



TRUST THROUGH TRANSPARENCY

*Florida's Force - We Work for **You***



— ADJUTANT GENERAL'S REPORT FISCAL YEAR 2017 —



DEPARTMENT OF MILITARY AFFAIRS
FLORIDA NATIONAL GUARD

Trust Through Transparency Florida's Force

"Florida's force remains the cornerstone of national and state defense. We actively engage with civilian organizations, law enforcement agencies and even our partner nations to work towards a better future."



STATE OF FLORIDA DEPARTMENT OF MILITARY AFFAIRS

Office of The Adjutant General
St. Francis Barracks, Post Office Box 1008
St. Augustine, Florida 32085-1008

February 1, 2018

The Honorable Rick Scott Governor of Florida

The Capitol
Tallahassee, Florida 32399-0001

Dear Governor Scott:

It is my pleasure to present you with the Florida National Guard and Department of Military Affairs Adjutant General's Report for 2017 pursuant to the provisions of Chapter 250.10, Florida Statutes, which pertains primarily to the administration of the Department of Military Affairs for fiscal year 1 July 2016 – 30 June 2017.

The Florida National Guard remains engaged as a community-based organization committed to serving the citizens of Florida. Through engagement and empowerment of the workforce, your Florida National Guard has accomplished much during this past year. This report highlights achievements of your Florida National Guard and the Department of Military Affairs.

The progress reflected in this report demonstrates the high level of readiness and efficiency of the Department of Military Affairs and the Florida National Guard as they accomplish both state and federal missions.

We Work For You!

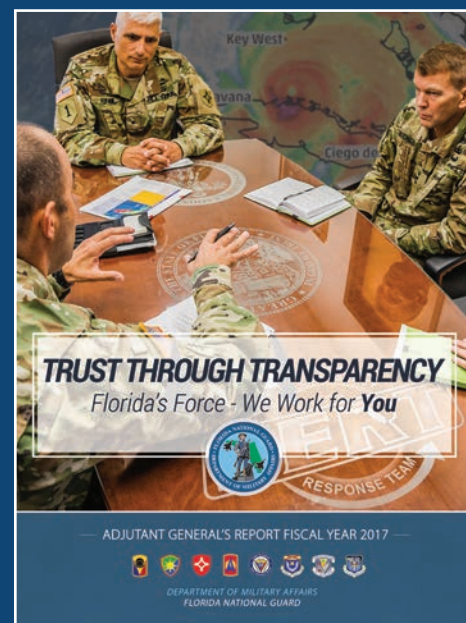
Sincerely,

Michael A. Calhoun
Major General
Florida National Guard
The Adjutant General



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COVER: Florida National Guard senior leaders brief Commander of U.S. Army North, Lt. Gen. Jeffrey Buchanan (right) on Hurricane Irma operations during his visit to the Florida National Guard's Joint Operations Center Training Facility at Camp Blanding Joint Training Center. Photo Illustration by Florida National Guard Visual Information Section.

REPORT: The Adjutant General's Report is published each year under the provisions of Chapter 250.10, Florida Statutes, and pertains to the administration of the Department of Military Affairs for the fiscal year. The intent is to provide the public with information on the programs and financial activities of the Department of Military Affairs. It is distributed to state and local government agencies and is made available to the public upon request free of charge. The Adjutant General's Report is produced by the Florida National Guard Public Affairs Office.

PUBLICATION DATE: February 2018

CIRCULATION: 2,000 - Cost per copy: \$1.72

POINT OF CONTACT: Please contact the Florida National Guard Public Affairs Office at (904) 823-0166 for more information.



Rick Scott
Governor of Florida



Maj. Gen. Michael Calhoun
The Adjutant General of Florida



Brig. Gen. Mike Canzoneri
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Assistant Adjutant General – Air



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Command Sgt. Maj. Enrique Mendez, Jr.
State Command Sergeant Major – Army



Chief Master Sgt. Jerry Gardner, Jr.
State Command Chief Master Sergeant – Air

Florida Department of Military Affairs



"The Department manages a force of nearly 12,000 National Guard members, including almost 2,300 full-time federal personnel and more than 450 state employees."

The Florida Department of Military Affairs (DMA) provides management oversight and administrative support to the Florida National Guard (FLNG). Directly responsive to the Governor of Florida, the Department operates within the policy guidance and fiscal framework of both federal and state authorities. The Department manages a force of nearly 12,000 National Guard members, including over 2,300 full-time federal personnel and more than 450 state employees. Together, the DMA and the FLNG are committed to serving the vital interests of the nation, the state of Florida, and its communities.

The Adjutant General, as head of the department, is specifically tasked with (1) the readiness of the Florida National Guard, (2) its response in times of natural disaster, and (3) assistance to Floridians at risk.

Tracing its heritage back to 1565, the year the Spanish founders of St. Augustine organized their first company of citizen-soldiers, the Florida National Guard's militia heritage extends back into our communities more than 450 years. Whether it was a call to arms during our nation's conflicts, or a cry for help during a natural disaster, the Guard has been there for Florida.

Today Florida National Guard Soldiers and Airmen remain engaged in overseas contingency operations, are vigilant in preparations to respond to domestic emergencies, and are committed to serving Florida's citizens and communities.



MISSION

To provide ready military units and personnel to support national security objectives; to protect our citizens; and to support programs and initiatives which add value to our state and nation.

VISION

The nation's premier National Guard, embodying a winning spirit, living our core values, committed to serving Florida's citizens, and ready to meet the nation's call.

OUR VALUES - P.R.I.D.E.

Professionalism (Duty, Service Before Self)
Respect (Diversity)
Integrity (Loyalty, Integrity First, Honor)
Discipline (Personal Courage, Selfless Service)
Excellence (Excellence in All We Do)



Maj. Gen. Michael Calhoun
The Adjutant General of Florida



750

More than 750 Air Guardsmen
from across the state activated in
response to Hurricane Irma

10K

The FLARNG consists of almost
10,000 citizen-Soldiers in more
than 60 hometown armories
across the State of Florida

WE WORK FOR YOU

As I enter my third year in command of this great organization, I reflected on the continually growing pride that I have in our outstanding team of Soldiers and Airmen. As this report will attest, the men and women of the Florida National Guard have relentlessly served the state and nation, whether responding to our citizens in time of need or protecting our security interests overseas.

We redeployed over 1,500 Soldiers and Airmen from various locations around the world this past year, and are preparing to deploy more in the coming year, demonstrating our commitment to defend the freedom that we, as Americans, have cherished for nearly 250 years.

At the same time, we have honed our domestic response skills and plan to ensure our continued readiness to support our state. The eyes of the nation and world were upon us as we endured the most challenging Hurricane Season since 2005, and mobilized the largest Florida National Guard force in our history to respond to Hurricane Irma. We integrated military forces from every component and service, working alongside local, state and federal responders to save and protect lives and property. Our team's focus, commitment, compassion and professionalism as we safeguarded citizens who, in some instances, were dealing with the worst catastrophe of their lives, have been the subject of many discussions across the country ... and the reason that the Florida National Guard is identified as the "gold standard" for domestic response.

To do what we do, however, comes with a price. When our Soldiers and Airmen mobilize for duty, they leave families, homes, and jobs in order to answer the call. The sacrifices that our families and employers endure to enable us to support our state and nation are extraordinary. I pledge to do my part to provide as much predictability and transparency as possible to ease the planning burden for all who sacrifice for us, and humbly thank all of our employers and families for continuing to make us **ALWAYS READY... ALWAYS THERE.**

Finally, I would like to recognize the support that we continue to receive from both federal and state leaders and legislators. The advocacy we receive to help sustain programs and focus on our essential tasks is unmatched, and is why Florida remains the most military-friendly state in the nation.

Sincerely,





“

We are committed
to focusing all of our energy and efforts to
supporting our state and nation in times of
emergency and conflict.

- Maj. Gen. Michael Calhoun

We Work for **You**





Brig. Gen. Mike Canzoneri
Assistant Adjutant
General – Army



**Command Sgt. Maj.
Enrique Mendez, Jr.**
State Command Sergeant
Major - Army



COMMITMENT TO CONTINUOUS IMPROVEMENT

The Florida Army National Guard (FLARNG) consists of almost 10,000 Citizen-Soldiers training in more than 60 hometown armories across the State of Florida. Our mission is to maintain trained, equipped, and ready Soldiers and units capable of executing all assigned missions and able to mobilize in support of the National Military Strategy. We also provide organized, trained, equipped and ready forces to protect life and property and to preserve peace, order and public safety when ordered by the governor. We are prepared to exercise command and control over joint military forces to execute assigned missions within the state of Florida. More than 7,500 Florida National Guardsmen were deployed in support of the governor, state agencies and the people of Florida this year during Hurricane Irma. We also surpassed all federal and state requirements during our support for five named storms.

There are three strategic priorities that we focus on to meet all of our missions: Combat Readiness, Equipment Modernization, and Facilities Modernization. These priorities are driven by our commitment to continuous improvement.

Combat Readiness: The FLARNG continues to develop innovative training by leveraging our Regional Training Institute, Regional Training Site-Maintenance and the use of our ranges, facilities and simulation systems at Camp Blanding Joint Training Center (CBJTC) and Avon Park Bombing Range. We ensure our Soldiers meet Personnel and Medical Readiness milestones, and our units continue to seize opportunities provide professional military education, beginning with full qualification in individual Military Occupation Specialties. As an operational force we must continue to prepare our Soldiers and units to meet the needs of the nation, and our leadership is committed to ensuring all of our Soldiers and units are trained to meet these requirements.

Equipment Modernization: We must have the equipment required to perform the mission to meet the training needs of our Soldiers and units, therefore sustaining our current equipment is a must. As good stewards of the nation's resources, leaders at all levels must commit to ensuring that the equipment we are entrusted with is available when and where required, for training and in support of our missions. While we sustain our equipment we must also prepare for new equipment fielding. Equipment modernization provides our Soldiers and units the edge in meeting emerging threats.

Facilities Modernization: The governor and the Florida Legislature provided more than \$115 million to renovate and sustain our armories through the Florida Armory Revitalization Program. We must continue to build on this success by also focusing on the modernization of our ranges at both CBJTC and Avon Park Bombing Range. As evolving requirements continue to challenge our readiness we must look ahead to future requirements and ensure our facilities continue to meet today's needs as we prepare for the future.

The FLARNG had an incredibly successful year, meeting all of our challenges and exceeding expectations. When we succeed, it's time to raise the bar. We will continue to meet and exceed expectations in the proud tradition of the Florida Army National Guard, as we have for more than 450 years.

READINESS • PEOPLE • IMPROVEMENT & INNOVATION

This past year, the Florida Air National Guard (FLANG) successfully executed both our state and federal missions. Whether deploying to the other side of the globe, or serving in our own hometowns, our Airmen answered the call and once again proved why we are America's finest Air Guard.

The FLANG operates six major weapons systems: the F-15 Eagle, F-22 Raptor, F-35 Lightning II, CV-22 Osprey, Air Operations Center and Space Control. Each weapon system was called into action during 2017.

Hundreds of FLANG Airmen and their F-15s deployed to eastern Europe as part of OPERATION ATLANTIC RESOLVE, supporting our nation's allies in the region. For the first time in history, our F-22 Raptor pilots and CV-22 Osprey crew members deployed to fly combat missions in support of U.S. Central Command. Our Space Control Squadron moved toward full operational capability of its new space control mission, achieved operational acceptance of its mission system and is on track to deploy to the fight later this year. Closer to home, our Air Operations Center supported operations for three back-to-back hurricanes while simultaneously defending our homeland for North American Aerospace Defense Command and U.S. Northern Command. Their search and rescue efforts and airlift coordination saved thousands of lives!

During Hurricane Irma, an unprecedented number of Airmen were mobilized to protect life and property, and to preserve peace, order and public safety. More than 750 Air Guardsmen from all over the state answered the call without hesitation. Critical communications, logistics, medical, and civil engineering capability were deployed in Joint Task Forces with our Florida Army National Guard brothers and sisters. There is nothing like being able to help our fellow Floridians when they need us most!

In the upcoming year, the FLANG will continue to focus on readiness for state and federal missions. We will also continue to prioritize taking care of our amazing Airmen to ensure they have every opportunity to reach their full potential. We will continue to innovate and improve processes across the organization, which will position the FLANG to meet our future challenges.

I'm proud to serve alongside the nation's finest Airmen!



Brig. Gen. Brian Simpler
Assistant Adjutant
General – Air



Chief Master Sgt. Jerry Gardner, Jr.
State Command Chief Master
Sergeant – Air



53rd Infantry Brigade Combat Team

ESTABLISHED 1963



 www.facebook.com/53rdInfantryBrigadeCombatTeam



Col. John Haas
Commander, 53rd IBCT

The 53rd Infantry Brigade Combat Team (IBCT) had another exceptional year supporting the state of Florida and nation. The 53rd IBCT executed its state mission as the main effort for Defense Support of Civil Authorities (DSCA), mobilizing the entirety of the brigade in response to Hurricane Irma. The 53rd IBCT also executed a federal mission overseas, with the 1st Battalion, 124th Infantry Regiment returning home after deploying in support of Combined Joint Task Force - Horn of Africa.

Over the past year, the 53rd IBCT focused on refining readiness levels; unit transformations and force development redesigns; Sustainable Readiness Model; multiple equipment modernization and fielding efforts; and provided direct support to a division-level warfighter exercise. The 39th Chief of Staff of the Army directed "READINESS" as the Army's top priority, and the 53rd IBCT responded. The brigade ranked #1 of 28 BCTs and had the nation's highest percentage of deployable Soldiers throughout the entire Army National Guard. We also had the distinct honor of representing both the Soldier and Non-Commissioned Officer categories at the regional Best Warrior competition.



Command Sgt. Maj. Virgil Robinson
CSM, 53rd IBCT

The 53rd IBCT effectively conducted multiple unit transformations, beginning with transition of the 53rd Brigade Special Troops Battalion to the 753rd Brigade Engineer Battalion, which relocated to Tallahassee. We also transformed our field artillery battalion with the formation of a new firing battery located in Ocala, and the consolidation of all fire support elements from within the 53rd IBCT's maneuver battalions. The 2nd Battalion, 116th Field Artillery Regiment transitioned from an exclusive light Howitzer Field Artillery battalion to a Composite Field Artillery battalion, with digital upgrades to the new M119A3 light Howitzer and the introduction of the M777A2, a medium Howitzer. Transformation continued with the inclusion of the brigade's third maneuver battalion, the 1st Battalion, 167th Infantry Regiment, Alabama Army National Guard.

The 53rd IBCT executed a substantial number of new equipment fieldings with these unit transformations. We executed a brigade-wide upgrade, shifting from the legacy Blue Force Tracker system to the advanced Joint Battle Command – Platform, and fielded the Common Remote Operating Weapon System for the Engineer and Maneuver battalions. The field artillery battalion acquired the upgraded M119A3 and the new M777A2 Howitzer platforms, in addition to the new Lightweight Counter Mortar Radar, while the brigade's cavalry squadron and maneuver battalions upgraded to the Improved Target Acquisition System.

Throughout the year, 53rd IBCT units contributed to various exercises, to include Operation-Tradewinds, Barbados, and partnering with the Secret Service during the 58th Presidential Inauguration. Additionally, we participated in the 40th Infantry Division's Warfighter Exercise at Camp Atterbury, Indiana, and provided a higher command response cell to the 1st Battalion, 167th Infantry Regiment's own Command Post Exercise at Camp Shelby, Mississippi. Both exercises served as preparative events for a fast approaching warfighter.

The 53rd IBCT was able to meet and exceed the Department of the Army's goal for readiness and ability to deploy, proven through exercises, transformations, training shifts, and DSCA missions. We delivered on all tasks and missions this year, both planned and unplanned, and continue to stand ready to respond and answer the state and nation's call in a complex and dynamic global environment.



The 53rd Infantry Brigade Combat Team has proven yet again that we set the benchmark for readiness in the Army National Guard.

- Col. John Haas



50th Regional Support Group

ESTABLISHED 1946



 www.facebook.com/50thRSG



Col. Richard Elam
Commander, 50th RSG

The 50th Regional Support Group (RSG), located in Homestead, participated in annual training events around the globe. The 50th RSG completed a combined annual training event at Ellsworth Air Force Base, South Dakota in support of Golden Coyote 2017 and also participated in two state partnership missions to Guyana.

The Soldiers of the 50th RSG remain postured to support a wide range of Defense Support of Civil Authorities (DSCA) missions, including Command and Control; Chemical, Biological, Radiological, Nuclear Response (CBRN) Response Element; CBRNE Enhanced Response Force Package; wildfire support; Emergency Operation Center liaison operations; and all logistical support for emergency response contingencies. During our response to Hurricane Irma, 50th RSG subordinate units conducted numerous missions in support of Florida's Department of Emergency Management, which primarily focused on the joint manning and operation of the State Logistics Response Center and Alternate Staging Area in Orlando, and multiple Logistics Staging Areas in the Keys.



Command Sgt. Maj. Eugene Meisenheimer
CSM, 50th RSG

The 930th Digital Liaison Detachment, located in Homestead, participated in a Warfighter Exercise at Fort Bragg, North Carolina, and two joint exercises: Key Resolve 2017 and Ulchi Freedom Guardian 2017, deploying unit members to provide liaison operations in order to synchronize and coordinate the military operations of multiple nations. Additionally, the Detachment is already working diligently to prepare for its next annual training event in Korea in support of the joint exercise Ulchi Freedom Guardian 2018, as well as another Warfighter Exercise.

The 254th Transportation Battalion, located in West Palm Beach, continued to focus on unit transformation, real-world transportation missions, and DSCA operations during 2017. The 1218th Transportation Company participated this year in Operation Patriot Bandolier by safely driving 3,300 miles and delivering over 1.8 million pounds of ammunition from South Carolina to Oklahoma in 10 days. The 356th Quartermaster Company deployed to Camp Atterbury, Indiana and participated in the Guardian Response Exercise, receiving validation by the C2CRE Task Force.

The 260th Military Intelligence Battalion, located in Miami, functioned as the Exercise Command and Control Headquarters for over 700 participants of the largest-ever Panther Strike exercise, held at Camp Williams, Utah. The battalion also deployed Soldiers to language immersion training and participated in several CONUS-based advanced language training exercises.

The 927th Combat Sustainment Support Battalion continued its proud heritage of providing world-class logistics and medical service and support this year. The 153rd Financial Management Services Unit (FMSU) participated in the 2017 Diamond Saber exercise, where the unit conducted comprehensive technical finance operations and gained tactical hands-on-training. Additionally, the 153rd FMSU achieved a 100 percent completion rate during an extremely rigorous Office of the Secretary of Defense-level Financial Management certification process. The 256th Medical Company Area Support performed casualty operations training and conducted real-world medical operations in support of the battalion's various combined training exercises.



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The 50th Regional Support Group
was instrumental in providing
the citizens of Florida with critical
supplies during the devastating
2017 hurricane season.

- Col. Richard Elam



83rd Troop Command

ESTABLISHED 1978



 www.facebook.com/83rdTroopCommand



Col. George Brown
Commander, 83rd TC



Command Sgt. Maj. David Lanham
CSM, 83rd TC

The 83rd Troop Command (TC) is an organization with diverse and highly skilled subordinate units that focus their efforts on operational readiness and training in order to support both federal and domestic missions. This year, the 83rd TC responded to natural disasters, supported a historical national-level event and reconfigured its organizational structure to meet the changing demands required of its force.

The 779th Engineer Battalion Headquarters, Forward Support Company and 869th Engineer Company recently cased their colors, signifying the end of their service effective Aug. 30, 2017. The 779th Engineer Battalion acted as the command and control element leading more than 1,200 Soldiers and Airmen providing security and freedom of movement during the 58th Presidential Inauguration.

Along with six other states, the 1st Battalion, 111th Aviation Regiment supported one of the most challenging aviation missions the U.S. Army has recently embraced when Task Force (TF) Makos deployed to Kuwait in support of Operation Spartan Shield. In total, TF Makos completed over 8,000 flight hours, hauled over 3.5 million pounds of cargo, transported nearly 35,000 passengers and performed 144 medical evacuation missions.

Soldiers of the 2nd Battalion, 111th Aviation Regiment tracked a total of 814 air traffic movements of both civilian and military aircraft during the Amelia Concours d'Elegance car show and Operation Northern Strike, ensuring they were prepared to conduct airfield operations.

The 146th Expeditionary Signal Battalion (ESB) upgraded its equipment, bringing the unit on par with its active duty counterparts. In September, members of the 146th ESB provided critical communications support to the Florida Keys immediately after Hurricane Irma damaged cell-phone towers from Marathon to Key West.

The 44th Civil Support Team (CST) provides support to civil authorities at domestic chemical, biological, radiological and/or nuclear incident sites. This year, the team trained in maritime responses with counterparts from Washington state and the U.S. Coast Guard to support the MLB All-Stars Game, NASCAR Coke Zero Race and Daytona 500. The 48th CST worked 12 real-world standby missions around the state to include the annual NASCAR race in Homestead, bowl games in Miami, Orlando and Ft. Lauderdale, several marathons at Disney World and a college football championship game in Tampa.

The 107th Mobile Public Affairs Detachment provided public affairs support to units supporting the 58th Presidential Inauguration and conducted public affairs operations in response to state emergencies. This year, Companies A and C of the 3rd Battalion 20th Special Forces Group returned from deployments to the Middle East and Africa. Other elements of the unit completed a Special Operations Mission Training Center rotation, certifying them to deploy.

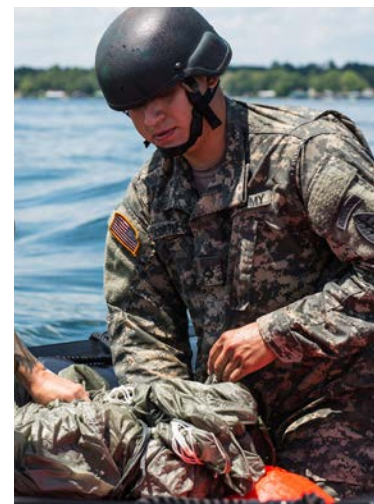
Special Operations Detachment - Central (SOD-C) deployed to the United Arab Emirates to participate in Exercise Eastern Eagle 2017, which partners U.S. special operations forces with their counterparts from the UAE. The SOD-C also conducted several static line airborne operations to maintain airborne and jumpmaster currency.



The highly effective, diverse nature of 83rd Troop Command units make us a true asset to any mission or obstacle the Florida National Guard may face.

”

- Col. George Brown



164th Air Defense Artillery Brigade

ESTABLISHED 1987



 www.facebook.com/164thADABDE



Col. Grant Slayden
Commander, 164th ADA

The 164th Air Defense Artillery (ADA) Brigade consists of a headquarters in Orlando; 1st Battalion, 265th ADA Regiment in Palm Coast; 3rd Battalion, 265th ADA Regiment in Sarasota; and 3rd Battalion, 116th Field Artillery (FA) Regiment in Plant City.

During the past year, headquarters and the subordinate units of the 164th ADA focused training on Defense Support of Civil Authorities tasks in preparation for state active duty missions. This training proved essential when Hurricane Irma wreaked havoc on the state of Florida. Lessons learned from last year's Hurricane Matthew were put into practice during Irma, where the quick response of Soldiers led to efficient shelter and humanitarian missions across the state.

In May, over 200 Soldiers with the 3rd Battalion, 265th ADA returned home after a year-long deployment in the National Capitol Region, Washington D.C., in support of Operation Noble Eagle. Since September 11, 2001, they have completed three rotations to the National Capital Region (NCR) in support of the NCR Integrated Air Defense System mission.



Command Sgt. Maj. Theodore Morris
CSM, 164th ADA

The 1st Battalion, 265th ADA Regiment experienced a landmark year. Having recently returned from Afghanistan, the battalion executed multiple training tasks and administrative requirements to both maintain and improve upon unit readiness. Annual Training (AT) 2017 saw the successful fire and qualification of 23 Avenger teams, while utilizing close teamwork with eight Sentinel Radar crews for effective target engagement. Their AT period also was an exciting development in the first "shoot-on-the-move" lane for ADA M3P machine gun tactical training. All of this led to an intensive culminating training event with five days of Air Defense Operations where the entire battalion worked together to sharpen and hone the air defense skill set.

During 2017 AT the 3rd Battalion, 116th FA Regiment successfully certified 11 launcher crews. The battalion processed over 40 fire missions from three firing points, which safely launched 66 M28 practice rockets. This was the first time they fired from more than two firing points during a training event. Additionally, the battalion also conducted numerous pre-mobilization training tasks in preparation for the unit's upcoming deployment in support of Operation Spartan Shield and Operation Freedom's Sentinel.



“ At home or abroad, the 164th Air Defense Artillery Brigade is trained and prepared for any situation.”

- Col. Grant Slayden



Camp Blanding Joint Training Center

ESTABLISHED 1939



www.facebook.com/CampBlanding



Col. Daniel Johnson
Commander, CBJTC

Camp Blanding Joint Training Center (CBJTC) near Starke, Florida is the National Guard's premier training site in North-Central Florida. The 73,000-acre post provides resources to enhance joint, interagency, intergovernmental and multinational training in support of our nation, state, and local communities. As a key stakeholder in the North-Central Florida region, CBJTC continues to initiate new partnerships and cultivate existing ones.

Quality customer service is provided to a wide range of customers spanning the Joint, Interagency, Intergovernmental and Multinational (JIIM) Spectrum. This diverse customer base keeps CBJTC relevant while providing various revenue streams to sustain our capabilities. The application of state and federal funds provides continual improvements for existing services, creates opportunities for the development of new ranges, and construction of facilities to better support the needs of our customers. Camp Blanding remains committed to, and capable of, supporting JIIM organizations desiring to perform both federal and state missions.



Command Sgt. Maj. Robert Hosford
CSM, CBJTC

While preserving our capability as military training lands, CBJTC's Directorate of Forestry and Environmental remains committed to protect the environment for both training and wildlife. This past year, CBJTC collaborated with the Florida Fish and Wildlife Conservation Committee and the U.S. Fish and Wildlife Service to develop and implement a Candidate Conservation Agreement with Assurances (CCAA). The CCAA provides assurances to CBJTC and does not require additional restrictions in the event of formal listing of a species, provided conservation measures are implemented. This agreement aligns with CBJTC's goal to support the military's combat readiness mission by ensuring continued access to training areas and ranges, while simultaneously working to ensure the long-term sustainability of Florida's priceless natural heritage.

Camp Blanding aspires to be the premier domestic and combat training facility in the southeastern U.S. with a focus on Unified Land Operations capable of handling a brigade-size element. It continually seeks opportunities to offer training to our Unified Action Partners, both federal and state, while showcasing its capabilities as a state-of-the-art, year-round, training venue.

CAMP BLANDING SUPPORTED TRAINING 305 DAYS IN FY17

FISCAL YEAR 2017 BY THE NUMBERS:

217 Army units trained – 237,131 personnel total
19 Navy units trained – 3,872 personnel total
16 Air Force units trained – 5,203 personnel total
25 USMC units trained – 14,304 personnel total
4 USCG units trained – 894 personnel total
45 Non-DOD agencies trained – 34,156 personnel total

TOTAL PERSONNEL TRAINED – 295,560

AVAILABLE RESOURCES:

55,000 Acres for Maneuver Training
Drop Zones and Air Assault Strip
Over 50 Live Fire Ranges
Engagement Simulation Venues
60+ Helicopter Landing Zones
Urban Terrain Training Facility
Waterborne Training Areas
Rubble & Tunnel Trainers

REGIONAL TRAINING



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The Camp Blanding team continues to focus on individual and unit readiness for our wartime mission. We are constantly seeking ways to improve our existing resources to better meet demanding training requirements.

- Col. Daniel Johnson



Hurricane Response

Importance of Interagency Teamwork



 www.facebook.com/FloridaNationalGuard

7.5K

Governor Rick Scott directed the FLNG to activate more than 7,500 Soldiers and Airmen in preparation for Hurricane Irma's landfall

11K

Brig. Gen. Ralph Ribas, as the Dual Status Commander, mobilized a total of almost 11,000 Soldiers and Airmen and received support from 22 other states, as well as Title 10 forces to aid in response efforts

The 2017 hurricane season began ahead of schedule when Tropical Storm Arlene formed on April 20 in the North Atlantic. This extremely active and destructive season concluded Nov. 30, with a total of 17 named storms, ten of which reached hurricane-level strength and three of which greatly impacted the state of Florida.

Hurricane Harvey slammed into Texas as a Category 4 storm on Aug. 26. The storm caused massive flooding in highly impacted areas like Houston, leaving citizens stranded on rooftops and floating down the streets in makeshift rafts. A small team of Florida Air Guardsmen joined 12,000 members of the Texas National Guard and Soldiers and Airmen from both Reserve and active duty components from several other states. Due to Florida's high susceptibility to active storms brewing in the Atlantic, however, the majority of forces remained on alert within the state, ready to respond to any potential threat.

Just a few days after Hurricane Harvey made landfall, Irma became a tropical storm. Within a little over a week, she strengthened to a Category 5 storm barreling towards the state of Florida. Governor Rick Scott quickly directed the FLNG to activate more than 7,500 Soldiers and Airmen in preparation for Hurricane Irma's landfall, many of whom lived in areas of impact.

Irma struck the Florida Keys on Sept. 10, and continued up the east coast. Although she downgraded to a Category 4 hurricane prior to impact, she still brought 130 mph winds which caused a total of at least \$6 billion in property damage and another \$2.5 million in agriculture losses. Her destructive winds and endless rain left nearly the entire island chain without power and water. Joint Task Force-Florida led by Brig. Gen. Ralph Ribas as the Dual Status Commander, mobilized a total of almost 11,000 Soldiers and Airmen and received support from 22 other states, as well as Title 10 forces, to aid in response efforts.

This was also the first time our state responded to a natural disaster with a fully integrated force of Guard, Reserves and active duty military. Throughout the disaster response, the FLNG operated 352 shelters in 42 counties. Our major subordinate commands came together to staff the State Logistics Response Center in Orlando and dozens of Logistics Staging Areas in 15 counties across the state to provide supplies. Service members from every component joined our Soldiers and Airmen at 59 Points of Distribution established across the state to hand out food, water and other supplies to residents in high impact areas. Before FLNG forces completed cleanup operations in the Florida Keys, Hurricane Maria crushed the island of Puerto Rico as a Category 4 storm with winds reaching 155 mph. While still actively engaged in Irma cleanup, the FLNG sent a team of 18 Airmen from the 202nd Rapid Engineer Deployable Heavy Operational Repair Squadron Engineer Squadron (REDHORSE) to set up four Disaster Relief Bed-down System (DRBS) packages to aid the impacted citizens of Puerto Rico. The DRBS is an equipment kit designed to provide living space and essentials such as beds, showers, sinks and bathrooms for up to 150 people per kit.

Additionally, the FLNG's 101st Air and Space Operations Group coordinated all military airflow in the Joint Operations Area through the execution of the Air Operations Center's Regional Air Mobility Coordination Center (RAMCC). They coordinated over 2,500 flights, bringing more than 12,000 personnel and over 15,000 tons of cargo in support of Puerto Rico and the Virgin Islands. Throughout the course of the active hurricane season, the Soldiers and Airmen of the FLNG were there to heed the call of their state and nation.



We're extremely proud of the Guardsmen and active forces from across the country who are working now to save lives, prevent injuries and protect property.

- Maj. Gen. Michael Calhoun

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125th Fighter Wing

ESTABLISHED 1947

 www.facebook.com/FloridaAirNationalGuard



Col. Brian Bell
Commander, 125th FW



Command Chief
Master Sgt.
Kevin Souza
CCMSgt, 125th FW

Since 1947, the 125th Fighter Wing (125th FW) has proudly protected the skies with strategic air defense over most of the southeastern United States. The 125th FW maintains and flies 21 F-15C Eagle fighter aircraft at Jacksonville International Airport, while also performing a continuous 24-hour alert mission at Homestead Air Reserve Base.

The 125th FW is comprised of 23 separate units operating in five separate geographic locations throughout the state. In addition to the air dominance mission, the wing's amazing Citizen-Airmen operate a \$22.5 million counter-space system at Patrick Air Force Base; provide joint-communications excellence to combatant commanders worldwide from MacDill Air Force Base; and deliver rapid engineer heavy construction and repair capability as well as unmatched combat weather forecasting to the joint warfighting team from Camp Blanding Joint Training Center.

In 2017, the Air Force's "Premier Fighter Wing" had one of its highest operational tempo years in its 75-year history. As a strategic reserve force, 75 percent of the wing's 1,547 Airmen were deployed in either a Federal or state active duty status during the 16th anniversary of the 9/11 attacks on the U.S. Over the past year, 125th FW Airmen have supported every geographic combatant command in addition to Joint Task Force Florida during the state's response to Hurricane Irma, when more than 750 Airmen performed National Guard Support to Civil Authorities. Of those responding, the 125th FW took the unprecedented step of activating the Active Guard Reserve force under the provision of immediate and urgent need to preserve life and prevent human suffering. This was truly an "all-in" team effort where FLANG Airmen stepped up to the challenge and brilliantly executed the mission.

The year 2017 saw the preparation and deployment of the largest FLANG contingency since the Korean War. At the peak of Hurricane Irma Operations, FLANG Airmen served on Title 10 missions overseas, primarily in Iceland as part of U.S. European Command's non-contingency request for forces, when the 159th Fighter Squadron (FS) and 125th Maintenance Group activated as an Expeditionary Fighter Squadron (EFS) on a Theater Security Package for Operation ATLANTIC RESOLVE. Comprised of 300 total force Airmen, the 159th EFS successfully conducted North Atlantic Treaty Organization training operations in Romania and NATO Alert in Iceland. Prior to deploying, the 159th FS honed their skills in a coalition Red Flag Exercise at Nellis Air Force Base, Nevada, integrating with the F-35 on its maiden exercise. The 114th Space Control Squadron also demonstrated their expeditionary readiness, deploying outside of the continental United States to U.S. Pacific Command for their first exercise as a space control unit.

In addition to supporting a federal mission, the 125th FW is committed to integrating and supporting its community. The 125th FW hosted more than 400 local business leaders, employers, students and other community members at a semi-annual 'Friends of the FANG' event. Those in attendance familiarized themselves with the missions of the 125th FW, got up close to some of the equipment used every day, and met with the people that make the mission happen. The 125th FW stands ready to execute all state and federal missions with speed and precision as the nation's "Premier Fighter Wing."



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The 125th FW is the nation's premier fighter wing, executing the number one priority of the national defense strategy – defense of the homeland.

- Col. Brian Bell



Detachment 1, HQ FLANG

ESTABLISHED 1999

 www.facebook.com/FloridaAirNationalGuard



Col. Scott Charlton
Commander,
Det-1 & Det-2, HQ FLANG

The mission of Headquarters Florida Air National Guard (HQ FLANG), Det-1 is to provide highly experienced F-22 Raptor and F-35 Lightning II instructor pilots to support the 325th and 33rd Fighter Wings' missions. The primary mission of both wings is to train the next generation of fighter pilots for the Combat Air Forces (CAF). This mission is executed hand-in-hand with both the active duty and Air Force Reserve components, making HQ FLANG Det-1 one of the only true Total Force organizations in the fighter community.



During the past year, the first instructor pilot ever selected from Det-1 to attend the Weapons Instructor Course (WIC), at Nellis Air Force Base successfully completed and graduated from the rigorous U.S. Air Force (USAF) Weapons School. Det-1 pilots also made a seamless transition from instructing with the 325th Operations Group Formal Training Unit to supporting the Operational Fighter Squadron that was activated at Tyndall Air Force Base in 2013. As a result of this transition from a dedicated training mission focus to a training and air combat mission focus, Det-1 deployed its first members to fly and fight with the F-22 in support of world-wide contingency operations. Det-1 members also spearheaded the Air Combat Command commander's Combat Air Forces Adversary Air (ADAIR) initiative for Tyndall Air Force Base. This entailed determining aircraft numbers and flying turn-pattern requirements for contract ADAIR support provided to the Tyndall F-22 FTU, operational, and weapons testing and evaluation operations. All the while, Det-1 members continued playing a critical role in the formal production of 25 new F-22 pilots and the requalification of 18 others. Additionally, Det-1 members were instrumental in safely evacuating 34 F-22s from Tyndall Air Force Base to Naval Air Station Joint Reserve Base Fort Worth during Hurricane Irma.

At Eglin Air Force Base, the associated Det-1 pilots were just as remarkable. Shortly after the first Det-1 WIC attendee graduated, another Det-1 member started formal training at the USAF Weapons School as one of only two pilots selected world-wide for the F-35 WIC validation syllabus. Actively involved with the F-35 Joint Strike Fighter program since its inception, Det-1 members were instrumental in planning and executing the first-ever AIM-120 Advanced Medium Range Air-to-Air operational missile shoot as well as the first-ever live GBU-12 laser-guided bomb drops conducted on the Eglin range. Both events were a resounding success. With the F-35 program off the ground and soaring, the continuity and expertise provided by Det-1 members have proven invaluable to the active duty component and the Air National Guard. Fiscal year 2017 marked the official launch of the formal Lightning Top-Off Course – a program almost single-handedly designed and developed by Det-1 to provide capstone level weapons and tactics academics to newly qualified F-35 pilots before proceeding to their CAF units. Additionally, Det-1 assistance was requested by the Vermont ANG to help with their F-35 Site Activation Task Force and bed-down team. Capping it all off, in July, Det-1 members from the 325th FW and from the 33rd FW flew F-22s and F-35s while participating for the first time together in Red Flag Exercise 17-2.

Detachment 2, HQ FLANG

ESTABLISHED 2015



www.facebook.com/FloridaAirNationalGuard

The mission of Headquarters Florida Air National Guard (HQ FLANG), Det-2 is to provide highly experienced CV-22 Osprey operators and maintainers to support the 1st Special Operations Wing's (1st SOW) mission to rapidly plan, execute and sustain specialized air power to achieve national security objectives anytime, anyplace. Det-2 is the only Total Force Association in Air Force Special Operations Command.

Det-2 has come a long way since it was officially activated on December 24, 2015 with only the commander in place at the time. Following completion of the Business Case Analysis, the Site Activation Task Force team visit, and the creation of the Association Plan over the summer of 2016, the goal of declaring Initial Operational Capability (IOC) was set for the end of fiscal year 2017. Successful achievement of this goal would largely be measured by having all full-time support positions manned to 100 percent.

During the journey to IOC, Det-2 was honored to host Lt. Gen. Scott Rice, Director of the Air National Guard, and his team to Hurlburt Field where he spent time meeting the Det-2 initial cadre and learning about the CV-22. Since then, Det-2 has proudly reached and declared IOC with a sharp eye focused forward on Full Operational Capability forecast for the end of FY 2018.



The team members comprising FLANG Det-2 have already received much recognition. In June, Maj. Gen. Michael A. Calhoun, the Adjutant General of Florida, officiated a Distinguished Flying Cross ceremony for a Det-2 member and an all FLANG team – including Brig. Gen. Brian Simpler, the Assistant Adjutant General (Air) – flew together on a CV-22 over the Eglin Ranges and northwest Florida. Together operations and maintenance have assisted their associated units with numerous tours of duty, exercises and deployments around the globe. From the successful execution of a joint training exercise with Japanese Special Operations Forces to the deployment of three CV-22 aircraft to Nellis Air Force Base in support of a classified exercise, Det-2 members have been at the forefront. In January, ten CV-22 aircraft and their associated operations/maintenance teams made history by participating in the largest multi-lateral special operations exercise ever held. On the flight line, Det-2 members make up two of only four fully qualified engine run personnel out of a 279-person squadron. Additionally, the expertise, knowledge, and professionalism of Det-2 flight line maintenance members enable their associate unit to use them across multiple critically manned positions such as production superintendent, expeditor and lead technician. All of these efforts culminated recently in the successful Hurricane Irma evacuation of 13 CV-22s from Hurlburt Field to Little Rock Air Force Base. More than 41,000 pounds of cargo and \$1.1 billion of assets were safely evacuated and recovered without ever putting at risk real-time operational tasking responsibilities.

With a mobility schedule drafted and members eager to deploy, the continued success of the Det-2 organization demonstrates the FLANG/1st SOW team's ability to live up to the motto, "Any Time, Any Place."

101st Air & Space Operations Group

ESTABLISHED 2009



 www.facebook.com/FloridaAirNationalGuard



Col. Michael Valle
Commander, 101st AOG



**Command Chief
Master Sgt.
Tiffney Kellum**
CCMSgt, 101st AOG

From defending the air space over the most watched sporting event in the nation, to battling wildfires throughout the Midwest, the men and women of the 601st Air Operations Center (AOC) and the Florida Air National Guard's 101st Air and Space Operations Group (AOG) at Tyndall Air Force Base saw a busy year. Their continental U.S. North American Aerospace Defense Command (NORAD) Regional (CONR) mission is to defend the skies over the continental United States, Virgin Islands, and Puerto Rico.

Collectively, the 601st AOC and 101st AOG are referred to as "America's AOC," as they proudly provide the air defense shield for America. The AOC plans, directs, and assesses air operations for NORAD and U.S. Northern Command. In addition to their around-the-clock air defense mission, the AOC provides aerial operations support to civil authorities throughout the nation upon request, as well as for theater security cooperation initiatives.

The AOC supported 14 presidential travel events and five special security events this year: the Republican and Democratic National Conventions; the United Nations General Assembly; the Presidential Inauguration; and Super Bowl LI. Each special security event required months of planning and preparation. For the 2017 Super Bowl, the AOC teamed up with the Oklahoma Air National Guard's 138th Fighter Wing (Detachment 1), Mississippi Air National Guard's 186th Air Refueling Wing, and the Civil Air Patrol to showcase NORAD's air defense mission during a media flight held just days before the big game. The AOC's Combat Information Cell (CIC) conducted 19 General Aviation (GA) Outreaches in support of those events to inform the GA community of upcoming flight restrictions. To increase the effectiveness of the program, the CIC teamed up with the Civil Air Patrol, whose members hand-delivered outreach materials to pilots at 734 Fixed Based Operators and discussed the Operation Noble Eagle mission.

The AOC's Air Mobility Division oversaw the Modular Airborne Fire-Fighting System (MAFFS) equipped C-130 aircraft that provided support during the 2016 wildfire season. The MAFFS Air Expeditionary Group conducted 163 sorties, dispersing over 392,630 gallons of fire retardant. Every year the AOC participates in two national-level exercises. The first, Vigilant Shield 17, was designed to exercise the AOC's crucial air defense planning skills, while the second, Ardent Sentry 17, focused on the AOC's Defense Support to Civil Authorities operations. Vigilant Shield and Ardent Sentry are aimed at solidifying both CONR and the AOC's ability to conduct command and control operations throughout the nation.

In May, the AOC, in coordination with CONR, led the first-ever Aerospace Control Alert CrossTell live-fly air defense exercise at Atlantic City International Airport in New Jersey. This three-day exercise brought aircrews and associated support personnel from across the air-defense enterprise to hone their tactical-level air intercept skills.

The men and women of America's AOC proudly provide the air defense shield for this great nation and help ensure our freedoms and way of life. They play an integral role in representing the U.S. Air Force, the Air National Guard and the state of Florida. They are America's AOC -- ever vigilant, ever on-guard. America's Airmen...on the Watch.

Educational Dollars for Duty

INCENTIVE TO FLORIDA NATIONAL GUARDSMEN



Since inception, the Florida National Guard (FLNG) Educational Dollars for Duty program has continued to provide a significant FLNG recruiting & retention incentive that has been extremely beneficial in maintaining organizational strength and individual qualification. The EDD program, funded annually through the State of Florida's General Appropriation Act, provides financial resources that are exclusively available to qualifying FLNG Service members to pursue authorized postsecondary educational opportunities that include vocational/technical, industry certification, continuing education and academic programs. The EDD program is also available to support authorized licensing and industry certification exams and textbook/educational material costs. Last year, the FLNG processed approximately \$3.5 million in EDD applications, supporting approximately 750 students who completed approximately 70 percent undergraduate, 17 percent graduate and 13 percent vocational/certificate courses. As a meaningful and beneficial incentive, the EDD program provides our FLNG Service members the means to develop and improve their personal and professional abilities and qualifications to more effectively and efficiently support our organization, our state and the citizens we serve.



Governor's Base Commanders' Meeting

BEGAN IN 2011



As part of Governor Rick Scott's initiative to make Florida the "most military-friendly state in the nation," he continues to host the semi-annual Governor's Base Commanders' Meeting, a forum he began in 2011.

This event, facilitated by the Adjutant General, and attended by all Florida military installation commanders and state agency heads, allows the base commanders the opportunity to speak directly with the Governor regarding issues that impact installations.

This event focuses on five broad areas: (1) encroachment and land use, (2) transportation infrastructure, (3) quality of life, (4) energy and (5) family support issues.

Each meeting is conducted on a Florida military base and the host commander provides an installation brief and tour to familiarize state agencies and other commanders with the mission of the assigned units.

Through the base commander meetings, a number of issues, both state and federal, have been resolved to better serve military members and their families who reside in Florida. At the direction of the governor, state agencies, in coordination with the Florida Defense Support Task Force, the state legislature and local government have helped mitigate challenges which have included:

- Easing education transition for military children
- Facilitating employment license transfers for spouses
- Minimizing up-front rental fees for families transferring to Florida on military orders
- Restricting Gulf oil drilling that impacts military training
- Revamping traffic patterns to reduce congestion around installation entrances
- Reducing encroachment to preserve military training and readiness while limiting the impact on local communities

Florida Youth ChalleNge Academy

COMMUNITY BASED PROGRAM



The Florida Youth ChalleNge Academy (FLYCA) is a community-based program that leads, trains and mentors at-risk youth so they can become productive citizens. The academy promotes adult responsibility, values and basic lifestyle changes by providing a demanding, highly regimented, motivational environment. In this voluntary program, 16- to 18-year-old high school dropouts enter a rigorous five-and-a-half month residential phase based on a military model. During the following 12-month post-residential phase, each cadet is matched with a mentor who helps them stay on track and sharpen their skills after graduation.

Since it began in July 2001, FLYCA has graduated 4,496 cadets from 62 of Florida's 67 counties. During their residential phase, cadets have the option to participate in credit recovery in order to return to high school or they can work toward earning their State of Florida High School Diploma through GED Testing Service. Through the course of their stay at the academy, these cadets have contributed nearly 330,000 hours of service to Florida communities, a value of over \$2.2 million. Last year alone, FLYCA directly impacted 312 young people across the state.

FLYCA is governed by the Florida Department of Military Affairs and the Florida National Guard. In addition, FLYCA partners with the Florida Department of Juvenile Justice, the Florida Department of Children and Families and the Florida Department of Education through the Clay County School District. FLYCA's annual budget is provided in part with federal funding and in part from these state partners.

This past year, FLYCA cadets had the opportunity to participate in Science, Technology, Engineering and Math-oriented programs, photography, music production and other areas through the newly added Animate My Action Plan phase two training class. In addition, cadets had the opportunity to gain hands-on knowledge in the construction industry through the Construction Career Days event.

Cadets also had the opportunity to volunteer and support local Special Olympics events and support nearby food pantries. In addition, FLYCA cadets supported various Veteran-focused events on both Memorial Day and Veterans Day. These opportunities and experiences are part of the academy's overall learning process, which works to develop the whole cadet in more than just academics, providing the tools necessary for these young people of Florida to experience success that would otherwise have been out of reach.



Forward March

COMMUNITY OUTREACH PROGRAM

Forward March is a community outreach program designed to assist economically disadvantaged out-of-school youth and adults successfully transition into the workforce. The program helps participants by teaching core academics and work readiness skills that facilitate job placement and job retention. Forward March is funded through the State of Florida's Department of Military Affairs. Since its inception in 1998, the program has served 10,305 people.

About Face

AFTER SCHOOL PROGRAM

About Face is an after-school program serving economically disadvantaged youth, ages 13-17, who are still in school but at risk of becoming dropouts. The program is designed to help students by improving their academic skills, teaching effective study habits and life coping skills, stressing the importance of good citizenship, and providing strong mentor and role model experiences. About Face is funded through the State of Florida's Department of Military Affairs. Since its inception in 1997, the program has served 27,048 students.

STARBASE

DEPARTMENT OF DEFENSE PROGRAM



Founded in 1994, STARBASE Florida is hosted by the 125th Fighter Wing of the Florida Air National Guard. STARBASE Florida is a Science, Technology, Engineering and Mathematics (STEM) outreach program serving at-risk youth from Title 1 fifth grade programs in Duval County Public Schools.

Students in the Jacksonville area participate in a challenging environment of fast paced "hands-on, minds-on" STEM activities including robotics, computer engineering and design, model rocketry, chemistry, physics, GPS technology and flight simulation.



The STARBASE program helps the local district students increase their knowledge base and skills set in six core areas: physics, chemistry, energy, engineering, mathematics and STEM careers. Due to a high level of competency and trained staff, coupled with the unparalleled support of our Florida National Guard hosting organization, the program was able to realize increased performance standards with students showing 30 percent to 45 percent gap score gains and participating schools frequently experiencing gains in science and mathematics on the Florida State Assessment.

In addition to the five day, 25-hour program that will serve 24 schools, over 66 classes and 1,500 students in this fiscal year, STARBASE Florida targets military dependents in the elementary and middle school grades with after-school STARBASE 2.0 mentoring programs using 20-week Aerospace and Environmental Technology curriculum in a collaborative partnership with the 4H Clubs of America.

Since its inception in 1994, Florida National Guard's STARBASE Florida program has served over 20,000 students in the Duval County Public Schools district.

Florida Armory Revitalization Program

SUSTAINING INFRASTRUCTURE TO SUPPORT THE MISSION



In 2017, the Florida Armory Revitalization Program (FARP) was in its 15th year of state funding (minus State Budget Years 2009-11) aimed at renovating the aging Florida Army National Guard (FLARNG) armories. Additionally, the Army National Guard (ARNG) federal budget (Sustainment, Restoration and Modernization) has contributed over \$17 million to the FARP program, helping Florida lead the way for the rest of the ARNG nation with this initiative to sustain its armory portfolio.

The FARP has allowed the FLARNG to renovate our aging facilities and continue their serviceability, even though these buildings are quickly approaching their original designed service life of approximately 55 years. The FARP renovations incorporate modern building code standards and compliance with the Florida Fire Prevention Code, upgrade electrical and mechanical components to ensure the buildings are safe for our Soldiers, improve bathroom facilities to accommodate the increase of female Soldiers in our formations, and achieve compliance with the Americans with Disabilities Act. All FLARNG renovations strive to incorporate sustainable design, energy & water conservation, and security standards. Since the program's inception, 14 Readiness Centers (RCs) have been certified at the Leadership in Energy and Environmental Design Silver Level, two more at the basic certification level, and one RC certification is pending.



The funding of the FARP, which included the renovation of 52 Readiness Centers statewide, was completed at the end of fiscal year 2017. The Construction Facility Management Office (CFMO) is working the last three, and most challenging, renovations: Orlando NTC Armory (home of the 164th Air Defense Artillery Brigade Headquarters); West Palm Beach, Callaway Center (one of our largest armories at over 56,000 square feet); and the Robert F. Ensslin Armory (RFE) in St. Augustine. Since there was no economical displacement alternative for the St. Augustine armory renovation, the CFMO is executing the multimillion dollar renovation of the RFE Armory while the Joint Forces Headquarters' (JFHQ) staff, over 300 personnel, remains operationally in place during the construction. The JFHQ staff demonstrated resiliency and operational capability by directing emergency operations for Hurricane Irma in October 2017 while working in an armory under renovation conditions.

Even though sustainment of our aging facility portfolio ensures basic mission readiness of our units statewide, our long-term goal is to replace our RCs with new and modern facilities that support an operational force postured to respond to state emergencies, such as hurricanes, and prepare for federal missions. The national initiative known as the Readiness Transformation Center Master Plan (RTCMP) recognizes the value of the ARNG to the nation, and substantiates that RCs are keystones of the critical infrastructure that keep Soldiers operationally ready. The normal Military Construction program cannot meet the modernization needs of the states, and the RCTMP will enable the The Adjutant General and CFMO to transform Florida's RCs into the modern facilities required to support the readiness of the FLARNG.

More than ever before, our RCs are where our Guardsmen train and where state and federal missions are staged. In response to Hurricanes Matthew and Irma, our Soldiers were called to duty to protect life and property, and all of those missions began at readiness centers located in communities throughout the state. Continued restoration is vital to the sustainment of these centers.

Counterdrug Program

DEFENSE AGAINST TRANSNATIONAL AND DOMESTIC THREATS

The Florida National Guard has managed the premier counterdrug program in the nation for more than 27 years; assisting law enforcement agencies and community-based organizations in their efforts to Counter Transnational Organized Crime (CTOC) and reduce the supply and demand for illegal drugs. The Florida National Guard Counterdrug Program (FLNG-CDP) is committed to providing professional and cost effective CTOC and counterdrug support to Combatant Commands (CCMD), federal, state, and local law enforcement agencies and community-based organizations with a counterdrug nexus. The FLNG-CDP implements intelligence driven, effects-based operations to ensure personnel and resources are leveraged in support of counterdrug operational objectives, CTOC, and interagency partner initiatives. This operational approach aligns FLNG-CDP support capabilities against Florida's most volatile transnational and domestic threats. The program executes its support role through four critical mission categories: Analytical Support, Reconnaissance, Training, and Civil Operations.



Analysts within the FLNG-CDP scrutinize public profiles, create data sheets, and analyze toll and financial transactions in order to develop case files on suspected drug-trafficking individuals and organizations. The analysts also maintain and manage operational criminal intelligence databases that allow for the preparation of reports necessary for successful prosecutorial purposes. Criminal organizations operating within Florida's borders often have international ties and participate in cross-border trafficking operations. These Transnational Criminal Organizations (TCO) participate in drug smuggling, human trafficking, weapons proliferation, and money laundering. Law enforcement has proven that these crimes, and many others, are intertwined, and afford TCOs the ability and opportunity to expand their worldwide influence, control of government entities, and fund narco-terrorism.

The FLNG-CDP also employs ground, radar, and/or aerial reconnaissance assets in order to facilitate CTOC disruption and narcotic interdiction efforts. These reconnaissance assets focus on known and/or suspected transshipment corridors, intermodal transportation hubs, and port of entry infrastructures where suspected TCOs operate. Collectively, these reconnaissance assets specifically target transnational and domestic criminal organizations, drug smuggling, money laundering, illegal drug laboratories, suspected trafficking airstrips, trafficking corridors, and a multitude of other illicit criminal operations.

The Multijurisdictional Counterdrug Task Force Training (MCTFT) program provides comprehensive training to CCMDs, DoD personnel and federal, state, and local law enforcement agencies on subjects pertaining to the targeting of illicit narcotics, narco-terrorism, and transnational and domestic criminal organizations. The MCTFT utilizes state-of-the-art training aids and facilities to provide the highest level of relevant training available. Instructors plan and conduct courses at the Camp Blanding Joint Training Center campus and at St. Petersburg College at no cost to the student or their respective agency. The customizable training can also be delivered via mobile training teams anywhere in the country and through distance learning.

The Civil Operations Program provides coalition support and development to anti-drug coalitions throughout all 67 Florida counties. The program uses unique military culture and skill-sets to assist community-based organizations in creating a safe and healthy environment for Florida citizens. It provides coalition support in the way of development and strategic planning. Through embedded partnership with community-based organizations, the Civil Operations Program assists local leaders in developing and resourcing initiatives designed to reduce drug use in the community through education and prevention.

ECONOMIC IMPACT

ACROSS THE STATE OF FLORIDA FISCAL YEAR 2017

CITY	COUNTY	FULL-TIME EMPLOYEES	GUARDSMEN	***FEDERAL APPROPRIATIONS	STATE GENERAL REVENUE	COMBINED REVENUE
Arcadia	Desoto	4	132	\$4,259,746.22	\$29,000.00	\$4,288,746.22
Avon Park	Polk	17	68	\$2,662,341.39	\$24,000.00	\$2,686,341.39
Bartow	Polk		106	\$3,320,096.32	\$46,000.00	\$3,366,096.32
Boca Raton	Palm Beach	4		\$125,286.65		\$125,286.65
Bonifay	Holmes	11	87	\$3,069,523.01	\$39,000.00	\$3,108,523.01
Boynton Beach	Palm Beach	3		\$93,964.99		\$93,964.99
Bradenton	Manatee	9	128	\$4,291,067.88	\$28,000.00	\$4,319,067.88
Brandon	Hillsborough	7		\$219,251.64		\$219,251.64
Brooksville	Hernando	37	79	\$3,633,312.95	\$52,000.00	\$3,685,312.95
Camp Blanding	Clay	458	1,249	\$53,466,079.37	\$141,000.00	\$53,607,079.37
Chipley	Washington	4	82	\$2,693,663.05	\$23,000	\$2,716,663.05
Clearwater	Pinellas	8	19	\$845,684.91		\$845,684.91
Clermont	Lake	7		\$219,251.64		\$219,251.64
Cocoa	Brevard	3	131	\$4,197,102.89	\$20,000.00	\$4,217,102.89
Crawfordville	Wakulla	2		\$62,643.33		\$62,643.33
Crestview	Okaloosa	9	84	\$2,912,914.69	\$31,000.00	\$2,943,914.69
Crystal River	Citrus	5	207	\$6,640,192.63	\$58,000.00	\$6,698,192.63
Dade City	Pasco	2	73	\$2,349,124.75	\$40,000.00	\$2,389,124.75
Daytona Beach	Volusia	4		\$125,286.65		\$125,286.65
Deland	Volusia	6	120	\$3,946,529.58	\$31,000.00	\$3,977,529.58
Deltona	Volusia	3		\$93,964.99		\$93,964.99
Eustis	Lake	2	77	\$2,474,411.41	\$35,000	\$2,509,411.41
Ft. Lauderdale	Broward	11	162	\$5,418,647.76	\$63,000.00	\$5,481,647.76
Ft. Myers	Lee	3	62	\$2,035,908.12	\$32,000.00	\$2,067,908.12
Ft. Pierce	St. Lucie	4		\$125,286.65	\$45,000.00	\$170,286.65
Gainesville	Alachua	9		\$281,894.97	\$13,000.00	\$294,894.97
Gibsonton	Hillsborough	3		\$93,964.99		\$93,964.99
Green Cove Springs	Clay	17		\$532,468.28		\$532,468.28
Haines City	Polk	26		\$814,363.25	\$14,000.00	\$828,363.25
Hollywood	Broward		136	\$4,259,746.22	\$14,000.00	\$4,273,746.22
Homestead	Dade	11	116	\$3,977,851.25	\$23,000.00	\$4,000,851.25
Homestead AFRB	Dade	23	1	\$751,719.92		\$751,719.92
Jacksonville	Duval	602	1,515	\$66,307,961.35	\$260,000.00	\$66,567,961.31
Kissimme	Polk	6		\$187,929.98		\$187,929.98
Lake City	Columbia	14	82	\$3,006,879.68	\$39,000.00	\$3,045,879.68
Lakeland	Polk	12	115	\$4,048,697.04	\$30,000.00	\$4,078,697.04
Lake Mary	Pok	2		\$62,643.33		\$62,643.33
Lake Wales	Polk	2	132	\$4,197,102.89	\$33,000.00	\$4,230,102.89
Lake Worth	Polk	4		\$125,286.65		\$125,286.65
Land O' Lakes	Pasco	7		\$219,251.64		\$219,251.64
Leesburg	Lake		129	\$4,040,494.57	\$19,000.00	\$4,059,494.57
Lehigh Acres	Lee	3		\$93,964.99		\$93,964.99
Live Oak	Suwannee	6	160	\$5,199,396.12	\$41,000.00	\$5,240,396.12
Margate	Broward	3		\$93,964.99		\$93,964.99
Marianna	Jackson	8	135	\$4,478,997.86	\$46,000.00	\$4,524,997.86
Melbourne	Brevard	7	177	\$5,763,186.06		\$5,763,186.06
Miami	Dade	43	298	\$10,680,687.21	\$96,000.00	\$10,776,687.21

CITY	COUNTY	FULL-TIME EMPLOYEES	GUARDSMEN	***FEDERAL APPROPRIATIONS	STATE GENERAL REVENUE	COMBINED REVENUE
Middleburg	Clay	20		\$626,433.27		\$626,433.27
Midway	Gadsden	2		\$62,643.33		\$62,643.33
Miramar	Broward	24	523	\$13,906,818.54	\$75,000.00	\$13,981,818.54
New Port Richey	Pasco	6		\$191,277.03		\$191,277.03
Ocala	Marion	13	204	\$6,796,800.95	\$22,000.00	\$6,818,800.95
Odessa	Hillsboroguh	3		\$93,964.99		\$93,964.99
Orange Park	Clay	28		\$877,006.57		\$877,006.57
Orlando	Orange	31	363	\$12,340,735.37	\$43,000.00	\$12,383,735.37
Oviedo	Seminole	5		\$156,608.32		\$156,608.32
Palatka	Putnam	6	59	\$2,035,908.12	\$29,000.00	\$2,064,908.12
Palm Bay	Brevard	1		\$31,321.66		\$31,321.66
Palm Coast	Flagler	17	199	\$6,765,479.29	\$39,000.00	\$6,804,479.29
Palm Springs	Palm Beach	7		\$219,251.64		\$219,251.64
Palmetto	Manatee	5	56	\$1,910,621.47	\$65,500.00	\$1,976,121.47
Panama City	Bay	21	105	\$3,946,529.58	\$81,000.00	\$4,027,529.58
Parrish	Manatee	3		\$93,964.99		\$93,964.99
Patrick AFB	Brevard	18	75	\$2,912,914.69		\$2,912,914.69
Pembroke Pines	Broward		47	\$1,472,118.18		\$1,472,118.18
Pensacola	Escambia	15	202	\$6,796,800.95	\$80,000.00	\$6,976,800.95
Pinellas Park	Pinellas	13	579	\$18,542,424.72		\$18,542,424.72
Plant City	Hillsborough	18	163	\$5,669,221.07	\$47,000.00	\$5,716,221.07
Punta Gorda	Charlotte	2		\$62,643.33		\$62,643.33
Quincy	Gadsden	1	104	\$3,288,774.65	\$55,000.00	\$3,343,774.65
Riverview	Hillsborough	13		\$407,181.62		\$407,181.62
Ruskin	Hillsborough	14		\$438,503.29		\$438,503.29
Saint Augustine	St. Johns	442	655	\$34,359,864.72	\$21,477,091.00	\$55,836,955.72
Saint Cloud	Osceola	3		\$93,964.99		\$93,964.99
Saint Petersburg	Pinellas	19	184	\$6,358,297.66	\$26,000.00	\$6,384,297.66
Sanford	Seminole		135	\$4,228,424.55	\$24,000.00	\$4,252,424.55
Sarasota	Sarasota	17	119	\$4,259,746.22	\$13,600.00	\$4,273,346.22
Spring Hill	Hernando	4		\$125,286.65		\$125,286.65
Starke	Bradford	30	161	\$5,982,437.70	\$25,000.00	\$6,007,437.70
Steinhatchee	Taylor	1		\$31,321.66		\$31,321.66
Tallahassee	Leon	24	279	\$9,940,464.00	\$126,000.00	\$9,616,464.00
Tampa	Hillsborough	45	95	\$4,385,032.87		\$4,385,032.87
Tavares	Lake	13		\$407,181.62		\$407,181.62
Titusville	Brevard	9		\$281,894.97		\$281,894.97
Tyndall AFB	Bay	72	255	\$10,242,183.92		\$10,242,183.92
Valrico	Hillsborough	8		\$250,573.31		\$250,573.31
Wauchula	Hardee	3	67	\$2,192,516.44	\$41,000.00	\$2,233,516.44
Wellington	Palm Beach	3		\$93,964.99		\$93,964.99
West Palm Beach	Palm Beach	19	319	\$10,586,722.22	\$105,000.00	\$10,691,722.22
Winter Haven	Polk	8	70	\$2,442,089.74	\$13,900.00	\$2,456,989.74
Zephyrhills	Pasco	5		\$156,608.32		\$156,608.32
TOTAL		2,438	11,110	\$424,377,217.00	\$23,748,091.00	\$448,125,308.00

*** Depicts the total pro rata distribution of federal funds for pay & allowance, operations and maintenance, and military construction.

FEDERAL APPROPRIATIONS

FLORIDA NATIONAL GUARD

FLORIDA ARMY NATIONAL GUARD

Military Personnel Expenses	\$6,081,970
(Medical Care, Yellow Ribbon, Military Funeral Honors Program, Family Centers & Counseling Programs)	
Human Resources Expenses	\$143,850,290
(Civilian Technician and Active Guard & Reserve Pay and Travel)	
Recruiting and Retention Expenses	\$5,043,100
(New Soldier Pay, Initial Clothing, Marketing, Mission Operations)	
Intelligence; Strategic Plans and Policy Expenses	\$11,798,040
(Youth ChalleNGe, Physical Security, Weapons of Mass Destruction & Support)	
Counterdrug Expenses	\$11,117,800
(State Plans (Intel/DDR/RECON), Training, Substance Abuse)	
Aviation Expenses	\$1,100,900
(OPTEMPO-Air (aircraft), Additional Flying Training Periods, Safety)	
Logistics Expenses	\$31,056,500
(OPTEMPO-Ground (all less aircraft), Transformation/RESET)	
Construction and Facility Management Expenses	\$23,999,300
(Facility Maintenance, Environmental Compliance Activities, Military Construction)	
Communications and Automation Expenses	\$3,648,000
(Computers, Data Storage, Software Licensing, Equipment)	
Operations and Training Expenses	\$72,729,576
(Annual Training/Inactive Duty (IDT) Pay & Allowances, Service Schools & Support, Camp Blanding Joint Training Center, Active Duty Operational Support (ADOS))	
TOTAL FLORIDA ARMY NATIONAL GUARD	\$310,425,476



FLORIDA AIR NATIONAL GUARD

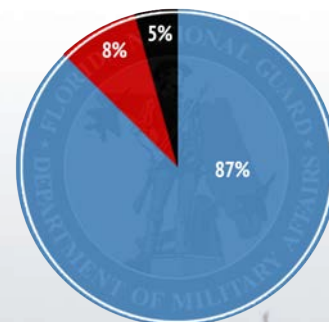
Civilian Pay	\$24,249,710
State Agreements	\$2,188,066
Transportation	\$127,650
Communications / Information Technology	\$87,312
Real Property Maintenance	\$144,000
Recruiting & Advertising	\$78,948
Base Operating Support (Services, Travel, Supplies)	\$4,376,733
Fly Supply / Equipment / Aviation Fuel	\$385,644
CBRNE Enhanced Response Force Package (CERFP)	\$64,877
Medical	\$81,710
Environmental	\$12,342
Counterdrug Programs	\$24,286
State Partnerships Pay and Travel	\$9,115
Military Payroll	\$78,532,665
Clothing	\$106,330
Subsistence	\$84,502
Annual Training Travel	\$1,145,759
Non-Prior Service Training Travel	\$61,635
School Travel	\$1,549,262
Special Training Travel	\$386,837
AGR Permanent Change of Station	\$254,358
TOTAL FLORIDA AIR NATIONAL GUARD	\$113,951,741

TOTAL FLORIDA ARMY AND AIR NATIONAL GUARD**\$424,377,217****ECONOMIC IMPACT 2017 \$1.11 BILLION***

*Using a generally accepted figure of 2.28 for the "multiplier effect"

ACTUAL CASH IMPACT: \$489 MILLION

- Federal Revenue - \$424.4 Million
- Federal Grants - \$41.3 Million
- State Revenue - \$23.7 Million



DEPARTMENT OF MILITARY AFFAIRS

GENERAL REVENUE, STATE-MANAGED FEDERAL GRANTS & TRUST FUNDS

General Revenue Appropriations	Approved Budget	FY 16-17
Salaries and Benefits		\$7,908,116
Other Personal Services		\$44,533
Expenses		\$6,195,918
Operating Capital Outlay		\$245,936
Replacement Vehicles		\$65,000
Information Technology		\$48,437
National Guard Tuition Assistance		\$3,506,900
Contracted Services		\$457,050
Maintenance and Operations Contracts		\$87,000
About Face / Forward March		\$2,500,000
Public Assistance - State Operations		\$2,441,141
Worker's Compensation - SAD		\$142,116
Service Charge - Personnel		\$37,275
Data Processing Services		\$68,669
Total General Revenue		\$23,748,091

Camp Blanding Management Trust Fund	Approved Budget	FY 16-17
Salaries and Benefits		\$1,235,676
Expenses		\$95,005
Replacement Vehicles		\$55,850
Contracted Services		\$25,000
Maintenance and Operations Contracts		\$205,000
Risk Management Insurance		\$249,390
Service Charge - Personnel		\$8,373
Total Camp Blanding Trust Fund		\$1,874,294

Emergency Response Trust Fund	Approved Budget	FY 16-17
Public Assistance - State Operations		\$2,294,190
Total Emergency Response Trust Fund		\$2,294,190

Federal Grants Trust Fund	Approved Budget	FY 16-17
Salaries and Benefits		\$14,663,270
Other Personal Services		\$87,000
Expenses		\$12,373,596
Operating Capital Outlay		\$997,970
Food Products - Youth ChalleNGe		\$500,000
Replacement Vehicles		\$341,950
Projects/Contracts/Grants - St. Petersburg College		\$6,600,000
Contracted Services		\$4,728,115
Maintenance and Operations Contracts		\$920,000
Lease / Purchase / Equipment		\$30,000
Service Charge - Personnel		\$106,140
Total Federal Grants Trust Fund		\$41,348,041

Federal Law Enforcement Trust Fund	Approved Budget	FY 16-17
Expenses		\$305,000
Operating Capital Outlay		\$200,000
G/A to Community Services		\$50,000
Contracted Services		\$60,000
Maintenance and Operations Contracts		\$10,000
Total Federal Equitable Sharing - Law Enforcement Trust Fund		\$625,000

Capital Improvement Program	Approved Budget	FY 16-17
General Revenue		\$6,700,000
Federal Grants Trust Fund		\$7,347,997
Total Capital Improvement		\$14,047,997

Total State Resources		\$83,937,613
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DEPARTMENT OF MILITARY AFFAIRS

PROPERTY AND FACILITIES

Site Name	Year Acquired	Land Ownership	Authority for Occupancy	Capital Asset Value of Major Structures	Land Acres	Notes	Armory Value
ARCADIA READINESS CENTER	1969	State	Lease	\$4,142,097.00	10.00		\$3,795,055.00
AVON PARK READINESS CENTER	1971	State	Lease	\$4,153,914.00	10.00		\$3,508,993.00
AVON PARK (UTES)	1984	Federal	Licenses	\$1,794,278.00	14.60		N/A
AVON PARK (RANGES)	1984	Federal	Licenses	\$1,022,537.00	41.40		N/A
BARTOW READINESS CENTER	1974	City	Lease	\$4,677,468.00	10.00		\$4,288,310.00
BONIFAY READINESS CENTER	1954	State	Deed	\$10,032,408.00	7.00		\$2,737,825.00
BRADENTON READINESS CENTER	1971	City	Lease	\$15,990,323.00	7.15		\$5,456,304.00
BROOKSVILLE (ARMORY)	1992	County	Lease	\$4,477,191.00	14.00		\$5,090,720.00
BROOKSVILLE RC AASF 2 C23	2000	County	Lease	\$20,176,819.00	4.76	AASF2	\$16,225,245.00
CAMP BLANDING TRAINING CENTER (CBJTC)	1939	State	Deed		73000		N/A
CBJTC ACUB	2004	State	Deed	Land Only	8736.71	Land Only	Land Only
CBJTC BULLARD ARMORY	1984	State	Deed	\$3,175,110.00	0.00	Land is included in 73,000AC	\$9,369,306.00
CBJTC YOUTH CHALLENGE	1977	State	MOA	\$4,138,064.00	0.00	Land is included in 73,000AC	N/A
CBJTC SPECIAL FORCES	1977	State	Deed	\$5,643,345.00	0.00	Land is included in 73,000AC	\$2,222,261.00
CBJTC EOD READINESS CENTER	2014	State	Deed	\$2,178,687.00	0.00	Land is included in 73,000AC	\$2,178,687.00
CBJTC-AIR NATIONAL GUARD SITES	1993	Federal	Licenses	\$19,400,000.00	0.00	Land is included in 73,000AC	N/A
CHIPLEY RC	1958	State	Deed	\$4,795,956.00	2.74		\$4,722,522.00
COCOA READINESS CENTER	1957	City	Lease	\$8,195,383.00	4.00		\$3,751,103.00
CRESTVIEW READINESS CENTER	1954	State	Deed	\$4,153,528.00	4.15		\$3,256,429.00
CRYSTAL RIVER READINESS CENTER	1988	County	Lease	\$7,917,123.00	18.00		\$5,073,509.00
DADE CITY READINESS CENTER	1955	State	Deed	\$7,674,335.00	1.30		\$3,772,974.00
DELAND READINESS CENTER	1955	State	Deed	\$6,220,969.00	3.10		\$3,988,010.00
EUSTIS READINESS CENTER	1954	City	Lease	\$5,140,771.00	1.60		\$3,366,921.00
FLAGLER CO. AIRPORT LEASE	2014	County	Lease	Leased Bldg	0.00	Private Lease	N/A
FT LAUDERDALE READINESS CENTER	1953	County	Lease	\$13,582,552.00	5.80		\$4,109,875.00
FORT MYERS READINESS CENTER	1955	County	Lease	\$6,280,790.00	3.63		\$3,085,315.00
FORT PIERCE READINESS CENTER	1958	City	Lease	\$6,710,746.00	5.50		\$3,633,614.00
GAINESVILLE ALACHUA COUNTY	2008	State	Lease	Land Only	43.09	Land Only	N/A
HAINES CITY READINESS CENTER	1976	City	Lease	\$8,234,896.00	8.38		\$3,333,609.00
HOLLYWOOD READINESS CENTER	1955	State	Deed	\$2,901,521.00	0.60		\$2,901,521.00
HOMESTEAD ARS	1955	Federal	Lease	\$4,867,182.00	10.00		\$4,821,756.00
JACKSONVILLE-ANG BASE	1968	Federal	Licenses	\$75,729,000.00	332.00		FLANG
JACKSONVILLE-CECIL FIELD ARMORY	1962	State	Lease	\$9,471,873.00	4.00		\$9,471,873.00
JACKSONVILLE CECIL FIELD AASF	1969	City	Lease	\$39,564,950.00	6.82	AASF	\$39,564,950.00
JACKSONVILLE SNYDER RC	1973	City	Lease	\$10,445,511.00	24.98		\$7,683,599.00
IMMOKALEE COLLIER COUNTY	2009	State	Lease	Land Only	26.41	Land Only	N/A
LAKE CITY READINESS CENTER	1959	City	Lease	\$7,191,204.00	6.84		\$3,958,021.00
LAKELAND READINESS CENTER	1974	State	Deed	\$5,545,667.00	10.00		\$4,417,288.00
LAKE WALES READINESS CENTER	1958	State	Deed	\$5,280,778.00	6.53		\$4,691,149.00
LEESBURG READINESS CENTER	1950	City	Lease	\$3,583,711.00	2.10		\$2,968,418.00
LIVE OAK READINESS CENTER	1959	State	Deed	\$4,208,211.00	8.50		\$3,314,001.00
MACDILL AFB - SOD-C	1988	Federal	Licenses	\$1,920,000.00	1.28		\$1,920,000.00
MARIANNA READINESS CENTER	1958	State	Deed	\$4,481,682.00	5.00		\$3,706,165.00
MELBOURNE READINESS CENTER	1969	Federal	Licenses	\$4,401,369.00	7.00		\$1,544,728.00

Site Name	Year Acquired	Land Ownership	Authority for Occupancy	Capital Asset Value of Major Structures	Land Acres	Notes	Armory Value
MIAMI READINESS CENTER	1980	State	Deed	\$10,295,265.00	5.70		\$7,095,595.00
MIRAMAR READINESS CENTER	1979	Federal	Licenses	\$23,600,000.00	30.00		\$23,600,000.00
MIRAMAR TRAINING CENTER	1979	Federal	Licenses	Training Site	291.76		N/A
OCALA READINESS CENTER	1985	City	Lease	\$5,629,199.00	10.02		\$4,991,590.00
ORLANDO NAVAL TRAINING CENTER	1990	Federal	Licenses	\$4,240,542.00	6.50		\$4,655,201.00
ORLANDO READINESS CENTER	1958	City	Lease	\$7,794,183.00	5.00		\$6,656,978.00
PALATKA READINESS CENTER	1958	City	Lease	\$4,659,925.00	1.60		\$4,013,359.00
PALM COAST FLAGLER COUNTY	2009	City	Lease	Land Only	55.00	\$20,857,000 Construction Cost	In Progress
PALMETTO READINESS CENTER	1963	City	Lease	\$6,784,255.00	5.00		\$3,370,211.00
PANAMA CITY READINESS CENTER	1963	State	Deed	\$6,470,644.00	5.00		\$6,135,984.00
PENSACOLA (ELLYSON FIELD)	1983	County	Lease	\$10,739,526.00	14.21		\$8,359,695.00
PLANT CITY READINESS CENTER	1986	City	Lease	\$7,301,812.00	12.80		\$5,164,671.00
QUINCY READINESS CENTER	1989	County	Lease	\$6,650,838.00	14.53		\$6,921,907.00
SANFORD READINESS CENTER	1938	State	Deed	\$3,508,296.00	3.00		\$3,508,296.00
SARASOTA READINESS CENTER	1957	State	Deed	\$6,967,347.00	2.74		\$5,342,359.00
ST AUGUSTINE MARK LANCE RC	1957	City	Lease	\$4,845,329.00	3.00		\$4,785,562.00
ST AUGUSTINE ENSLIN RC	1993	State	Deed	\$17,902,319.00	18.35		\$18,121,363.00
ST AUGUSTINE C-12	1993	County	Lease	\$1,834,101.00	2.05		\$1,834,101.00
ST AUGUSTINE USPFO	1985	County	Lease	\$4,430,222.00	2.75		\$3,574,414.00
ST AUGUSTINE- COUNTER DRUG	1996	Federal	Lease	Leased Bldg	0.00	Private Lease	N/A
ST AUGUSTINE -HQS COMPLEX	1763	State	Deed	\$34,393,859.00	6.74	All 26 buildings located on campus	\$5,526,207.00
ST PETERSBURG READINESS CTR	1958	State	Deed	\$14,519,571.00	6.00		\$5,975,656.00
ST PETERSBURG/PINELLAS PK AFRC	2015	Federal	Licenses	\$5,276,008.00	2.84		\$5,276,008.00
ST PETERSBURG/PINELLAS PK AFRC	2004	Federal	Licenses	USAR Owned	0.00	Tenants of USAR	N/A
STARKE READINESS CENTER	1967	State	Deed	\$10,926,489.00	12.00		\$5,953,698.00
TALLAHASSEE READINESS CENTER	1975	County	Lease	\$9,128,347.00	19.47		\$8,165,501.00
TAMPA READINESS CENTER	1940	State	Deed	\$9,282,932.00	10.37		\$1,895,458.00
TAVARES FMS #5	1988	County	Lease	\$2,424,661.00	10.00		\$2,084,886.00
TITUSVILLE FMS #18	1993	Private	Lease	Leased Bldg	1.00	Private Lease	N/A
WAUCHULA READINESS CENTER	1995	State	Deed	\$5,974,574.00	8.86		\$5,928,207.00
W PALM BCH/BABCOCK CTR	1969	Federal	Licenses	\$6,024,228.00	3.71		\$3,534,375.00
WEST PALM BEACH/CALLAWAY	1982	County	Lease	\$15,574,419.00	18.77		\$13,944,686.00
WINTER HAVEN READINESS CENTER	1936	City	Lease	\$4,801,489.00	3.30		\$4,801,489.00
TOTALS				\$611,482,329.00			\$369,147,513.00

COLOR CODE & DESCRIPTION

The figures came from the PRIDEWEB database which is National Guard Bureau office property records database for real property.

These figures do NOT include Structures & Linear Structures.

Construction in Progress / Design
Land
Private Lease
Florida Air National Guard
Tenants

The mission of the Florida National Guard Foundation is to provide support to the men and women of the Florida National Guard in times of emergencies and deployments. To honor and assist those Soldiers and Airmen who have sacrificed their health and well being for the security of our great State and Nation, and to preserve our rich history so the sacrifices of our Soldiers and Airmen are not forgotten.

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