they continued to rise and exceed standards on all occasions while setting conditions for multi-domain operations and future large scale combat operations.

Readiness is our commitment to excellence that is entrenched within the 9,300 Soldiers in our formations. Our Soldiers continuously train to meet emerging demands and hybrid threats that seek to harm our way of life at armories and readiness centers across the state. Whether training to protect and preserve life in support of our governor and citizenry during state emergencies, or preparing for large scale combat operations (LSCO), our Soldiers strive for excellence.

Our three key strategic priorities that will help us meet these diverse demands are: Training Readiness Priorities; Facilities Modernization; and Defense Support to Civil Authorities.

Training Readiness Priorities: Individual readiness is the foundation of the FLARNG. Whether our Soldiers gain valuable knowledge through institutional training or the improvement of key qualifications in military education, the Soldier remains our most valuable asset and providing these opportunities are invaluable. As such, earlier this year we began implementation of the new Army Combat Fitness Test (ACFT) to improve Soldier physical readiness, transform the culture of Army fitness, reduce preventable injuries and attrition, enhance mental strength and stamina, and contribute to increased unit readiness. At the individual level, this will ensure our Soldiers are ready today and more lethal in the future. To date we have trained over 250 ACFT graders and received 280 sets of equipment.

Preparing for LSCO requires the mastery of fundamentals, leveraging Collective Capstone training events, and focusing efforts on the development of leaders that will continue to posture the FLARNG to lead the nation in readiness. We accomplish this collective level warfighting competence at the platoon, company, battalion, and brigade-level through preparation for, and execution of, training events such as Combat Training Center (CTC), eXportable CTC, warfighter exercises and Mission Essential Task List-focused training. We are READY!

Facilities Modernization: The FLARNG is focused on ensuring Soldiers have the best facilities to support achieving readiness objectives and training requirements. Since 2004, the State of Florida has invested more than \$115 million into 52 readiness center modernization projects. We will also add a new \$20 million Readiness Center in Flagler Palm Coast, which will be the home of the 1st Battalion, 265th Air Defense Artillery. In 2020, the final Florida Armory Revitalization Program project will be completed, closing out this program. However, future extensive Army modernization, coupled with the population growth in Florida, will necessitate these programs and require additional resources to maintain readiness.

Defense Support to Civil Authorities: The FLARNG stood ready as the 2019 Atlantic hurricane season was extremely active. We activated more than 3,500 Soldiers in support of Hurricane Dorian missions such as search and rescue; security; points of distribution; logistical staging areas; and high water vehicle missions, which demonstrated our strength and readiness.

Finally, I would like to express my sincere appreciation in serving alongside the finest citizen-Soldiers, families, and employers in the nation. It is a tremendous honor and I am extremely proud of our accomplishments, **Florida First!**

MEETING STATE & FEDERAL MISSIONS

In 2019, the Florida Air National Guard (FLANG) triumphantly met both our state and federal missions. We deployed 369 Airmen all across the globe, activated 266 members in preparation for Hurricane Dorian response, and rapidly worked to maintain operations during the devastation of Hurricane Michael.

In what turned out to be one of the most overwhelming storms to hit the State of Florida, the Air Operations Center's (AOC) 24-7, no-fail mission never stopped despite Hurricane Michael. Operations were transitioned to an alternate location before the storm, preventing any lapse in the Air Defense mission.

Aligning with The Adjutant General of Florida's Lines of Effort as set forth in the Florida National Guard Strategic Plan, I fully support and believe in Maj. Gen. Eifert's approach. Additionally, I firmly believe in the philosophy that, in everything we do, we must consider the impacts on our full- and part-time Airmen and civilian counterparts.

As we look ahead toward the challenges of 2020, the FLANG will continue to remain ready and relevant during the days, weeks, and months ahead. Our top priorities continue to be adding a Defensive Space Control Squadron by 2022 and receive favorable consideration for the 125th Fighter Wing transitioning to the F-35 as the OP 9/10 F-35 base.

Apart from strategic, mission-oriented goals, I further emphasize the value in cultivating and maintaining both community and international bonds. As always, we will continue to strengthen and build relationships by encouraging our Airmen to participate in local community support programs along with statewide recruiting initiatives. These efforts not only signify the loyalty of our organization toward the citizens that we serve, but also facilitate in our readiness.

Moving into the upcoming year, I aim to continue placing the responsibility of readiness into the hands of our commanders; to include recurring mentoring, feedback, career development efforts, and goal-setting for all members. This organization is expected to mentally, physically, and spiritually meet the needs of our state and nation, which requires we apply a dedicated effort toward fostering ongoing resiliency.



Col. Michael Valle
Assistant Adjutant
General – Air



**Chief Master Sgt.
Tracey Canady**
State Command Chief Master
Sergeant – Air



53rd Infantry Brigade Combat Team

ESTABLISHED 1963



Col. Julio Acosta
Commander, 53rd IBCT



Command Sgt. Maj. Jasen Pask
Command Sergeant
Major, 53rd IBCT

The 53rd Infantry Brigade Combat Team (IBCT) had an exceptional year supporting the State of Florida and our nation. The 53rd IBCT provided trained and equipped Soldiers and units to support civil authorities in disaster response while improving its posture to support the federal mission to mobilize and deploy for combat operations.

The year began and ended for the 53rd IBCT similar to years prior by closing out relief effort missions following Hurricane Michael in October 2018 and preparing for the relief effort for Hurricane Dorian in September 2019.

The brigade tested its combat capabilities during their annual training period with approximately 4,500 Soldiers in attendance, conducting a three-week Exportable Combat Training Capability (XCTC) exercise in Camp Shelby, Mississippi. The XCTC brigade-level field training exercise certified the unit's proficiencies in coordination with meeting their readiness year objectives. The brigade honed its combat lethality by conducting 60 live-fire exercises at the platoon level and seven at the company level, firing all weapons systems from Soldier individual weapons, crew-served weapons, mounted machine gun gunnery and mortars, to 105mm and 155mm field artillery. Soldiers in the brigade took part in 75 company and 490 platoon-level situational training exercise lanes focused on mission essential tasks such as attack and defense, movement to contact, area and zone reconnaissance, security screen, emplacing obstacles, building individual and vehicle fighting positions, tactical resupply, vehicle recovery and mass casualty response. The conclusion of XCTC validated and improved the overall readiness posture of the organization.

The 2nd Battalion, 54th Security Force Assistance Brigade (SFAB) in Pinellas Park deployed to the Dominican Republic in support of Operation Tradewinds to train with U.S. Southern Command elements and Regional Security System forces of the Eastern Caribbean on stability operations, advanced rifle marksmanship, and close quarters combat. Operation Tradewinds was the first execution of a Theater Security Cooperation event for the SFAB enterprise.

The 53rd IBCT distinguished itself as the premier National Guard IBCT capable of conducting full spectrum operations in joint and interagency environments and remains committed to serving Florida's citizens, ready to meet the nation's call.



50th Regional Support Group

ESTABLISHED 1946



Col. Ricardo Roig
Commander, 50th RSG

The 50th Regional Support Group (RSG) experienced a high operational tempo in 2019. Its subordinate units participated in several training exercises focused on providing mission command, logistical support and sustainment at home during emergency management operations, as well as overseas as part of base camp management operations.

The 50th RSG also supported the state's response to Hurricane Dorian by leading the logistical response efforts, providing Logistical Support Teams and liaisons to County Emergency Operations Centers and provided maintenance, logistics and transportation support to Florida National Guard units and other military and interagency units working in the impacted areas.

The 930th Digital Liaison Detachment (DLD), headquartered in Homestead, took part in several high-level exercises aimed at honing its skills to operate effectively in a coalition environment. The 930th Soldiers supported U.S. and allied forces, including the Army's III Corps and 3rd United Kingdom Army Division. Members of the 930th DLD also manned the State Logistics Readiness Center during Hurricane Dorian, providing critical support to civilian authorities by coordinating the shipment of over 1 million meals and 1 million gallons of water to the affected areas.

The 13th Army Band, headquartered in Miramar, made history in 2019 by participating in a relief-in-place mission for an active component unit in Europe, a first for a National Guard band. The 13th Army Band supported NATO units in Europe, participating in four change-of-command ceremonies, including the change of command for the 21st Theater Sustainment Command, the U.S. Army Europe's lead organization for all sustainment activities, including logistics support, transportation and human resources.

The 260th Military Intelligence Battalion, headquartered in Miami, welcomed back Soldiers returning from deployment in support of Operation Inherent Resolve and hosted two Yellow Ribbon events for the Soldiers and their families earlier this year. In addition to their overseas operations, the 260th Alpha and Bravo companies participated in exercise Panther Strike, an annual military intelligence exercise held at Camp Williams, Utah, while the Headquarters Detachment participated in a combat training exercise held at Camp Shelby Joint Forces Training Center, Mississippi.

The 927th Combat Sustainment Support Battalion (CSSB), headquartered at Camp Blanding Joint Training Center, deployed its battalion headquarters company in support of Operation Freedom Sentinel, while other units traveled to Camp Shelby, Mississippi and the Joint Readiness Training Center in Fort Polk, Louisiana to participate in mobilization and combat training exercises. During these exercises, CSSB units provided support to over 4,000 Soldiers. Additionally, the 153rd Financial Management Support Unit hosted an officer from the German Army during the summer as part of the Military Reserve Exchange program.

The 254th Transportation Battalion, headquartered in West Palm Beach, conducted several logistic support missions this year, including logging over 140,000 miles transporting containerized loads and other cargo. During the summer, battalion Soldiers traveled to the U.S. Military Academy at West Point to provide logistical support to over 1,200 Cadets from the incoming class of 2023.



Command Sgt. Maj. Robert Sweat
Command Sergeant
Major, 50th RSG



83rd Troop Command

ESTABLISHED 1978



Col. John Pelleriti
Commander, 83rd TC



Command Sgt. Maj. Robert Ponder
Command Sergeant
Major, 83rd TC

The 83rd Troop Command is a diverse command consisting of Special Forces, Aviation, Signal, Engineers, Explosive Ordnance Disposal (EOD), Public Affairs and Weapons of Mass Destruction-Civil Support Teams. Our units fight, fly, sky dive, SCUBA dive, dig, build, analyze hazards, render safe, communicate, manage airfields, and engage with the media.

The Special Operation Detachments Central (SOD-C) deployed in support of Operation Inherent Resolve, providing mission command of Special Operations in Iraq and Syria. The 3rd Battalion 20th Special Forces Group (A) mobilized to support a Central American Foreign Internal Defense mission. The Battalion Headquarters and Charlie Company also participated in Joint Readiness Training 19-08 and then immediately deployed as the command element of Special Operations Task Force-Northwest Africa.

The 1st Battalion, 111th Aviation Regiment received an overall "Green" rating during January's U.S. Army Forces Command Aviation Resource Management Survey. Aviation Soldiers then executed mission essential tasks during our hurricane exercise in May, setting conditions for the first-ever deployment of Florida's Helicopter Search and Rescue Team during Hurricane Dorian. The 2nd Battalion, 111th Aviation Regiment provided air traffic services in support of the annual Concours d'Elegance, and provided shelter support during Hurricane Dorian.

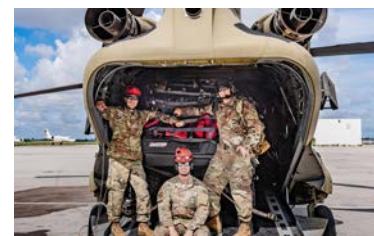
The 146th Expeditionary Signal Battalion has been preparing for deployment all year with equipment preparation and Soldier training. Despite that, the unit mobilized for Hurricane Dorian and was responsible for Saint Johns, Duval and Nassau counties.

The 44th and 48th Civil Support Teams (CSTs) identify Chemical, Biological, Radiological, Nuclear, and Explosive (CBRNE) agents and substances, assess current or projected consequences, advise on response measures, and assist with requests from the Incident Commanders Emergency Management agencies throughout the State of Florida. Both CSTs filled key roles during Hurricane Dorian.

The 221st EOD successfully completed a Joint Readiness Training Center rotation while supporting training of multiple law enforcement agencies' bomb squads. Additionally, the 221st responded to 20 real world missions in support of Camp Blanding range operations. The 868th Engineer Company continued the construction of the Florida Highway Patrol Institute Track project at the Pat Thomas Law Enforcement Academy.

The 107th Mobile Public Affairs Detachment provided public affairs support to enhance awareness and promote the organization. Supported missions include eXportable Combat Training Capability, State Partnership Program, the CST proficiency training, Tradewinds 2019, and Hurricane Dorian.

In summary, the 83rd Troop Command does things the RIGHT way, is always READY for state and federal missions and is exceptionally RELEVANT as evidenced by the large number of state and federal mobilizations supported. Florida First!



164th Air Defense Artillery Brigade

ESTABLISHED 1987



Col. Sean Boyette
Commander, 164th ADA

The 164th Air Defense Artillery (ADA) Brigade experienced yet another high optempo year in 2019 which included two overseas deployments, one stateside mobilization, elemental rotations through the Joint Regional Training Center (JRTC) and eXportable Combat Training Capability (XCTC), and brigade-wide preparations for future deployments and redeployments.

In April, 3rd Battalion, 116th Field Artillery Regiment (3-116th FA) welcomed home 30 personnel from Alpha Battery following a year-long deployment to Afghanistan in support of Operation Freedom Sentinel.

The 1st Battalion, 265th ADA's (1-265th ADA) European Deterrence Initiative (EDI) Battery was tasked to provide Short Range Air Defense (SHORAD) against Unmanned Aerial Systems, Rotary-Wing, and Fixed Wing threats throughout the European Combatant Command Theater of operations. They trained with the 86th Infantry Brigade Combat Team of the Vermont National Guard at JRTC in May of as part of their pre-mobilization preparations, where they provided direct support to maneuver elements and were the first air defense unit to conduct a "force on force" air defense mission at a Combined Arms Training Center since the late 1990s.



Command Sgt. Maj. Theodore Morris
Command Sergeant
Major, 164th ADA

In June, staff elements of the 3-116th FA participated in the Breakthrough Exercise 2019 in Hungary with personnel from the headquarters and Alpha Battery serving as the higher control element for the Joint-Nations Fires Exercise in order to establish a working relationship with the Hungarian Army. In July, following a successful culminating training event at Ft. Bliss, Texas, nearly 300 Soldiers from 1-265th ADA conducted a battle handover of the Ground-Based Air Defense portion of the National Capital Region – Integrated Air Defense System (NCR-IADS) mission with 1st Battalion, 174th ADA Regiment from Ohio. While on station, they successfully executed their role in Exercise Capital Shield, a joint exercise that included a multitude of military organizations and civilian agencies.

The Brigade Headquarters mobilized to Ansbach, Germany in support of Operation Atlantic Resolve in order to provide mission command of U.S. Air and Missile Defense forces, increase readiness through training and exercises, oversee ADA growth, and enhance the alliance with our European allies to deter aggression. Brigade staff members attended planning conferences in Israel, Lithuania, and U.S. Army Europe Academics to synchronize planning efforts and logistics between brigade assets and host nations. Shortly after saying farewell to the EDI personnel, the unit received official notification of its 2020 mobilization as the Task Force element of the NCR-IADS mission and began their train-up in December.

The 1-265th ADA's EDI Battery also deployed to Europe in July to begin training in austere environments and would complete multiple Field Training Exercises that stressed both equipment and personnel. The EDI battery continued their rigorous training through the remainder of 2019 and participated in other large-scale exercises such as Exercise Combined Resolve XIII.

In early September, elements from all units in the 164th were placed on State Active Duty for what began as Tropical Storm Dorian but grew into the largest Category 5 storm in history to approach Florida's east coast.



Camp Blanding Joint Training Center

ESTABLISHED 1939



Col. Frank Zenko
Commander, CBTJC

Camp Blanding Joint Training Center (CBJTC), located near Starke, Florida, is a 73,000-acre premier training center in North Florida. The post has proven to be a valuable asset to State of Florida agencies as it serves as a Continuity of Government site for the Governor and his Executive Branch and a Continuity of Operations site for the Florida Division of Emergency Management and Joint Forces Headquarters-Florida. Camp Blanding also serves as a Joint Reception, Staging, and Onward Integration site, and a Logistical Support Base during emergency operations as part of our support to civil authorities. Camp Blanding hosts various Department of Emergency Management academies, focusing on county emergency managers from around the state, designed to enhance capabilities in response to natural disasters or state emergencies. Additionally, Camp Blanding's value as a critical, strategic asset for the training and mobilization of units has been repeatedly validated with continued federal homeland and overseas contingency operations.

The training center provides quality service, training areas, ranges, education facilities, simulation platforms, maintenance, and other services to Florida's National Guard and to numerous federal, state, and local customers spanning the Joint, Interagency, Intergovernmental and Multinational spectrum. This diverse customer base keeps CBJTC relevant while providing various revenue streams to sustain our capability.

As a key stakeholder in the region, CBJTC continues to grow new partnerships and enhance existing ones, such as its relationship with the Keystone Airpark. The availability of this airpark has improved CBJTC's ability to support capabilities to satisfy or exceed its customers' expectations. Camp Blanding continues to partner with Clay County Development Authority as well as Clay Economic Development Corporation to protect and improve CBJTC infrastructure through the execution of grant funds awarded by Florida's Department of Economic Opportunity and the Florida Defense Support Task Force.

Camp Blanding aspires to be the premier domestic and combat training facility in the southeast U.S with a focus on Unified Land Operations up to a brigade-sized element. It continually seeks opportunities to offer training to our Unified Action Partners, both federal and state, while showcasing its capabilities as a state-of-the-art, year-round, training venue.



Command Sgt. Maj. Robert Hosford
Command Sergeant Major, CBJTC

CAMP BLANDING SUPPORTED TRAINING 331 DAYS IN FY19

FISCAL YEAR 2019 BY THE NUMBERS:

167 Army units trained – 280,000 personnel total
20 Navy units trained – 4,231 personnel total
14 Air Force units trained – 8,282 personnel total
15 USMC units trained – 10,728 personnel total
2 USCG units trained – 804 personnel total
53 Non-DOD agencies trained – 31,241 personnel total

TOTAL PERSONNEL TRAINED – 335,286

AVAILABLE RESOURCES:

55,000 Acres for Maneuver Training
Drop Zones and Air Assault Strip
Over 50 Live Fire Ranges
Engagement Simulation Venues
60+ Helicopter Landing Zones
Urban Terrain Training Facility
Waterborne Training Areas
Rubble & Tunnel Trainers





GET
UP TO A
\$20,000
BONUS
IF YOU QUALIFY

CONTINUE YOUR JOURNEY IN THE GUARD

You served the nation, now serve part-time in your community - in the Army National Guard. We can help ease your transition to our team with benefits and financial opportunities that you already know and trust.

- TRICARE Reserve Select
- Full-time Employment Opportunity
- Retirement Benefits

Contact your Reserve Component Career Counselor, visit nationalguard.com/ac2ng, or text AC2NG to 462769.





HOW WOULD IT FEEL TO GET UP TO 100% COLLEGE TUITION?

As a member of the Air National Guard, you'll receive up to 100% college tuition assistance. Plus, you'll develop the real-world skills you need to compete in today's economy. And because you serve part-time, you can work or go to school full-time. All while receiving generous benefits, including:

- ▶ Regular paycheck
- ▶ Montgomery GI Bill
- ▶ Eligibility for VA home loan
- ▶ Base Exchange privileges
- ▶ Bonus opportunities
- ▶ Military retirement plan
- ▶ Low-cost health insurance
- ▶ Commissary privileges

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FLORIDA
**AIR NATIONAL
GUARD**

125th Fighter Wing

ESTABLISHED 1947



Col. Matthew French
Commander, 125th FW

The 125th Fighter Wing executes a diverse mission set in support of the state and nation. With over 1,600 Airmen assigned to 23 units, operating across five separate geographic locations, the wing provides air superiority, space superiority and agile combat support to combatant commanders worldwide. The wing consistently prepares for aerial combat operations with 21 F-15C Eagle fighter aircraft at Jacksonville International Airport, while simultaneously executing a no-fail, 24-hour alert mission at Homestead Air Reserve Base. Its citizen-Airmen also operate counter-space systems from Cape Canaveral Air Force Station, provide worldwide joint-communications from MacDill Air Force Base, and deliver rapid engineer, heavy construction and repair capability, in addition to unmatched combat weather forecasting, from Camp Blanding Joint Training Center.

The 2019 federal mission kept the 125th Fighter Wing extremely busy as it deployed over 350 Airmen throughout the world in support of Operations Freedom's Sentinel, Spartan Shield, and Inherent Resolve. While the 159th Expeditionary Fighter Squadron proudly completed its first combat deployment in over 18 years, the 114th Space Control Squadron completed an historic U.S. Central Command rotation earning recognition as the Space Operations Crew of the Year by the Air Force Association. Additionally, the 125th Mission Support Group, Medical Group and Fighter Wing Headquarters' staff proudly filled the ranks of nearly every Agile Combat Support role around the world. Within the Continental U.S., the 159th Fighter Squadron, 125th Maintenance Group, and 125th Fighter Wing Detachment 1 teamed up to conduct critical aerial support operations for Operation Noble Eagle, including the defense of the Commander In Chief. These Airmen notably earned a Zero Defect, Fully Mission Capable, Alert Force Evaluation grade from North American Aerospace Defense Command of its F-15 Aerospace Control Alert mission that provides air dominance and sovereignty for the southeastern U.S.



**Command Chief
Master Sgt.
Kevin Souza**
Command Chief Master
Sergeant, 125th FW

The 2019 state mission also proved active for the 125th Fighter Wing. In response to the threat of Hurricane Dorian, the wing mobilized nearly 200 Airmen for route clearance, medical support and command and control teams throughout the state. The wing also readied over 300 Airmen to support shelter operations and Point of Distribution manning if needed. In addition to hurricane response preparedness, the wing stayed engaged in the community by hosting the STARBASE program, a Science, Technology, Engineering and Math program for local youth, and semi-annual "Friends of the FANG" programs, which engaged local business leaders, employers, students, and other community members, exposing them to the wing and its mission.

Closing out 2019 for its state mission, the wing received outstanding results from the recent evaluation of our Chemical Biological Radiological Nuclear Explosive Enhanced Response Task Force. The purpose of this evaluation was to stress and test the capabilities of our Airmen who are charged with timely and appropriate response to the myriad of needs generated during a CBRNE incident. The 125th Fighter Wing is proud to report that these Airmen are ready to support all assigned missions.

As we enter 2020, the 125th Fighter Wing is preparing for a readiness exercise designed to test combat support teams in contested and degraded environments, and a major Air Combat Command Unit Evaluation Inspection. While 2020 will undoubtedly continue to test the wing's state and federal mission readiness, rest assured that the 125th Fighter Wing will continue to meet these challenges and prove we are ready to "Win Any Fight, Any Time."



Detachment 1, HQ FLANG

ESTABLISHED 1999



Col. Jason Rudd
Commander,
Det-1 & Det-2, HQ FLANG

The mission of Headquarters (HQs) Florida Air National Guard (FLANG), Detachment 1 (Det-1) is to provide highly experienced F-22 and F-35 instructor pilots to support the 325th and 33rd Fighter Wings' missions. The primary mission of both wings is to train the next generation of fighter pilots for the Combat Air Forces. This mission is executed hand-in-hand with both the active duty and Air Force Reserve components, making HQ FLANG Det-1 one of the only true Total Force organizations in the fighter community. The unbelievable dedication and expertise of each Det-1 instructor pilot has proven instrumental to the success of the associated Fighter Wings, as well as the future of F-22 and F-35 training.



Tyndall Air Force Base (AFB), F-22 assigned Det-1 currently consists of two members. Following the devastation of Hurricane Michael, the 325th Fighter Wing flying mission moved to Eglin AFB, while also continuing to train F-22 students in academics and simulators at Tyndall AFB. Both Det-1 members continue to serve critical roles for the 325th Fighter Wing, requiring one member to move to Eglin AFB. Det-1 selflessly led the transition to Eglin AFB, as the Assistant Director of Operations for the 43rd Fighter Squadron, while another became the first-ever Air Force Reserve Component Director of Operations for the 325th Training Support Squadron. Det-1 spearheaded the revamp of the F-22 training syllabus, shifting the paradigm for future fighter pilots to accomplish all academic and simulator training prior to flying their first flight. The result of this change will increase fighter pilot production by 14 percent and decrease the overall length of the course by three weeks. In parallel, Det-1 led the coordination and set-up of the first two F-22 Weapons and Tactics Trainers at Eglin AFB, which has been vital for student training due to the separation of training capability between the two bases. Overall, Det-1's F-22 instructors were instrumental in the creation of 41 basic course pilots, recertification of 29 additional pilots, 12 instructor pilots, and Weapons Instructor Course (WIC) spin-up for three pilots.

Eglin AFB F-35A assigned Det-1 currently consists of two members. Both members continue to serve in critical roles for the 33rd Fighter Wing in 2019. Specifically, Det-1 filled the 58th Fighter Squadron Tier 1 Weapons Officer position until July and then was hand selected as the Director of Operations for the 33rd Operations Support Squadron. As a testament of the capability of our Det-1 members, the newest hire jumped right into the coveted Chief of Wing Weapons position for the 33rd Fighter Wing. Det-1 has travelled extensively in support of active duty training missions. Most notably, four squadron trips were taken to Lockheed Martin in Fort Worth, Texas for advanced simulator training, along with two weeks at Volk Field, Wisconsin in support of the annual exercise Northern Lightning. Integration with fourth- and fifth-generation assets during Large Force Exercises was the Capstone event for students graduating from the F-35A Transition Course. One of the Det-1 members also volunteered to support the F-35 Operational Test in the annual exercise Northern Edge to Elmendorf, Alaska. Overall, Det-1 F-35 instructors were instrumental in the creation of 58 pilots, eight instructor pilots, and WIC spin-up for two pilots.

Detachment 2, HQ FLANG

ESTABLISHED 2015



The mission of Headquarters Florida Air National Guard (FLANG) Headquarters' (HQ), Detachment 2 (Det-2) is to provide highly experienced CV-22 Osprey operators and maintainers to support the 1st Special Operations Wing's (1st SOW) mission to rapidly plan, execute and sustain specialized air power to achieve national security objectives anytime, anyplace. Det-2 is the only Total Force Classic Association in Air Force Special Operations Command (AFSOC).



Det-2 has pursued excellence since its official activation on December 24, 2015 and is currently manned with 26 personnel. Although small in number, each member is selected based on their demonstrated ability and experience in CV-22 operations and maintenance. Det-2 members have become the backbone of the supported active duty squadrons as members continue to fill traditional active duty leadership roles. While still working towards full operational capability, Det-2 personnel continue to seamlessly integrate into the active duty squadrons, making their mark on the Special Operations community daily. This seamless integration was recently lauded in a July National Guard Bureau Total Force Integration visit where Det-2 was praised as "best seen to date" and for "setting the example for total force integration."

Furthermore, two members of Det-2 won the HQ FLANG Senior Non-Commissioned officers (NCOs) and NCO of the year category awards and are now competing at the state level. Additionally, Det-2 Guardsman were integral in the 801st Special Operations Maintenance Squadron winning the General Welch One Force Award at the AFSOC level and are now competing at the Air Force level. This award is presented annually to the organization that best achieves mission success by a team comprised of two or more Total Force components. Lastly, a member of Det-2 was awarded the AFSOC Dr. Christian J. Lambertsen Award for Operational Innovation for developing a new tool and procedures to repair CV-22 propellers that will save the Air Force over \$600,000 a year.

Together, operations and maintenance have assisted their associated units with numerous tours of duty, exercises, and deployments around the globe. Det-2 members have enabled or executed over 3,700 flight hours performing Deck Landing Qualifications, military free fall training, as well as various local and tour of duty joint full mission profiles (which included large scale multilateral exercises comprised of hundreds of Special Operations Forces (SOF) personnel and billions of dollars in assets). Det-2 participated in multiple named operations including more than 750 combat flight hours in support of Operation Inherent Resolve in the Central Command area of operation. Additionally, 2019 marked the first year Det-2 deployed two Drill Status Guardsman in addition to seven Active Guard Reservists supporting AFSOC's mission overseas. The efforts of Det-2 resulted in enemy combatants killed in action, high value targets captured, multiple SOF personnel medically evacuated out of harm's way, SOF lives saved, and more than 100,000 pounds of critical cargo delivered to forward locations. These extraordinary efforts of our Guardsman have reshaped the battlespace and further enabled the U.S. strategy to defeat ISIS.

The experience of Det-2's personnel have been essential in AFSOC's ability to send CV-22 aircraft and personnel to Japan two years ahead of the Secretary of Defense's original timeline to establish AFSOC's fourth CV-22 Squadron in July of 2019. From initial planning, to standing up the Squadron, to now enabling the first-ever CV-22 operations in Southeast Asia, Florida Guardsmen from Det-2 have been integral every step of the way. AFSOC relied heavily upon the subject matter experts from Det-2 for two joint force exercises in South Korea and Thailand supporting more than 300 personnel with multiple partner nations conducting full mission profiles perfecting joint and multinational tactics.

The professionalism, quality, and Det-2's willingness to set the example for the rest of AFSOC demonstrates the FLANG/1 SOW team's ability to live up to AFSOC's motto of, "Any Time, Any Place."

101st Air & Space Operations Group

ESTABLISHED 2009



Col. Matthew Jones
Commander, 101st AOG

From their homeland defense mission in the skies over the continental U.S. to providing aerial support to local authorities following natural disasters, the men and women of the 601st Air Operations Center (AOC) and 101st Air and Space Operations Group (AOG) have seen a lot throughout 2019. Often referred to as “America’s AOC,” the AOC plans, directs, and assesses air operations for the North American Aerospace Defense Command and U.S. Northern Command.

The AOC conducted foreign disaster relief operations, provided the Air Defense shield to three special security events and participated in two national-level homeland defense exercises. The AOC’s support reached past the shores of the continental U.S. as it conducted foreign disaster relief operations following the landfall of Hurricane Dorian, a category 5 storm, in the Bahamas. Col. Michael Valle, then 601st AOC commander, and Lt. Col. Steven Kozielecki, 601st AOC Air Mobility Division (AMD) deputy chief, served as the initial cadre for a Joint Air Component Coordination Element (JACCE) during operations. Col. Greg Krane, then 101st AOG commander, Col. Daniel Susich, a 601st AOC Chief of Combat Operations, and Tech. Sgt. Shaun Tyson, a 601st AOC Senior Air Defense Technician, served as the second JACCE crew. The JACCE enabled airlift of relief supplies, including two ambulances, and assisted in the establishment of a temporary hospital. Additionally, the JACCE offloaded 300 cases of Meals Ready to Eat that provided much needed sustenance to 3,600 families.

During the hurricane season, the AOC’s AMD tracked 111 Hurricane Hunter sorties gathering crucial data on four named storms, including Hurricane Dorian. In support of Bahamian relief operations, the AMD synchronized 128 sorties and transported 83 personnel and 40.7 short tons of cargo. Collectively, AMD orchestrated over 315 airlift sorties transporting more than 67 short tons of cargo supporting homeland defense and defense support of civil authorities’ missions.

The AOC’s Combat Information Cell (CIC) conducted its general aviation outreach program supporting 14 presidential travel events, Super Bowl LIII, the State of the Union Address, and the United Nations General Assembly. The aim of the outreach program is to reduce the number of airspace violations during presidential travel and special security events. The CIC teamed up with the Civil Air Patrol to visit 339 Fixed Base Operators and airports to hand-deliver outreach materials to pilots.

In addition, the CIC developed a commercial internet website designed to rapidly disseminate unclassified airspace documents to the general aviation community which proved critical throughout hurricane season.

Each year the AOC participates in two national-level exercises. The first exercise, Ardent Sentry 19, was dedicated to the support of civil authorities operations. The second exercise, Vigilant Shield 20, was focused on the AOC’s homeland defense mission. Both exercises tested the AOC’s ability to conduct crucial command and control planning throughout the country. October 10 marked the one-year anniversary of the landfall of Hurricane Michael, the category 5 storm that left much of the Florida Panhandle devastated. While the AOC is back up and running at 100% capacity, many AOC members are still dealing with the aftereffects following the storm. No matter the circumstance, the men and women of America’s AOC stand watch 24-7 to proudly provide the air defense shield of our nation.



**Command Chief
Master Sgt.
Karne Bennett**
Command Chief Master
Sergeant, 101st AOG

Educational Dollars for Duty

INCENTIVE TO FLORIDA NATIONAL GUARDSMEN



The Florida National Guard (FLNG) State Tuition Assistance program, known as Educational Dollars for Duty (EDD), continues to provide an exceptional education development resource and a meaningful recruiting and retention incentive that effectively supports our Florida Guardsmen and enhances organizational strength and readiness. As a positive attribute for all, EDD provides legislatively directed funding, received annually through the State of Florida General Appropriations Act, to support Florida Guardsmen seeking postsecondary education/training at state-based institutions.

As a premier National Guard-focused state tuition assistance program, EDD continues to support Florida Guardsmen with pursuing postsecondary education opportunities that include Vocational/Technical, Industry Certification, Continuing Education, Academic (i.e., Certificate, Associate, Bachelor, and Master) and Professional Licensing/Industry Certification Exam programs. This enables them to increase their personal and professional civilian qualifications, which in turn, supports and strengthens our statewide workforce.

In fiscal year 18-19, EDD expended \$4.2 million, its total annual budget, in supporting 1,184 (897 Army and 287 Air) Guardsmen, who worked on 128 Graduate, 880 Undergraduate and 176 Technical/Occupational programs of study (338 supporting STEM programs), which equates to a total of 8,010 course credit hours, at 98 (41 public and 57 private) postsecondary institutions throughout the state of Florida. Throughout its evolution, EDD has served as a valuable foundational program for the Florida National Guard and we look forward to its continued support for years to come.

Family Readiness

PROVIDING HANDS-ON TRAINING

Family Readiness supports commanders, Family Readiness Groups (FRGs), service members and their families by providing hands-on training, assisting in Family Communication Campaigns such as: unit newsletters, websites, and phone trees. Family Readiness Support Assistants assist in coordinating family day activities, providing informational briefings as well as promoting resilience, well-being and readiness throughout the deployment cycle.

For more info, contact the State Family Readiness office at (800) 226-0360.

Yellow Ribbon Reintegration Program

CONNECTING FAMILIES AND RESOURCES



The mission of the Yellow Ribbon Reintegration Program (YRRP) is to promote the well-being of National Guard and Reserve members, their families and communities, by connecting them with resources throughout the deployment cycle. YRRP connects Guard and Reserve service members, their families and loved ones with local resources before, during, and after deployments, especially during the reintegration phase that occurs months after service members return home.

Commanders and leaders play a critical role in assuring that Guard and Reserve service members and their families attend Yellow Ribbon Events where they can access information on health care, education/training opportunities, financial, and legal benefits.

YRRP is a congressionally mandated program that was established in 2008 under the National Defense Authorization Act (Section 582 of Public Law 110) which called for information events and activities for National Guard and Reserve service members and their families, to facilitate access to services supporting their health and well-being throughout the deployment cycle.

Florida Youth ChalleNGe Academy

COMMUNITY BASED PROGRAM



The Florida Youth ChalleNGe Academy (FLYCA) is a community-based program that leads, trains and mentors at-risk youth to help them develop the necessary skills to become upstanding citizens and productive members of society. The academy promotes adult responsibility, values and basic lifestyle changes by providing a demanding, highly regimented, motivational environment. In this voluntary program, 16- to 18-year-old high school dropouts, or those at risk of quitting school, are immersed in a rigorous five-and-a-half month residential phase loosely mirroring the U.S. military's basic training. During the remaining 12-month post-residential phase, each cadet is matched with a mentor from the community. The mentor helps the cadet focus on and accomplish short-term and long-term personal goals.

Last year, 303 cadets from throughout the state of Florida graduated from the program and were directly impacted by FLYCA.

Since its beginning in July 2001, FLYCA has graduated 5,094 cadets from 63 of Florida's 67 counties from the residential phase. During the residential phase, cadets have the option to participate in credit recovery to return to high school or they can work toward earning their State of Florida High School Diploma through the GED Testing Service. Through the course of their stay at the academy, these cadets have contributed over 370,000 hours of service to Florida communities, producing an economic benefit equivalent to approximately \$2.5 million.

This past year, the FLYCA cadets had the opportunity to participate in various Science, Technology, Engineering and Math (STEM) related educational opportunities. They gained mechanical knowledge through the Army Youth and Education Services (Y.E.S.) program at the Gainesville Gatornationals and Kennedy Space Center, and received hands-on instruction in the construction industry through the Construction Career Days event. Along with this, cadets had the opportunity to tour various technical schools and gained ideas and contact information to ensure stable educational placement.

These FLYCA cadets also completed a variety of community service events to support Camp Blanding Joint Training Center and the surrounding areas. The cadets participated in various veteran-focused events on both Memorial Day and Veteran's Day. These opportunities and experiences are part of the academy's overall learning process, which works to develop the whole cadet in more than just academics. FLYCA strives to provide the tools necessary for these young men and women to experience success that would otherwise have been out of reach.



Commander's Ready & Resilient Council

FOUNDED IN 2015

The Florida Army National Guard (FLARNG) Commander's Ready & Resilient Council (CR2C), formerly the Community Health Promotion Council, was founded in 2015 to rapidly assess, adjust, and address issues surrounding health promotion, resilience, risk reduction, and suicide prevention that affect operational readiness and total force fitness. The CR2C is chaired by the Assistant Adjutant General – Army and meets quarterly to discuss major concerns from the five major working groups' functional areas: Environmental/Social Working Group; Suicide Prevention Task Force; Risk Reduction Working Group; Physical Wellness Working Group; and the Psychological Health Working Group.

Health Promotion Workshops address unit risk inventory-driven concerns for unit cohesion, self-perception/relationships, and Army environment. Meanwhile, the FLARNG Wellness Camps address retention concerns from administrative flagging actions of Soldiers that fail to maintain compliance with the Army's Body Composition and Fitness program requirements. Both of these well-known and beneficial programs found their genesis in the actions of the CR2C.

Working behind the scenes, the CR2C's Working Groups meet to plan and develop interventions that improve the health of the force. In 2019 alone working groups tackled various hot button topics including the development of a Physical Readiness Enhancement Program, Soldier and family resources enhancement for the FLNG App, State-level purchase of Army Combat Fitness Test Equipment, enhancement of the Soldier mental health referral resources, and development of a Leadership Development Course to improve leader awareness of resources to facilitate health of the total force. Most Soldiers may not be directly aware of the working actions taken by the CR2C, but they surely have benefitted from the hard-charging effort of the leaders driving the CR2C and its working groups.

STARBASE

DEPARTMENT OF DEFENSE PROGRAM



Founded in 1994, STARBASE Florida is hosted by the 125th Fighter Wing of the Florida Air National Guard in Jacksonville. STARBASE Florida is a Science, Technology, Engineering and Mathematics (STEM) outreach program serving youth from Title 1 fifth grade programs in Duval County Public Schools.

Students in the Jacksonville area participate in a challenging environment of fast-paced "hands-on, minds-on" STEM activities including robotics, computer engineering and design, model rocketry, chemistry, physics, GPS technology and flight simulation.

The STARBASE program helps local district students increase their knowledge base and skills set in six core areas: physics, chemistry, energy, mathematics and STEM careers. Due to a high level of competency and trained staff, coupled with the unparalleled support of our Florida National Guard hosting organization, the program was able to realize increased performance standards with students showing 30 percent to 40 percent gap score gains. Furthermore, participating schools frequently experienced gains in science and mathematics on the Florida State Assessment (FSA).

In addition to the five-day, 25-hour program that will serve 24 schools, over 40 classes and 850 students this fiscal year, STARBASE Florida targets military dependents in the elementary and middle school grades with after-school STARBASE 2.0 mentoring programs using 20-week Aerospace and Environmental Technology curriculum in a collaborative partnership with the 4H Clubs of America.

Since its inception, Florida National Guard's STARBASE Florida program has served more than 23,000 students in the Duval County Public School district.

Enduring Sustainment Program

SUSTAINING INFRASTRUCTURE TO SUPPORT THE MISSION

The department currently manages 60 readiness centers and leased facilities statewide. The average age of these readiness centers is 45 years and many of them are rated inadequate in accordance with the standardized rating criteria of the Department of the Army. Our readiness centers are integral to unit readiness as training, administration and preparation for Federal and Defense Support to Civil Authorities (DSCA) military operations are conducted at these locations. In response to Hurricane Matthew in 2016, Hurricane Irma in 2017, Hurricane Michael in 2018 and Hurricane Dorian in 2019, our Soldiers were called to duty to protect life and property, and all of those missions began at readiness centers located in communities throughout the state. With each passing year, our aging facilities continue to deteriorate and unit readiness suffers. Investing in the Enduring Sustainment Program (ESP) of these aging facilities allows us to extend their serviceability even though these buildings are quickly approaching their original designed service life of approximately 55 years.



As of November 2019, 52 readiness centers have been modernized/renovated or are near completion through the Florida Armory Revitalization Program (FARP). Although the program is coming to a conclusion, we are developing the ESP by assessing the facilities in our inventory starting with the readiness centers that were renovated in the FARP first. The facilities renovated at the start of FARP are now approaching 15 years post-renovation and many of the components of the facilities are reaching the end of their useful life. To prepare for the new ESP program, Department of Military Affairs completed five facility assessments to determine the requirements to bring the readiness centers up to current building code, along with a listing of life cycle replacement needs. All construction and renovation of facilities are designed and constructed in accordance with the latest Florida building codes and Leadership in Energy and Environmental Design (LEED) standard. The Construction and Facilities Management Office (CFMO) has renovated numerous readiness centers under the FARP and since the inception of the LEED program has achieved LEED Silver Certification on 20 of the completed armory projects. Those projects incorporated high energy-efficient building systems during the renovation of those readiness centers and upgraded major mechanical systems, such as heating, ventilation and air conditioning. The LEED requirement was mandated in the middle of the FARP resulting in roughly 30 of the facilities not being designed and renovated in accordance with the LEED standards. The ESP will include these standards as part of the design when applicable to ensure these buildings are highly efficient so that sustainment costs will be reduced for years to come.

Even though sustainment of our aging facility portfolio ensures basic mission readiness of our units statewide, our long-term goal is to replace our readiness centers with new and modern facilities that support an operational force postured to respond to state emergencies, such as hurricanes or other natural disasters, and prepare for federal missions, such as the Global War on Terror. The national initiative known as the Readiness Center Transformation Master Plan (RCTMP) recognizes the value of the Army National Guard to the Nation, and substantiates that readiness centers are keystones of the critical infrastructure that keep Soldiers operationally ready. The normal Military Construction program cannot meet the modernization needs of the states, and the RCTMP will enable the Adjutant General of Florida and CFMO to transform Florida's readiness centers into the modern facilities required to support the readiness of the Florida Army National Guard.

Counterdrug Program

DEFENSE AGAINST TRANSNATIONAL AND DOMESTIC THREATS

For 28 years, the Florida National Guard has managed the Florida Counterdrug Program. The Counterdrug Program assists local, state and federal law enforcement agencies and community based organizations in their efforts to reduce the supply of, and demand for, illegal drugs and related transnational criminal activities. The Florida Counterdrug program implements effects-based operations to ensure personnel and resources are leveraged in support of Counterdrug operational objectives and interagency partner initiatives. The program executes its support role through the implementation of the following four mission sets: Technical Support, Reconnaissance, Training, and Civil Operations.

Technical Support: Technical Support encompasses linguist support, investigative case and analyst support, communications support and illicit finance support. The bulk of technical support provided by Counterdrug is in the form of investigative case and analytical support. Counterdrug analysts provide assistance to law enforcement agencies in developing investigations and cases for prosecution. Counterdrug analysts scrutinize public profiles, create data sheets, and analyze toll and financial transactions in order to develop case files on suspected drug-trafficking individuals and organizations.



Reconnaissance: Counterdrug aerial and ground law enforcement-driven operations facilitate interdiction efforts and conduct pattern-of-life analysis. These reconnaissance assets focus on known and alleged transshipment corridors, intermodal transportation hubs, and port of entry infrastructures where suspected transnational criminal organizations operate. Counterdrug surface assets perform area observation by land or water to detect and report illegal drug activities. Additionally, counterdrug aerial assets conduct state-of-the-art reconnaissance of airspace, maritime, or surface areas.

Training: The Multijurisdictional Counterdrug Task Force training program provides comprehensive training to interdepartmental agencies, DoD personnel, and federal, state, and local law enforcement. Counterdrug military and civilian instructors plan and conduct courses at the Camp Blanding Joint Training Center campus and at St. Petersburg College at no cost to the student. Training can also be delivered via mobile training teams anywhere in the country and through distance learning, and can be custom developed to meet any agency need.

Civil Operations Program: Counterdrug Civil Operations Program provides coalition support and development to anti-drug coalitions throughout all 67 Florida counties. Through embedded partnership with community-based organizations, the Civil Operations Program assists local leaders in developing and resourcing initiatives designed to reduce drug use in the community through education and prevention. The Florida Counterdrug Civil Operations Program was recognized federally in 2019 with the Secretary of Defense Community Drug Awareness award.

COUNTERDRUG PROGRAM SUMMARY FY19

- Active members of 10 Heroin/Opioid task forces throughout the state of Florida
- Conducted 35 key leader engagements with coalition coordinators and attended 156 coalition meetings, and 56 board meetings
- Trained 14,628 Law Enforcement Officers at the Multijurisdictional Task Force Training Academy
- Instrumental in the seizure of \$1.4 billion worth of illicit drugs, property, and/or bulk cash seizures
- Law enforcement seized over 70,000 lbs. of major drugs as a direct result of Florida National Guard Counterdrug Program support
- Conducted case analytics resulting in the execution of 864 arrests

ECONOMIC IMPACT

ACROSS THE STATE OF FLORIDA FISCAL YEAR 2019

CITY	COUNTY	FULL-TIME EMPLOYEES	GUARDSMEN	***FEDERAL APPROPRIATIONS	STATE GENERAL REVENUE	COMBINED REVENUE
Arcadia	Desoto	3	127	\$4,142,477.85	\$2,000.00	\$4,144,477.85
Avon Park	Polk	21	53	\$2,358,025.85	\$17,000.00	\$2,375,025.85
Bartow	Polk		93	\$2,963,464.92	\$13,000.00	\$2,976,464.92
Bonifay	Holmes	13	78	\$2,899,734.49	\$22,000.00	\$2,921,734.49
Bradenton	Manatee	5	114	\$3,791,960.49	\$20,000.00	\$3,811,960.49
Brandon	Hillsborough	17		\$541,708.64		\$541,708.64
Brooksville	Hernando	53	82	\$4,301,803.92	\$16,800.00	\$4,318,603.92
Camp Blanding	Clay	478	240	\$22,879,223.80	\$113,400.00	\$22,992,623.80
Chipley	Washington	6	68	\$2,358,025.85	\$20,000.00	\$2,378,025.85
Clearwater	Pinellas	2	18	\$637,304.28		\$637,304.28
Clermont	Lake	3		\$95,595.64		\$95,595.64
Cocoa	Brevard	5	86	\$2,899,734.49	\$14,600.00	\$2,914,334.49
Crestview	Okaloosa	7	76	\$2,644,812.78	\$20,000.00	\$2,664,812.78
Crystal River	Citrus	10	171	\$5,767,603.77	\$19,500.00	\$5,787,103.77
Dade City	Pasco	2	79	\$2,581,082.35	\$23,000.00	\$2,604,082.35
Daytona Beach	Volusia	5		\$159,326.07		\$159,326.07
Deland	Volusia	7	161	\$5,353,355.99	\$15,000.00	\$5,368,355.99
Eustis	Lake	3	61	\$2,039,373.71	\$10,000.00	\$2,049,373.71
Ft. Lauderdale	Broward	13	160	\$5,512,682.06	\$25,000.00	\$5,537,682.06
Ft. Myers	Lee	7	55	\$1,975,643.28	\$19,200.00	\$1,994,843.28
Ft. Pierce	St. Lucie	3	116	\$3,791,960.49	\$16,000.00	\$3,807,960.49
Gainesville	Alachua	14	110	\$3,951,286.56		\$3,951,286.56
Green Cove Springs	Clay	18		\$573,573.86		\$573,573.86
Haines City	Polk	33	85	\$3,760,095.28	\$22,200.00	\$3,782,295.28
Hollywood	Broward	17		\$541,708.64		\$541,708.64
Homestead	Dade	37	118	\$4,939,108.20	\$31,900.00	\$4,971,008.20
Jacksonville	Duval	570	1,465	\$64,845,710.91	\$91,600.00	\$64,937,310.91
Kissimme	Polk	9		\$286,786.93		\$286,786.93
Lake City	Columbia	17	104	\$3,855,690.92	\$10,000.00	\$3,865,690.92
Lakeland	Polk	19	104	\$3,919,421.35	\$6,000.00	\$3,925,421.35
Lake Wales	Polk		123	\$3,919,421.35	\$21,000.00	\$3,940,421.35
Leesburg	Lake		117	\$3,728,230.06	\$14,000.00	\$3,742,230.06
Live Oak	Suwannee		154	\$4,907,242.99	\$22,000.00	\$4,929,242.99
MacDill AFB	Hillsborough	27	162	\$6,022,525.48		\$6,022,525.48
Margate	Broward		39	\$1,242,743.35		\$1,242,743.35
Marianna	Jackson	6	120	\$4,015,016.99	\$29,000.00	\$4,044,016.99
Melbourne	Brevard	16	186	\$6,436,773.27	\$15,938.66	\$6,452,711.93
Miami	Dade	45	135	\$5,735,738.56	\$15,000.00	\$5,750,738.56
Middleburg	Clay	24		\$764,765.14		\$764,765.14
Miramar	Broward	3	468	\$15,008,515.89	\$70,000.00	\$15,078,515.89

CITY	COUNTY	FULL-TIME EMPLOYEES	GUARDSMEN	***FEDERAL APPROPRIATIONS	STATE GENERAL REVENUE	COMBINED REVENUE
New Port Richie	Pasco	8		\$254,921.71		\$254,921.71
Ocala	Marion	18	194	\$6,755,425.41	\$14,000.00	\$6,769,425.41
Orange Park	Clay	26		\$828,495.57		\$828,495.57
Orlando	Orange	40	325	\$11,630,803.19	\$31,000.00	\$11,661,803.19
Palatka	Putnam	6	78	\$2,676,677.99	\$17,500.00	\$2,694,177.99
Palm Coast	Flagler	20	224	\$7,775,112.27		\$7,775,112.27
Palmetto	Manatee	6	44	\$1,593,260.71	\$11,000.00	\$1,604,260.71
Panama City	Bay	16	78	\$2,995,330.14	\$10,000.00	\$3,005,330.14
Patrick AFB	Brevard	15	75	\$2,867,869.28		\$2,867,869.28
Pensacola	Escambia	20	182	\$6,436,773.27	\$12,000.00	\$6,448,773.27
Pinellas Park	Pinellas	12	647	\$20,999,176.16		\$20,999,176.16
Plant City	Hillsborough	16	147	\$5,194,029.92	\$17,500.00	\$5,211,529.92
Punta Gorda	Charlotte	2		\$63,730.43		\$63,730.43
Quincy	Gadsden	8	154	\$5,162,164.70	\$28,000.00	\$5,190,164.70
Riverview	Hillsborough	15		\$477,978.21		\$477,978.21
Ruskin	Hillsborough	10		\$318,652.14		\$318,652.14
Saint Augustine	St. Johns	431	671	\$35,115,466.06	\$40,009,052.34	\$75,124,518.40
Saint Petersburg	Pinellas	52	185	\$7,552,055.77	\$20,000.00	\$7,572,055.77
Sanford	Seminole		138	\$4,397,399.56	\$19,000.00	\$4,416,399.56
Sarasota	Sarasota	18	102	\$3,823,825.70	\$14,600.00	\$3,838,425.70
Starke	Bradford	20	1,049	\$34,063,913.99	\$22,800.00	\$34,086,713.99
Tallahassee	Leon	51	191	\$7,711,381.84	\$82,500.00	\$7,793,881.84
Tampa	Hillsborough	51	95	\$4,652,321.27	\$17,000.00	\$4,669,321.27
Tavares	Lake	12		\$382,382.57		\$382,382.57
Titusville	Brevard	10		\$318,652.14		\$318,652.14
Tyndall AFB	Bay	72	255	\$10,419,925.05		\$10,419,925.05
Wauchula	Hardee	2	58	\$1,911,912.85	\$33,500.00	\$1,945,412.85
West Palm Beach	Palm Beach	44	378	\$13,447,120.40	\$24,000.00	\$13,471,120.40
Winter Haven	Polk	11	86	\$3,090,925.78	\$9,000.00	\$3,099,925.78
Zephyrhills	Pasco	9		\$286,786.93		\$286,786.93
TOTAL		2,539	10,684	\$421,353,727.45	\$41,127,591.00	\$462,481,318.45



FEDERAL APPROPRIATIONS

FLORIDA NATIONAL GUARD

FLORIDA ARMY NATIONAL GUARD

Military Personnel Expenses	\$6,514,200.00
(Medical Care, Yellow Ribbon, Military Funeral Honors Program, Family Centers & Counseling Programs)	
Human Resources Expenses	\$133,820,626.11
(Civilian Technician and Active Guard & Reserve Pay and Travel)	
Recruiting and Retention Expenses	\$4,003,600.00
(New Soldier Pay, Initial Clothing, Marketing, Mission Operations)	
Intelligence; Strategic Plans and Policy Expenses	\$12,088,838.00
(Youth ChalleNGe, Physical Security, Weapons of Mass Destruction & Support)	
Counterdrug Expenses	\$14,932,600.00
(State Plans (Intel/DDR/RECON), Training, Substance Abuse)	
Aviation Expenses	\$2,232,000.00
(OPTEMPO-Air (aircraft), Additional Flying Training Periods, Safety)	
Logistics Expenses	\$37,161,390.00
(OPTEMPO-Ground (all less aircraft), Transformation/RESET)	
Construction and Facility Management Expenses	\$24,788,400.00
(Facility Maintenance, Environmental Compliance Activities, Military Construction)	
Communications and Automation Expenses	\$3,689,900.00
(Computers, Data Storage, Software Licensing, Equipment)	
Operations and Training Expenses	\$88,727,860.00
(Annual Training/Inactive Duty (IDT) Pay & Allowances, Service Schools & Support, Camp Blanding Joint Training Center, Active Duty Operational Support (ADOS))	
TOTAL FLORIDA ARMY NATIONAL GUARD	\$327,959,414.11



FLORIDA AIR NATIONAL GUARD

Civilian Pay	\$21,908,700.00
State Agreements	\$3,553,362.69
Transportation	\$181,300.00
Communications / Information Technology	\$150,211.77
Real Property Maintenance	\$11,275,614.14
Recruiting & Advertising	\$121,200.00
Base Operating Support (Services, Travel, Supplies)	\$2,171,600.00
Fly Supply / Equipment / Aviation Fuel	\$123,777.86
CBRNE Enhanced Response Force Package (CERFP)	\$19,124.90
Medical	\$18,299.81
Environmental	\$5,086.33
Counterdrug Programs	\$24,496.24
State Partnerships Pay and Travel	\$12,468.80
Military Payroll	\$50,266,829.69
Clothing	\$371,370.59
Subsistence	\$136,676.57
Annual Training Travel	\$1,025,736.75
Non-Prior Service Training Travel	\$104,429.65
School Travel	\$1,370,725.52
Special Training Travel	\$249,543.72
AGR Permanent Change of Station	\$303,758.31
TOTAL FLORIDA AIR NATIONAL GUARD	\$93,394,313.34

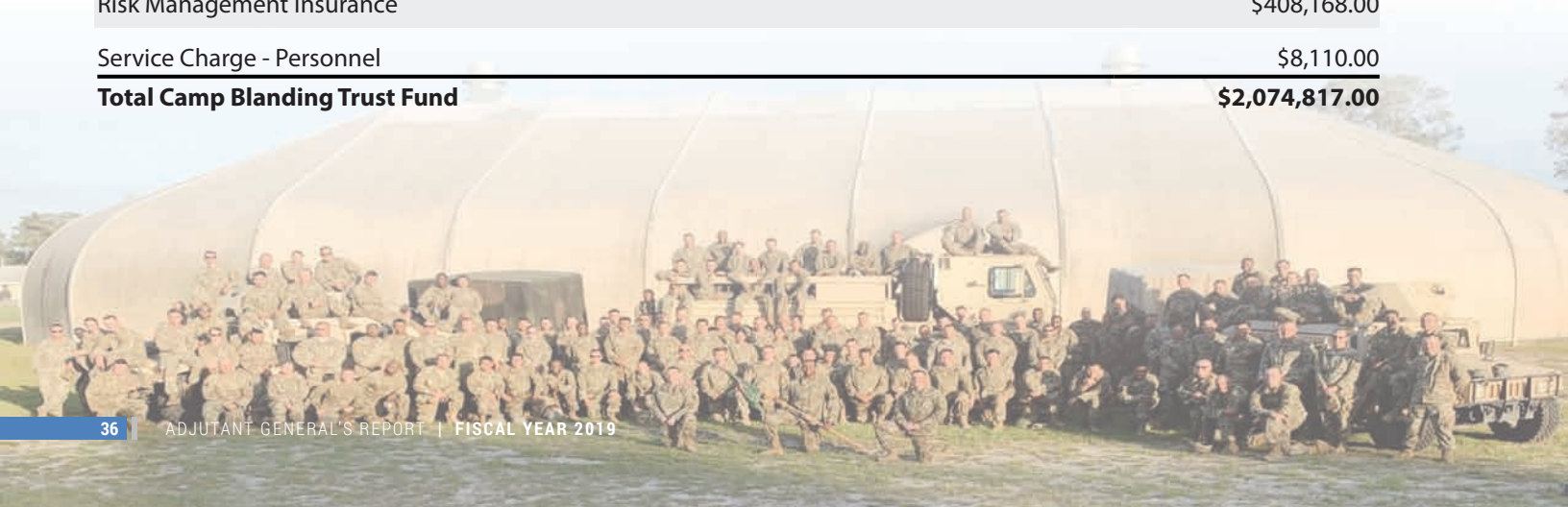
TOTAL FLORIDA ARMY AND AIR NATIONAL GUARD**\$421,353,727.45**

DEPARTMENT OF MILITARY AFFAIRS

GENERAL REVENUE, STATE-MANAGED FEDERAL GRANTS & TRUST FUNDS

General Revenue Appropriations	Approved Budget	FY 18-19
Salaries and Benefits		\$7,925,045.00
Other Personal Services		\$54,533.00
Expenses		\$6,640,118.00
Operating Capital Outlay		\$230,936.00
Replacement Vehicles		\$65,000.00
Information Technology		\$48,437.00
National Guard Tuition Assistance		\$4,200,000.00
Contracted Services		\$521,850.00
Maintenance and Operations Contracts		\$193,000.00
About Face / Forward March		\$2,000,000.00
Public Assistance - State Operations		\$18,982,271.00
Worker's Compensation - SAD		\$156,796.00
Service Charge - Personnel		\$36,661.00
Data Processing Services		\$72,944.00
Total General Revenue		\$41,127,591.00

Camp Blanding Management Trust Fund	Approved Budget	FY 18-19
Salaries and Benefits		\$1,338,337.00
Expenses		\$60,202.00
Replacement Vehicles		\$50,000.00
Contracted Services		\$5,000.00
Maintenance and Operations Contracts		\$205,000.00
Risk Management Insurance		\$408,168.00
Service Charge - Personnel		\$8,110.00
Total Camp Blanding Trust Fund		\$2,074,817.00



Emergency Response Trust Fund	Approved Budget	FY 18-19
Public Assistance - State Operations		\$2,300,000.00
Total Emergency Response Trust Fund		\$2,300,00.00

Federal Grants Trust Fund	Approved Budget	FY 18-19
Salaries and Benefits		\$15,733,466.00
Other Personal Services		\$87,000.00
Expenses		\$11,823,596.00
Operating Capital Outlay		\$821,500.00
Food Products - Youth ChalleNGe		\$500,000.00
Replacement Vehicles		\$44,000.00
Projects/Contracts/Grants - St. Petersburg College		\$4,000,000.00
Contracted Services		\$5,028,115.00
Maintenance and Operations Contracts		\$870,000.00.00
Lease / Purchase / Equipment		\$30,000.00
Service Charge - Personnel		\$104,393.00
Total Federal Grants Trust Fund		\$39,042,070.00

Federal Law Enforcement Trust Fund	Approved Budget	FY 18-19
Expenses		\$305,000
Operating Capital Outlay		\$200,000
G/A to Community Services		\$100,000
Contracted Services		\$10,000
Maintenance and Operations Contracts		\$10,000
Total Federal Equitable Sharing - Law Enforcement Trust Fund		\$625,000

Capital Improvement Program	Approved Budget	FY 18-19
General Revenue		\$2,000,000.00
Federal Law Enforcement Trust Fund		\$0
Federal Grants Trust Fund		\$3,033,33.00
Total Capital Improvement		\$5,033,33.00

Total State Resources	\$90,202,811.00
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DEPARTMENT OF MILITARY AFFAIRS

PROPERTY AND FACILITIES 2019

Site Name	Year Acquired	Land Ownership	Authority for Occupancy	Capital Asset Value of Major Structures	Land Acres	Notes	Armory Value
ARCADIA READINESS CENTER	1969	State	Lease	\$5,594,090.00	10.00		\$4,080,472.00
AVON PARK READINESS CENTER	1971	State	Lease	\$5,859,472.00	10.00		\$4,337,690.00
AVON PARK (UTES)	1984	Federal	Licenses	\$1,794,278.00	14.60		N/A
AVON PARK (RANGES)	1984	Federal	Licenses	\$1,022,537.00	41.40		N/A
BARTOW READINESS CENTER	1974	City	Lease	\$5,165,126.00	10.00		\$4,317,032.00
BONIFAY READINESS CENTER	1954	State	Deed	\$10,451,833.00	7.00		\$3,217,935.00
BRADENTON READINESS CENTER	1971	City	Lease	\$10,843,258.00	7.15		\$6,309,275.00
BROOKSVILLE (ARMORY)	1992	County	Lease	\$5,886,541.00	14.00		\$5,886,541.00
BROOKSVILLE RC AASF 2 C23	2000	County	Lease	\$29,668,731.00	4.76	AASF2	\$13,132,181.00
CAMP BLANDING TRAINING CENTER	1939	State	Deed		73K		N/A
CBJTC ACUB	2004	State	Deed	Land Only	8736.71	Land Only	Land Only
CBJTC BULLARD ARMORY	1984	State	Deed	\$3,175,110.00	0.00	Land is included in 73,000AC	\$10,689,149.00
CBJTC YOUTH CHALLENGE	1977	State	MOA	\$4,138,064.00	0.00	Land is included in 73,000AC	N/A
CBJTC SPECIAL FORCES	1977	State	Deed	\$5,643,345.00	0.00	Land is included in 73,000AC	\$6,535,757.00
CBJTC EOD READINESS CENTER	2014	State	Deed	\$2,178,687.00	0.00	Land is included in 73,000AC	\$2,622,315.00
CBJTC 2-11TH AVN	1940	State	Deed	\$2,569,410.00	0.00	Land is included in 73,000AC	\$2,569,410.00
CBJTC G4 OPS BLDG	2017	State	Deed	\$899,515.00	0.00	Land is included in 73,000AC	\$899,515.00
CBJTC 927TH CSSB	1992	State	Deed	\$2,633,954.00	0.00	Land is included in 73,000AC	\$2,633,954.00
CBJTC ENG DET	1977	State	Deed	\$1,302,970.00	0.00	Land is included in 73,000AC	\$1,302,970.00
CBJTC-AIR NATIONAL GUARD SITES	1993	Federal	Licenses	\$19,400,000.00	0.00	Land is included in 73,000AC	N/A
CHIPLEY RC	1958	State	Deed	\$6,534,030.00	2.74		\$5,538,881.00
COCOA READINESS CENTER	1957	City	Lease	\$5,199,928.00	4.00		\$4,093,824.00
CRESTVIEW READINESS CENTER	1954	State	Deed	\$5,330,744.00	4.15		\$3,635,979.00
CRYSTAL RIVER READINESS CENTER	1988	County	Lease	\$12,001,354.00	18.00		\$5,866,639.00
DADE CITY READINESS CENTER	1955	State	Deed	\$4,686,046.00	1.30		\$4,362,794.00
DELAND READINESS CENTER	1955	State	Deed	\$6,710,257.00	3.10		\$4,696,359.00
EUSTIS READINESS CENTER	1954	City	Lease	\$5,109,118.00	1.60		\$3,893,264.00
FLAGLER CO. AIRPORT LEASE	2014	County	Lease	Leased Bldg	0.00	Private Lease	N/A
FT LAUDERDALE READINESS CENTER	1953	County	Lease	\$10,115,969.00	5.80		\$7,537,666.00
FORT MYERS READINESS CENTER	1955	County	Lease	\$6,350,217.00	3.63		\$3,560,758.00
FORT PIERCE READINESS CENTER	1958	City	Lease	\$7,105,841.00	5.50		\$4,190,564.00
GAINESVILLE ALACHUA COUNTY	2019	State	Lease	Land Only	53.00	Land Only	N/A
GAINESVILLE LEASE	2018	County	Lease	Leased Bldg	0.00	Private Lease	N/A
HAINES CITY READINESS CENTER	1976	City	Lease	\$11,514,189.00	8.38		\$3,854,745.00
HOMESTEAD ARS	1955	Federal	Lease	\$9,840,399.00	10.00		\$8,618,876.00
JACKSONVILLE-ANG BASE	1968	Federal	Licenses	\$75,729,000.00	332.00		FLANG
JACKSONVILLE CECIL FIELD Bldg 858	1969	City	Lease	\$96,407,523.00	6.82	AASF	\$5,426,130.00
JACKSONVILLE SNYDER RC	1973	City	Lease	\$13,778,520.00	24.98		\$8,687,976.00
IMMOKALEE COLLIER COUNTY	2009	State	Lease	Land Only	26.41	Land Only	N/A
LAKE CITY READINESS CENTER	1959	City	Lease	\$8,216,608.00	6.84		\$4,576,769.00
LAKELAND READINESS CENTER	1974	State	Deed	\$8,860,475.00	10.00		\$5,107,833.00
LAKE WALES READINESS CENTER	1958	State	Deed	\$7,460,567.00	6.53		\$5,424,506.00
LEESBURG READINESS CENTER	1950	City	Lease	\$4,239,685.00	2.10		\$3,438,548.00
LIVE OAK READINESS CENTER	1959	State	Deed	\$5,839,317.00	8.50		\$3,853,989.00
MACDILL AFB - SOD-C	1988	Federal	Licenses	\$1,920,000.00	1.28		\$1,920,000.00

Site Name	Year Acquired	Land Ownership	Authority for Occupancy	Capital Asset Value of Major Structures	Land Acres	Notes	Armory Value
MELBOURNE READINESS CENTER	1969	Federal	Licenses	\$7,123,278.00	7.00		\$4,885,129.00
MIAMI READINESS CENTER	1980	State	Deed	\$17,755,661.00	5.70		\$11,826,185.00
MIRAMAR READINESS CENTER	1979	Federal	Licenses	\$43,035,517.00	30.00		\$26,838,606.00
MIRAMAR TRAINING CENTER	1979	Federal	Licenses	Training Site	291.76		N/A
OCALA READINESS CENTER	1985	City	Lease	\$7,070,346.00	10.02		\$5,653,508.00
ORLANDO NAVAL TRAINING CENTER	1990	Federal	Licenses	\$6,373,705.00	6.50		\$5,382,938.00
ORLANDO READINESS CENTER	1958	City	Lease	\$9,842,530.00	5.00		\$8,023,139.00
PALATKA READINESS CENTER	1958	City	Lease	\$5,428,204.00	1.60		\$4,518,574.00
PALM COAST FLAGLER COUNTY	2009	City	Lease	Land Only	55.00	\$18,000,000 Construction Cost	In Progress
PALMETTO READINESS CENTER	1963	City	Lease	\$7,620,185.00	5.00		\$4,303,680.00
PANAMA CITY READINESS CENTER	1963	State	Deed	\$8,325,421.00	5.00		\$7,443,851.00
PENSACOLA (ELLYSON FIELD)	1983	County	Lease	\$14,254,122.00	14.21		\$9,277,739.00
PLANT CITY READINESS CENTER	1986	City	Lease	\$9,780,947.00	12.80		\$6,056,195.00
QUINCY READINESS CENTER	1989	County	Lease	\$10,210,023.00	14.53		\$8,003,993.00
SANFORD READINESS CENTER	1938	State	Deed	\$4,792,680.00	3.00		\$4,056,740.00
SARASOTA READINESS CENTER	1957	State	Deed	\$10,091,116.00	2.74		\$6,616,375.00
ST AUGUSTINE MARK LANCE READINESS CENTER	1957	City	Lease	\$6,253,454.00	3.00		\$5,806,403.00
ST AUGUSTINE ENSSLIN READINESS CENTER	1993	State	Deed	\$46,351,938.00	18.35		\$41,744,912.00
ST AUGUSTINE C-12	1993	County	Lease	\$2,846,886.00	2.05		\$2,329,021.00
ST AUGUSTINE USPFO	1985	County	Lease	\$5,729,014.00	2.75		\$3,677,378.00
ST AUGUSTINE - COUNTER DRUG	1996	Federal	Lease	Leased Bldg	0.00	Private Lease	N/A
ST AUGUSTINE - HQS COMPLEX	1763	State	Deed	\$22,668,145.00	6.74	All 26 buildings located on campus	\$11,199,681.00
ST PETERSBURG READINESS CENTER	1958	State	Deed	\$9,376,347.00	6.00		\$6,505,681.00
ST PETERSBURG/PINELLAS PK 48th	2015	Federal	Licenses	\$5,276,008.00	2.84		\$5,276,008.00
ST PETERSBURG/PINELLAS PK AFRC	2004	Federal	Licenses	USAR Owned	0.00	Tenants of USAR	N/A
STARKE READINESS CENTER	1967	State	Deed	\$8,133,225.00	12.00		\$6,320,109.00
TALLAHASSEE READINESS CENTER	1975	County	Lease	\$13,813,724.00	19.47		\$9,441,995.00
TAMPA READINESS CENTER	1940	State	Deed	\$11,837,991.00	10.37		\$2,215,778.00
TITUSVILLE FMS #18	1993	Private	Lease	Leased Bldg	1.00	Private Lease	N/A
WAUCHULA READINESS CENTER	1995	State	Deed	\$8,398,123.00	8.86		\$6,854,951.00
W PALM BCH/BABCOCK CTR	1969	Federal	Licenses	\$8,374,975.00	3.71		\$3,534,375.00
WEST PALM BEACH/CALLAWAY	1982	County	Lease	\$20,236,573.00	18.77		\$15,757,871.00
WINTER HAVEN READINESS CENTER	1936	City	Lease	\$5,955,182.00	3.30		\$5,552,094.00
TOTALS				\$784,701,754.00			\$420,821,912.00

COLOR CODE & DESCRIPTION

The figures came from the PRIDEWEB database which is National Guard Bureau office property records database for real property.

These figures do NOT include Structures & Linear Structures.

Construction in Progress / Design
Land
Private Lease
Florida Air National Guard
Tenants

The mission of the Florida National Guard Foundation is to provide support to the men and women of the Florida National Guard in times of emergencies and deployments. To honor and assist those Soldiers and Airmen who have sacrificed their health and well being for the security of our great State and Nation, and to preserve our rich history so the sacrifices of our Soldiers and Airmen are not forgotten.

The Florida National Guard Foundation can be found online at:
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