



READY: HOME & ABROAD

— ADJUTANT GENERAL'S REPORT FISCAL YEAR 2020 —



Ready: Home & Abroad Florida First

"None of us expected the challenges this year threw at us. A global pandemic and nationwide strife, in addition to our traditional responsibilities to support civil authorities during natural disasters and deploy across the globe for our federal missions, certainly proved a stress test for our Soldiers and Airmen."



STATE OF FLORIDA DEPARTMENT OF MILITARY AFFAIRS

Office of The Adjutant General
St. Francis Barracks, Post Office Box 1008
St. Augustine, Florida 32085-1008

March 1, 2021

The Honorable Ron DeSantis Governor of Florida

The Capitol
Tallahassee, Florida 32399-0001

Dear Governor DeSantis:

It is my pleasure to present you with the Florida National Guard and Department of Military Affairs Adjutant General's Report for 2020 pursuant to the provisions of Chapter 250.10, Florida Statutes, which pertains primarily to the administration of the Department of Military Affairs for fiscal year 1 July 2019 – 30 June 2020.

The Florida National Guard remains engaged as a community-based organization committed to serving the citizens of Florida. Through engagement and empowerment of the workforce, your Florida National Guard has accomplished much during this past year. This report highlights achievements of your Florida National Guard and the Department of Military Affairs.

The progress reflected in this report demonstrates the high level of readiness and efficiency of the Department of Military Affairs and the Florida National Guard as they accomplish both state and federal missions.

Florida First!

Sincerely,

A handwritten signature in black ink that reads "James O. Eifert".

James O. Eifert
Major General
Florida National Guard
The Adjutant General



CONTENTS

Florida National Guard Leadership.....	4
About the Department of Military Affairs.....	5
The Adjutant General's Message.....	6
Message from the Assistant Adjutant General (ATAG) – Army.....	8
Message from the Assistant Adjutant General (ATAG) – Air.....	9
53rd Infantry Brigade Combat Team.....	10
50th Regional Support Group.....	12
83rd Troop Command.....	14
164th Air Defense Artillery Brigade.....	16
Camp Blanding Joint Training Center.....	18
2020: A Challenge Like Never Before.....	20
125th Fighter Wing.....	22
101st Air and Space Operations Group.....	24
Educational Dollars for Duty.....	25
Soldier and Family Readiness.....	25
Florida Youth ChalleNGe Academy.....	26
Counterdrug Program.....	27
Economic Impact Across Florida.....	28
Florida National Guard Federal Appropriations.....	30
Department of Military Affairs Total General Revenue.....	32
Department of Military Affairs Property and Facilities.....	34



COVER: The Florida National Guard's dedication and unwavering support to both our federal and state missions is unmatched. Ready: Home & Abroad. Illustration by Public Affairs Office.

REPORT: The Adjutant General's Report is published each year under the provisions of Chapter 250.10, Florida Statutes, and pertains to the administration of the Department of Military Affairs for the fiscal year. The intent is to provide the public with information on the programs and financial activities of the Department of Military Affairs. It is distributed to state and local government agencies and is made available to the public upon request free of charge. The Adjutant General's Report is produced by the Florida National Guard Public Affairs Office.

PUBLICATION DATE: March 2021

CIRCULATION: 2,000 - Cost per copy: \$1.65

POINT OF CONTACT: Please contact the Florida National Guard Public Affairs Office at (904) 823-0166 for more information.



Ron DeSantis
Governor of Florida



Maj. Gen. James Eifert
The Adjutant General of Florida



Brig. Gen. John Haas
Assistant Adjutant General – Army



Brig. Gen. Michael Valle
Assistant Adjutant General – Air



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Deputy Commander,
Florida Army National Guard



Brig. Gen. Robert Carruthers
Director of the Joint Staff,
Florida National Guard



Brig. Gen. James Demarest
Chief of Staff,
Florida Air National Guard



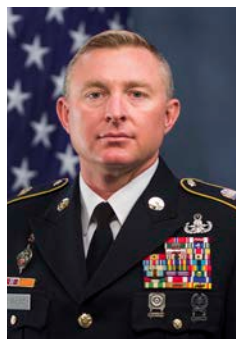
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Chief of Staff,
Florida Army National Guard



Col. Richard Coffey III
Director of Staff,
Florida Air National Guard



Command Sgt. Maj. David Lanham
Senior Enlisted Leader,
Florida National Guard



Command Sgt. Maj. James Kendrick
State Command Sergeant
Major - Army



Chief Master Sgt. Tracey Canady
State Command Chief Master
Sergeant – Air

Florida Department of Military Affairs



"The Department manages a force of nearly 12,000 National Guard members, including almost 2,300 full-time federal personnel and more than 450 state employees."

The Florida Department of Military Affairs (DMA) provides management oversight and administrative support to the Florida National Guard (FLNG). Directly responsive to the Governor of Florida, the Department operates within the policy guidance and fiscal framework of both federal and state authorities. The Department manages a force of nearly 12,000 National Guard members, including over 2,300 full-time federal personnel and more than 450 state employees. Together, the DMA and the FLNG are committed to serving the vital interests of the nation, the state of Florida, and its communities.

The Adjutant General, as head of the department, is specifically tasked with (1) the readiness of the Florida National Guard, (2) its response in times of natural disaster, and (3) assistance to Floridians at risk.

Tracing its heritage back to 1565, the year the Spanish founders of St. Augustine organized their first company of citizen-soldiers, the Florida National Guard's militia heritage extends back into our communities more than 450 years. Whether it was a call to arms during our nation's conflicts, or a cry for help during a natural disaster, the Guard has been there for Florida.

Today Florida National Guard Soldiers and Airmen remain engaged in overseas contingency operations, are vigilant in preparations to respond to domestic emergencies, and are committed to serving Florida's citizens and communities.



MISSION

To provide ready military units and personnel to support national security objectives; to protect our citizens; and to support programs and initiatives which add value to our state and nation.

VISION

The nation's premier National Guard, embodying a winning spirit, living our core values, committed to serving Florida's citizens, and ready to meet the nation's call.

OUR VALUES - P.R.I.D.E.

Professionalism (Duty, Service Before Self)
Respect (Diversity)
Integrity (Loyalty, Integrity First, Honor)
Discipline (Personal Courage, Selfless Service)
Excellence (Excellence in All We Do)



Maj. Gen. James Eifert
The Adjutant General of Florida



700

Over 700 of our Guardsmen mobilized to keep the peace in both Florida and Washington, D.C.

3M

In response to COVID-19, our Guardsmen assisted in testing over 3 million Floridians in 59 counties throughout the state

READY: HOME & ABROAD

I'm proud to report that the Florida National Guard has upheld its long-standing commitment to our state and nation throughout 2020. Our Soldiers, Airmen, and civilians worked around the clock to combat threats to the safety and security of Florida's citizens. During my first year as Adjutant General of Florida, I charged every Soldier and Airman to uphold my leadership philosophy of consistently acting with integrity and preparing for the challenges in the future. When I first penned this leadership philosophy, known throughout the force as "Right, Ready, and Relevant," few of us could have anticipated the events and challenges of 2020. Despite this, your Florida National Guard rose to the occasion and met the threats of the year professionally and without hesitation.

The fight to combat the spread of COVID-19 proved to be the defining challenge of 2020 and has required a level of cooperation and coordination rarely seen. As Americans hunkered down for quarantines and lockdowns, nearly 3,000 Florida Guardsmen were packing their equipment to report to testing facilities, distribution sites, and assisted living homes to aid the Florida Department of Health. Since the mission began in late March, our service members assisted in testing over 3 million Floridians in 59 counties throughout the state, our logisticians have delivered over 13,000 pallets of PPE to nursing homes, assisted living facilities and testing centers, and over 200 of our doctors have mobilized to support medical operations throughout Florida. The operation has proven to be one of the Florida National Guard's largest domestic operations since the turn of the century.

In addition to the thousands of Guardsmen responding to the COVID-19 pandemic, over 1,000 additional Soldiers and Airmen have answered the nation's call to serve around the world. Our Guardsmen have mobilized to Germany and Poland in an effort to deter a more aggressive and assertive Russia, as well as to Afghanistan and Iraq, where our Soldiers and Airmen have combated extremism and promoted regional stability.

Beyond the Florida National Guard's COVID-19 mission and overseas deployments, our Soldiers and Airmen continuously answered the call from state officials to support civil authorities during times of crisis and hardship. As civil unrest swept across the country in the summer of 2020, over 700 of our Guardsmen mobilized to keep the peace in both Florida and Washington, D.C. As Hurricane Sally threatened the well-being of our neighbors residing throughout the panhandle, our Soldiers and Airmen stood ready to respond to any needs arising from the hurricane, and our Guardsmen rescued nearly 200 Floridians.

Throughout 2020, your Florida National Guard served with distinction in the face of every challenge thrown at us, and while we look back on our work over this last year with pride, we must also look forward. If there is one lesson we can step away with from 2020, it's that to meet the demands of tomorrow, we must grow and modernize our force in order to prepare for the unexpected.

To meet tomorrow's challenges, we must grow our force by recruiting the best and brightest of Florida's sons and daughters. As it currently stands, the Florida National Guard ranks 53 out of 54 nationwide for its Guardsmen-to-citizen ratio. As we see our state's population grow an anticipated five million Floridians over the coming decade, we will need to dramatically expand our force to meet the demands of tomorrow.

Your Florida National Guard has met the challenges of 2020 professionally and without hesitation. We should all be proud of the work of our Soldiers and Airmen over this last year, but we should never forget what is expected of us by our neighbors: to protect life and property in the face of any challenge. To be the Florida National Guard that our state demands and deserves, we must constantly look to, and prepare for, the future.

Sincerely,



“



To be the Florida National Guard that our state demands and deserves, we must constantly look to, and prepare for, the future.

- Maj. Gen. James Eifert

FLORIDA FIRST
RIGHT - READY - RELEVANT





Brig. Gen. John Haas
Assistant Adjutant
General – Army



**Command Sgt. Maj.
James Kendrick**
State Command Sergeant
Major - Army



UNMATCHED COMMITMENT

As the Army National Guard establishes division alignments, new opportunities to strengthen training partners, respond faster to Combatant Commanders, and support Large Scale Combat Operations (LSCO) are possible. Future mobilizations in support of LSCO will depend on our formation's ability to integrate with the Total Army and the Joint Force at every echelon in order to meet the emerging demands and hybrid threats that seek to harm our American way of life.

This past year we demonstrated our incredible commitment and unwavering support to the citizens of our state and nation. We answered the call when needed most, forging through an unprecedented global pandemic. Today and tomorrow, our pledge is to continue to deliver on our promise to support our national and state efforts to mitigate the effects of COVID-19 and safeguard our communities. This commitment is in our DNA, and it is what separates our Soldiers from everyone else!

In these challenging times, our focus on readiness never faltered. In fact, our leaders across the formation stepped up, creating strategic initiatives for growth, innovative training plans and providing opportunities that directly increased our readiness. These all-volunteer Citizen-Soldiers accomplished new milestones in training by establishing and conducting innovative training events in a COVID-19 constrained environment.

We will continue to focus on strategic priorities that posture the Florida Army National Guard for success: Growing the Force; Healthy End Strength; and Highly Trained, Fit, and Disciplined Units.

Growing the Force: Together we have shifted focus to capitalizing on demographics that support our efforts of growth and building sustained readiness pipelines for our future mission requirements. This growth is evident as we ended FY20 with 9,805 FLARNG Soldiers, 380 Soldiers over our end-strength objective. Unfortunately, this is nowhere near where we need to be in order to meet the level of support our citizens have come to expect, as we are next-to-last in "Guard to Citizen" ratio among the 54 states and territories. To change this, our vision over the three to seven years is to increase Force Structure Allowance to 11,000 by FY23 & to 12,000 by FY28.

Healthy End Strength: Our Soldiers are our greatest asset and I am extremely proud to highlight that the Florida Army National Guard ended FY20 at 104 percent our authorized Soldier strength. In fact, the Florida Army National Guard led the country in recruiting new Soldiers. We ended FY20 #1 out of all 54 National Guards across the country on exceeding our recruiting mission. This occurred while having one of the lowest number of authorized recruiters in the country, which is a continuing challenge.

Highly Trained, Fit, and Disciplined Units: Training year 2020 presented many challenges and hurdles that required innovative thinking on the part of senior leadership and planners. With nearly 3,000 FLARNG Soldiers mobilized over the past 10 months for COVID-19 response, civil unrest, and tropical events, leaders and units had to quickly adjust and adapt training to meet readiness demands. Despite the heavy domestic operations workload, many individual and collective readiness goals were still achieved. Summer annual training events, including Pathfinder, Air Assault, Rappel Master, Expert Infantryman Badge and the new Expert Soldier Badge increased the individual readiness of 322 Soldiers. Despite the 53rd Infantry Brigade Combat Team's (IBCT) cancellation of a Joint Readiness Training Center rotation due to COVID-19, the 53rd IBCT was able to complete the Leader Training Program, increasing the education and preparation of the battalion and brigade level staffs. In the world of mobilization readiness, the FLARNG continues its record of supporting multiple Combatant Commands with highly qualified units. Over the past year, the FLARNG mobilized and deployed 1,040 Soldiers from 13 separate units to AFRICOM, EUCOM, CENTCOM and even NORTHCOM in support of the Southwest Border mission.

I am proud to serve as your commander, and I am honored to serve alongside the finest Citizen Soldiers, Families and employers in the nation, **Florida First!**

MEETING STATE & FEDERAL MISSIONS

The Florida Air National Guard (FLANG) operated in a complex environment while simultaneously exceeding its tasked state and federal mission sets in 2020. We deployed 369 Airmen to areas all across the globe, activated 164 members in response to the COVID-19 global pandemic and maintained operational readiness in order to respond to natural disasters throughout the state of Florida.

Aligning with The Adjutant General of Florida's (TAG) lines of effort as set forth in the Florida National Guard Strategic Plan, I fully support and believe in Maj. Gen. Eifert's approach. We will continue to operate with the utmost integrity in all we do, grow our formations smartly to meet the needs of our state and nation, all while modernizing, innovating and recapitalizing our efforts to maintain relevance on tomorrow's battlefield.

As we move forward towards 2021, the FLANG will continue to remain ready and relevant. Our top priorities will be adding a Defensive Space Control Squadron by 2022, assisting the massive transition efforts of the 125th Fighter Wing to the new F-35 Lightning, and leveraging existing space capabilities and infrastructure to grow enduring space missions, support our space equities and shape the Space National Guard discussion and decisions.

In order to properly respond to our nation and the citizens of Florida, we must maintain a combat-ready, highly motivated team. With our commanders bearing the responsibility for unit, mission and individual readiness of our full-time, part-time and civilian members, we must give them the resources to excel. We will continue with the semi-annual Leader Development Program (LDP) that includes career development efforts, debriefing, feedback, and goal-setting for our senior leaders.

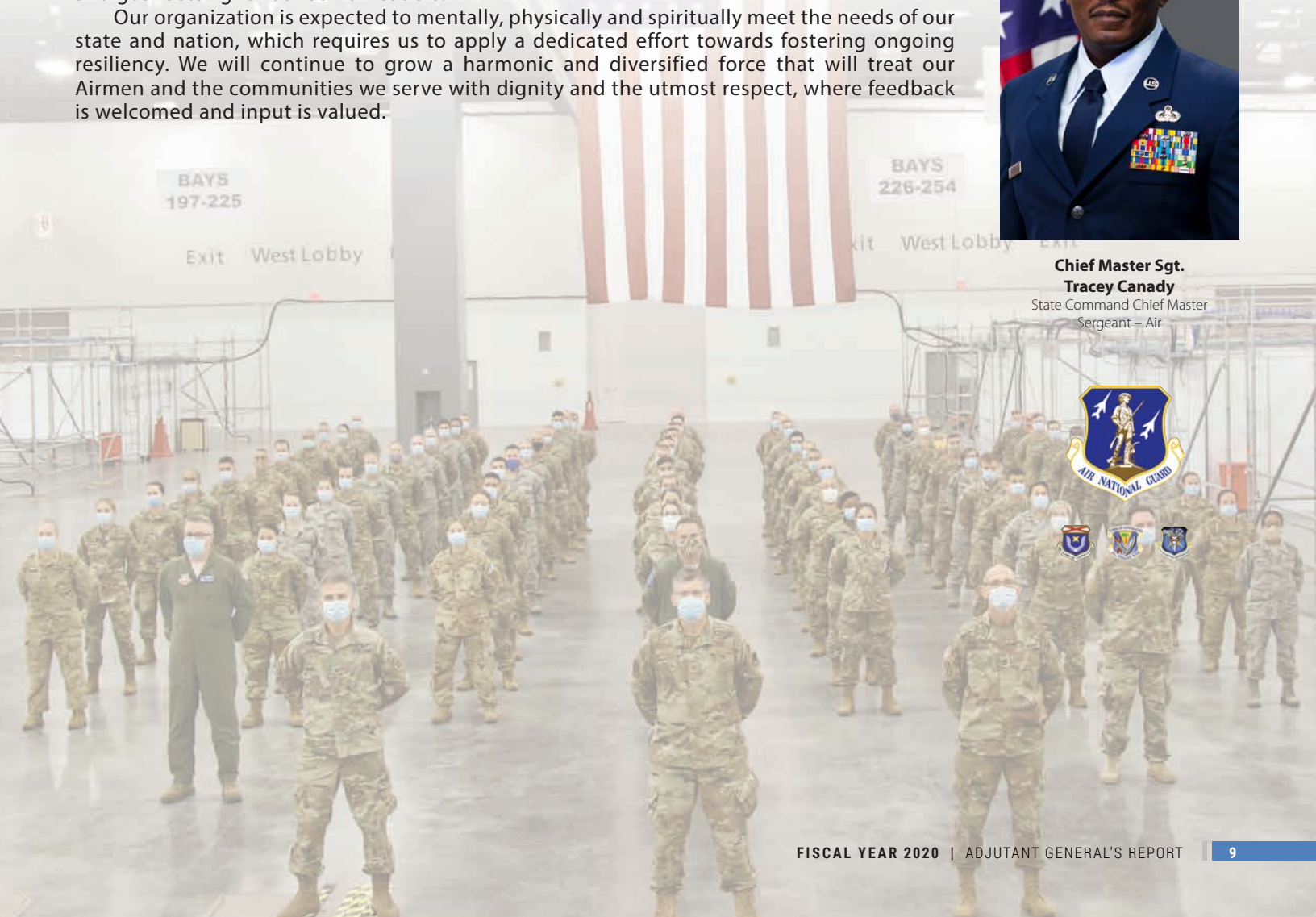
Our organization is expected to mentally, physically and spiritually meet the needs of our state and nation, which requires us to apply a dedicated effort towards fostering ongoing resiliency. We will continue to grow a harmonic and diversified force that will treat our Airmen and the communities we serve with dignity and the utmost respect, where feedback is welcomed and input is valued.



Brig. Gen. Michael Valle
Assistant Adjutant
General – Air



**Chief Master Sgt.
Tracey Canady**
State Command Chief Master
Sergeant – Air



53rd Infantry Brigade Combat Team

ORGANIZED 1963



Col. Jerry Glass
Commander, 53rd IBCT



Command Sgt. Maj. Jasen Pask
Command Sergeant
Major, 53rd IBCT

The 53rd Infantry Brigade Combat Team (IBCT), headquartered in Pinellas Park, performed exceptionally well in an unprecedented and tumultuous year providing support to the nation and the state of Florida. The 53rd IBCT continued executing its mission for Defense Support of Civil Authorities (DSCA) and executed multiple federal and state DSCA missions while concurrently improving its posture to support the federal mission to mobilize and deploy for combat operations.

Riding the momentum of the overwhelming success of last year's Exportable Combat Training Capability exercise in Camp Shelby, Mississippi, the 53rd IBCT began the training year focusing heavily on the upcoming Joint Readiness Training Center (JRTC) exercise in Fort Polk, Louisiana. Through the first and second quarters of the training year, the 53rd IBCT conducted multiple planning seminars with JRTC representatives, culminating with the two-week Pre-Deployment Site Survey (PDSS) and Leader Training Program (LTP) at Fort Polk in February. During the PDSS and LTP, leadership surveyed the training areas for live-fire and situational training exercises and received instructor-led Military Decision Making Process that was executed in subsequent battalion-level drill weekends for all six battalions.

The 53rd IBCT quickly pivoted in March to support COVID-19 operations throughout the state while keeping its own Soldiers at a high rate of medical readiness. As the nation and the state of Florida initiated testing sites, the 53rd IBCT responded by activating its force to support the Federal Emergency Management Agency's implementation of public testing sites statewide. The entire Brigade mobilized over the past year in support of the state's fight against COVID and many will continue the mission into next year.

In May, the 53rd IBCT responded to the call to protect the nation's capitol and supported the state's local authorities during a short period of civil unrest. On this mission, Soldiers were deputized by the park police and were able to conduct Defense Support to Civilian Authorities. We deployed 500 Soldiers to Washington D.C. within 18 hours of receiving the call, providing a security presence at the nation's monuments, an additional 600 Soldiers were activated state-wide to serve as General Purpose Support Teams (GPST) supporting local authorities as the main effort for the 53rd IBCT's DSCA mission.

Nearing the end of the year, the 53rd IBCT executed another state DSCA mission, mobilizing the 1-153rd Cavalry and the 753rd Engineer Battalion in response to Hurricane Sally in the Florida Panhandle, where many citizens were still recovering from Hurricane Michael. The deployed units served communities with food and water distribution while also safely aiding residents throughout the severe impacts of flooding caused by the storm.

The 53rd IBCT held a Change of Command ceremony in July bidding farewell to Col. Julio Acosta and his 22 years of service to the brigade while welcoming Col. Jerry Glass back.

During a turbulent 2020, the 53rd IBCT Soldiers conducted themselves in an exemplary manner. With a major focus on Soldier readiness, the 53rd once again achieved the Department of the Army's goals for readiness and training. The 53rd IBCT led the way overcoming unprecedented challenges while concurrently maintaining its readiness levels and meeting TAG's strategic objectives. The 53rd IBCT continues to stand ready to support the state and nation's call in this ever-changing environment.



50th Regional Support Group

ORGANIZED 1946



Col. Ricardo Roig
Commander, 50th RSG



Command Sgt. Maj. Robert Sweat
Command Sergeant
Major, 50th RSG

This past year was a challenging year for the 50th Regional Support Group (RSG). We not only served as the Florida National Guard's main effort in support of the state's initial COVID-19 response, but also stood ready for hurricane-related missions and were mobilized in support of federal operations both at home and overseas. During 2020, our hard work and dedication enabled us to excel at every task and set new standards for those who followed.

The 254th Transportation Battalion in West Palm Beach led the way during COVID-19 operations, serving as the 50th RSG's tip of the spear across South Florida. Soldiers from the 254th helped set up and operate the state's first Community-Based Testing Site (CBTS), and were the first to set up CBTS locations in Miami-Dade and Palm Beach Counties with state, local, and community partnerships. The 1218th Transportation Company, one of the 254th's companies, mobilized to the southwest border in 2020 to provide support to the Department of Homeland Security and U.S. Customs and Border Protection.

Soldiers from the 260th Military Intelligence Battalion, headquartered in Miami, provided critical support to several CBTS locations during COVID-19 operations and established the first hybrid CBTS in the state, allowing for walk-up and drive-thru testing at the same location. They were also responsible for assembling over 1,000 medical beds and 4,000 medical equipment pieces in record time, bound for the Miami Beach Convention Center and Miami-Dade Fairgrounds alternate care facilities.

Over the past year, the 927th Combat Sustainment Support Battalion, headquartered in Camp Blanding Joint Training Center (CBJTC), experienced a high operational tempo. Soldiers provided maintenance support to the 50th RSG units across the state, helping them achieve a 90 percent readiness level, while also supporting close to 700 sustainment missions during COVID-19 operations at the State Logistics Response Center (SLRC).

The 930th Digital Liaison Detachment in Homestead was responsible for the command and control of SLRC operations during the first 150 days of the state's COVID-19 response, the most extended sustained operation, without relief, of the COVID-19 mission. During the 930th's round-the-clock operations at the SLRC, Soldiers were responsible for distributing much needed personal protective and medical equipment, including hospital beds, food, and water across the entire state.

For the members of the 13th Army Band, 2020 was a year that allowed them to showcase their versatility. While they accomplished their primary mission by providing musical support to several events throughout the year, including National Guard Day in Tallahassee, the Soldiers also played an essential role as part of the 50th RSG's COVID-19 operations. Specifically, the 13th Army Band was tasked with monitoring incoming travelers at some of the state's largest airports, including Miami, Fort Lauderdale, and West Palm Beach international airports.

In addition to these 2020 operations, the 50th RSG excelled in 2020 in various military competitions and events. One of our Soldiers at the annual TAG Match won 1st place in both the rifle and pistol categories, while several Soldiers representing the 50th made history by becoming the first Florida Guard members to earn the Expert Soldier Badge (ESB). One of them became the first Soldier in the entire National Guard to earn the coveted ESB during the joint Expert Infantry Badge and ESB competition held at CBJTC during the summer.



83rd Troop Command

ORGANIZED 1978



Col. Alexander Harlamor
Commander, 83rd TC



Command Sgt. Maj. James Jordan
Command Sergeant
Major, 83rd TC

The 83rd Troop Command is a diverse command consisting of Special Forces, Aviation, Signal, Engineers, Explosive Ordnance Disposal, Public Affairs and Weapons of Mass Destruction-Civil Support Teams. Our units fight, fly, sky dive, SCUBA dive, dig, build, analyze hazards, render safe, communicate, manage airfields, and engage with the media.

Special Operation Detachments Central (SOD-C) redeployed from Operation Inherent Resolve, where they provided mission command in Iraq, Syria, Jordan and Kuwait. SOD-C conducted Jumpmaster refresher and Jump recertification, supported by 3-20 Special Forces Group (A) and 1-111th Aviation Regiment.

The 3rd Battalion, 20th Special Forces Group (A), battalion headquarters redeployed from Special Operations Task Force-Northwest Africa. Teams from Alpha and Charlie Company completed Arch Angel, Level 1 High Altitude Low Opening and High Altitude High Opening proficiency training. Training company supported the 53rd Infantry Brigade Combat Team (IBCT) Urban Rifle Marksmanship Course and Expert Infantry Badge training and testing, three iterations of the 2-111th Aviation Tactical Combat Casualty Care Course and the 50th Regional Support Group Expert Soldier Badge training and testing.

The 1-111th Aviation Regiment enhanced unit readiness by participation in Joint Readiness Training Center Leader Training Program and integrating with the 53 IBCT. Our Aviation Soldiers maintained fully qualified aircrews, despite being in a COVID-19 restricted environment, to support state missions. Additionally, 1-111th deployed organizations to AFRICOM and NORTHCOM in support of federal missions. Lastly, the 1-111th Aviation mobilized aircraft in support of Hurricane Sally rescue and relief efforts.

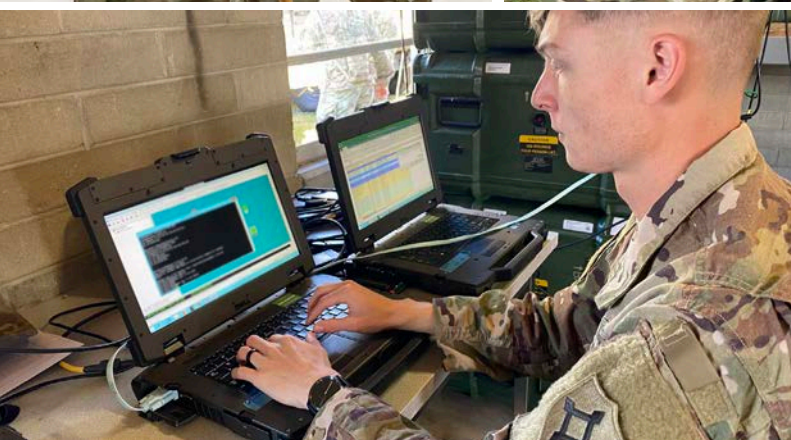
The 2-111th Aviation Regiment (AOB) provided air traffic services in support of the annual Concours d'Elegance, and controlled over 5,000 aircraft movements in 2020. During COVID-19 response efforts, 2-111th AOB assumed duties as a General Purpose Task Force which supported community based testing sites and distribution of food and water. Finally, 2-111th AOB completed the first home station culminating training exercise and mobilization training validation in preparation for deployment in support of Operation Freedom's Sentinel.

The 146th Expeditionary Signal Battalion deployed about 350 Soldiers across six countries performing decentralized communications in support of Operation Spartan Shield.

The 44th and 48th Civil Support Teams identifying Chemical, Biological, Radiological, Nuclear, and Explosive agents and substances, assess current or projected consequences, advise on response measures and assist with requests from the Incident Commanders Emergency Management agencies throughout the state. The two teams conducted over 40 steady-state missions while conducting over 75 COVID-19 support missions.

The 107th Mobile Public Affairs Detachment (MPAD) provided public affairs support to enhance awareness and promote the organization. The 107th MPAD completed 1,070 media products (news stories, photos, and videos) and 22,408 news and media distributions to outlets such as Fox News, CNN & CNN International and Army Times.

In summary, the 83rd Troop Command does things the RIGHT way, is always READY for state and federal missions and is exceptionally RELEVANT as evidenced by the large number of state and federal mobilizations supported. Florida First!



164th Air Defense Artillery Brigade

ORGANIZED 1987



Col. Sean Boyette
Commander, 164th ADA

It was an unprecedented year for the 164th Air Defense Artillery (ADA) Brigade as Soldiers were called to support civilian authorities across the state during the COVID-19 pandemic while simultaneously training and mobilizing Soldiers to conduct their Air Defense mission. In March, 3rd Battalion, 265th Air Defense Artillery launched into 2020 as first in response to the COVID-19 pandemic, setting up the first Community Based Test Site (CBTS) at the Orange County Convention Center in Orlando. Task Force Lightning was comprised of 172 Lightning Battalion Soldiers, 30 2-124th Infantry Battalion medics, 78 Department of Health (DOH) nurses and 23 Orange county law enforcement officers. Mobilized from March 14 to April 9, 2020, they tested almost 3,000 Florida citizens, screened over 2,200 vehicles and tested over 750 first responders along with 850 healthcare workers.

The 3rd Battalion, 116th Field Artillery quickly shifted focus from Western Strike 20 (WS20) to COVID-19 response efforts. They assumed operation for the CBTS at the Orange County Convention Center in Orlando, airport screening at Orlando International Airport and mobile testing teams at elder care facilities. In April, the 715th Military Police (MP) Company was given short notice of selection to deploy in support of the Southwest Border (SWB) mission. They mobilized in October to Fort Bliss, Texas, with over 100 Soldiers.

Meanwhile, 1st Battalion, 265th Air Defense Artillery staged Avenger Fire Units at a training site in preparation for a Falcon Virgo Exercise, the final certification gate before the battle hand off between 1-265th ADA (FLARNG) and 1-204th ADA Mississippi Army National Guard. This ensured a seamless transition between National Guard Air Defense Artillery states on the National Capital Region-Integrated Air Defense System (NCR-IADS) mission.

In July, the brigade headquarters Mission Command Element (MCE) returned from a year-long deployment to Germany in support of the European Deterrence Initiative (EDI). While deployed, these Soldiers provided mission command of U.S. Air and Missile Defense forces spread out over four countries and two continents, trained and participated in several multi-national joint exercises, responded to real-world contingency crisis planning and enhanced the alliance with our European allies in order to deter aggression. In August, the brigade headquarters mobilized Task Force Anaconda, the brigade's eighth task force rotation to provide mission command of the ground-based air defense systems in the National Capital Region (NCR) since the 9/11 attacks.

In September, 3-265th ADA BN shifted focus from COVID-19 response efforts to preparing for its federal mobilizations to both the NCR in support of NCR-IADS and Europe in support of the European Deterrence Initiative (EDI). During their 36-day Massive Training Event (MTE) the Soldiers conducted weapons qualification, Army Warrior Tasks, battle drills, Combat Lifesaver training and 14 Series table qualification. The MTE culminated with a Field Training Exercise (FTX) for EDI where they spent four days practicing and refining their field craft and with Exercise America's Shield (EAS) for NCR where they conducted 24-hour operations prosecuting Targets of Interest (TOIs) over four days. In October, 1-265th ADA occupied the new state-of-the-art facility at Flagler Palm Coast Readiness Center located in Palm Coast, Florida. This facility was years in the making and promises to provide the 1-265th ADA a modern facility to tackle all future endeavors for decades to come. In December, the 164th ADA BDE assumed mission command responsibilities from the 50th Regional Support Group (RSG) of Florida's COVID-19 response mission in order to continue supporting the Department of Health and our civilian partners in helping Floridians.

Although faced with challenges and a high OPTEMPO year, the 164th ADA Brigade's experience and preparation led to successful mobilizations, post mobilizations, and certifications, and remains steadfast for continuing future state and federal missions.



Command Sgt. Maj. Ronald Sachs
Command Sergeant
Major, 164th ADA



Camp Blanding Joint Training Center

ORGANIZED 1939



Col. Frank Zenko
Commander, CBTJC

Camp Blanding Joint Training Center (CBJTC), located near Starke, Florida, is a 73,000-acre premier training center for FLNG units. The training center provides training areas, ranges, education facilities, simulation platforms, maintenance, and other services to Florida's National Guard and to numerous federal, state, and local customers spanning the Joint, Interagency, Intergovernmental and Multinational (JIIM) Spectrum. CBJTC has proven to be a valuable asset to State of Florida agencies, as it serves as a Continuity of Government site for the Governor and his Executive Branch, Continuity of Operations site for the Florida Division of Emergency Management (FDEM) and Joint Forces Headquarters-Florida. Camp Blanding also serves as a Joint Reception, Staging, and Onward Integration (JRSOI) site, and a Logistical Support Base during emergency operations as part of Florida National Guard's support to civil authorities. Camp Blanding hosts various FDEM Emergency Management Academies, focusing on county emergency managers from around the state, designed to enhance capabilities in response to natural disasters or state emergencies. Additionally, Camp Blanding's value as a critical strategic asset for the training and mobilization of units has been repeatedly validated with continued federal homeland and overseas contingency operations.

Quality service is provided to a wide range of customers spanning the JIIM Spectrum. This diverse customer base keeps CBJTC relevant while providing various revenue streams to sustain our capability. The application of state and federal funds provides continual improvements for existing services and creates opportunities for the development of new ranges and construction of facilities to better support the needs of our customers. Camp Blanding remains committed to, and capable of, supporting JIIM organizations desiring to train both federal and state missions.

Camp Blanding continues to cultivate relationships with its surrounding communities, partners and stakeholders. For example, CBJTC has enhanced its relationship with the Keystone Airpark as an integral asset to support federal and state missions, improving CBJTC's ability to support capabilities to satisfy or exceed its customers' expectations. We also continue to partner with Clay County Development Authority and Clay Economic Development Corporation to protect and improve CBJTC infrastructure through the execution of grant funds awarded by Florida's Department of Economic Opportunity (DEO) and the Florida Defense Support Task Force (FDSTF).

Camp Blanding aspires to be the premier domestic support to civil authorities and combat training facility in the southeast U.S. with a focus on Unified Land Operations (ULO) capable of handling a brigade-size element. We continually seek opportunities to offer training to our Unified Action Partners, both federal and state, while showcasing its capabilities as a state-of-the-art, year-round training venue.



Command Sgt. Maj. Virgil Robinson
Command Sergeant
Major, CBJTC

CAMP BLANDING SUPPORTED TRAINING 236 DAYS IN FY20

FISCAL YEAR 2020 BY THE NUMBERS:

146 Army units trained – 229,584 personnel total
16 Navy units trained – 7,870 personnel total
12 Air Force units trained – 7,334 personnel total
13 USMC units trained – 11,786 personnel total
2 USCG units trained – 719 personnel total
47 Non-DOD agencies trained – 21,644 personnel total

TOTAL PERSONNEL TRAINED – 278,937

AVAILABLE RESOURCES:

55,000 Acres for Maneuver Training
Drop Zones and Air Assault Strip
Over 50 Live Fire Ranges
Engagement Simulation Venues
60+ Helicopter Landing Zones
Urban Terrain Training Facility
Waterborne Training Areas
Rubble & Tunnel Trainers





2020: A Challenge Like Never Before

RESPONDING AND ADAPTING

3K

Nearly 3,000 of our Florida National Guardsmen have been responding to the emerging demands stemming from the COVID-19 pandemic

200

As Hurricane Sally threatened the well-being of our neighbors residing throughout the panhandle, our Soldiers and Airmen stood ready to respond to any needs arising from the Hurricane, resulting in our Guardsmen rescuing nearly 200 Floridians

As Americans move into 2021, they look back on a year in which the headlines were dominated with stories of COVID-19, civil unrest and international strife. As these new challenges covered the front pages of newspapers, the Florida National Guard was serving on the frontlines of these crises, upholding its long-standing commitment to the state and nation. Throughout 2020, our Soldiers, Airmen and civilians worked around the clock to combat threats to the safety and security of Florida's citizens, both at home and abroad.

"None of us expected the challenges this year threw at us. A global pandemic and nationwide strife, in addition to our traditional responsibilities to support civil authorities during natural disasters and deploy across the globe for our federal missions, certainly proved a stress test for our Soldiers and Airmen," said Maj. Gen. James Eifert, The Adjutant General of Florida. "Despite this stress test, our Guardsmen rose to the occasion, providing unprecedented support to health officials combating the COVID-19 pandemic while also deploying around the world for our wartime missions."

The fight to combat the spread of COVID-19 proved to be the defining challenge of 2020, requiring a level of cooperation and coordination rarely seen. As Americans hunkered down for quarantines and lockdowns, over 2,900 Florida Guardsmen were packing their equipment to report to testing facilities, distribution sites, and assisted living homes to aid the Florida Department of Health. Since the mission began in late March, our service members assisted in testing over 3 million Floridians in 59 counties throughout the state, our logisticians have delivered over 13,000 pallets of PPE to nursing homes, assisted living facilities and testing centers, and over 200 of our doctors and nurses have mobilized to support medical operations across Florida. The operation has proven to be one of the Florida National Guard's largest domestic operations since the turn of the century.

"COVID-19 took everyone by surprise, so during this period of uncertainty, the Florida Guard fell back on many of the core competencies within its ranks, offering our support to health officials in any way possible," said Col. John Steele III, Joint Director of Military Support. "As a result, the state government was able to leverage the tremendous reservoir of logistical and medical talent within our ranks, to assist in the mission to fight the spread of COVID-19."

While nearly 3,000 of our Florida National Guardsmen have been responding to the emerging demands stemming from the COVID-19 pandemic, more than 1,000 additional Soldiers and Airmen have answered the nation's call to serve around the world. Our Guardsmen have mobilized to Germany and Poland in an effort to deter against a more aggressive and assertive Russia, as well as Afghanistan and Iraq where our Soldiers and Airmen have combated extremism and promoted regional stability.

Beyond the Florida National Guard's COVID-19 mission and overseas deployments, Soldiers and Airmen have continuously answered the call from state officials to support civil authorities during times of crisis and hardship. As civil unrest swept across the country in the summer of 2020, over 700 Florida Guardsmen mobilized to keep the peace in both Florida and Washington, D.C. As Hurricane Sally threatened the well-being of our neighbors residing throughout the panhandle, our Soldiers and Airmen stood ready to respond to any needs arising from the Hurricane, resulting in our Guardsmen rescuing nearly 200 Floridians.

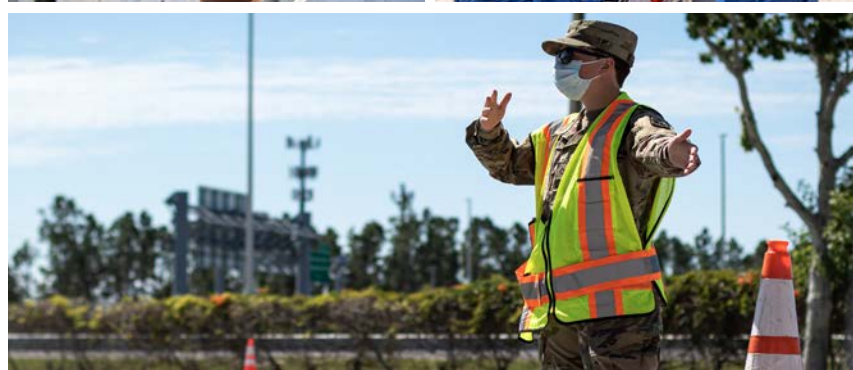
"These Soldiers and Airmen have proven to be America's multi-tool, responding and adapting to missions we've never been tasked with in the past, such as COVID-19, while still fulfilling their traditional federal missions, serving overseas in global combat zones," said Eifert.



“

COVID-19 took everyone by surprise, so during this period of uncertainty, the Florida Guard fell back on many of the core competencies within its ranks, offering our support to health officials in any way possible.

- Col. John Steele III



125th Fighter Wing

ORGANIZED 1947



Col. Matthew French
Commander, 125th FW

The 125th Fighter Wing executes a diverse mission set in support of our nation and state. With over 1,650 Airmen assigned to 25 units operating across seven separate geographic locations, the wing constantly prepares for aerial combat operations with 21 F-15C Eagle fighter aircraft at Jacksonville International Airport, while simultaneously executing a no-fail, 24-hour alert mission at Homestead Air Reserve Base. Around the state, our Airmen provide next generation F-35 pilot training at Eglin Air Force Base; CV-22 operations and maintenance support to critical Air Force Special Operations Command missions from Hurlburt Field; operate counter-space systems at Cape Canaveral Air Force Station; provide joint force-communications from MacDill Air Force Base; and deliver rapid engineer, heavy construction and repair capability, as well as unmatched combat weather forecasting, from Camp Blanding Joint Training Center.

In support of our federal mission, the wing conducted aerial support operations for Operation NOBLE EAGLE, including the defense of the President of the United States, and executed alert operations. Paving the way in the wing's newest mission, the 114th Space Control Squadron made history becoming the first Air National Guard (ANG) space control unit to deploy to U.S. Central Command (CENTCOM). In addition to defending assigned airspace and making history in the space community, the wing deployed 163 additional Airmen to assist the citizens of Florida in the fight against the COVID-19 global pandemic.

The 125th Fighter Wing completed its first full spectrum readiness (Phase 1 and 2) Thunder Exercise event at the Savannah Combat Readiness Training Center. This allowed our higher headquarters to observe our operational wartime capability readiness with all of our geographically separated units participating in this short-notice event. The 114th Space Control Squadron in Cape Canaveral opened its new facility with many state legislators in attendance to further shape our footprint with the Space Force. The 249th Special Operations Squadron was formally recognized and activated in an official ceremony at Hurlburt Field, furthering our alliance with Air Force Special Operations Command. The 125th Fighter Wing was also awarded the F-35 as its new fighter platform. We will continue to work in parallel supporting our homeland defense mission in the F-15 and work with the Air Force during the transition process with our newly assembled F-35 conversion team.

In addition to responding to the nation's and state's call, the 125th Fighter Wing's talented Airmen engaged in State Partnership Program missions to nine neighboring islands in the tropics. Here, they provided training and mentorship that improved our partner nation's humanitarian and disaster response capabilities. The wing also stayed engaged with the community executing the STARBASE program, a STEM program for local youths, and semi-annual "Friends of the FANG" programs, which engaged local business leaders, employers, students, and other community members, exposing them to the wing and its mission. The wing also stands ready as next year's hurricane season rapidly approaches with the possibility of operating in a COVID environment. While 2021 will undoubtedly continue to test the wing's capabilities, rest assured that the 125th Fighter Wing will meet these challenges and continue to prove we are ready to "Win Any Fight, Any Time."



**Command Chief
Master Sgt.
Angella Beckom**
Command Chief Master
Sergeant, 125th FW



101st Air & Space Operations Group

ORGANIZED 2009



Col. Matthew Jones
Commander, 101st AOG



**Command Chief
Master Sgt.
Karrie Bennett**
Command Chief Master
Sergeant, 101st AOG

This has been another 'year to remember' for the men and women of the 601st Air Operations Center (AOC) and 101st Air & Space Operations Group (AOG). Barely into the new year, COVID-19 burdened our country and continued to have a lasting impact throughout the year. With the strains on manpower due to the pandemic, our no-fail mission continued with excellence throughout 2020. During this year, the AOC oversaw aerial operations for homeland disaster relief, conducted multiple bi-national and joint exercises, and supported five special security events.

While the nation saw its most active hurricane season since 2005, with 30 named storms and 13 hurricanes, the 601st AOC's Air Mobility Division (AMD) tracked 148 Hurricane Hunter sorties collecting crucial data on these storms. Tyndall Air Force Base and the Florida Panhandle faced hurricane-force winds, heavy rainfall, and storm surge flooding when Hurricane Sally hit on Sept. 16, 2020; once again proving the AOC's resolve to continue the mission without fail.

During one of the worst years on record for devastating wildfires across the Western U.S., the AOC's AMD, in support of The National Interagency Fire Center, oversaw 488 aerial drops of 1.3 million gallons of fire retardant dispersed from four Modular Airborne Fire Fighting System equipped C-130s.

Additionally, the AMD oversaw the aerial spray of insecticide to control the population of mosquitos over high-risk flood areas from Barksdale Air Force Base to southern Louisiana due to rainfall associated with Hurricane Delta. Two C-130's equipped with Modular Aerial Spray Systems delivered insecticide treatments over 900,000 acres, which reduced the risk of mosquito-borne disease and controlled the mosquito population that could otherwise impede recovery efforts in the areas.

The AOC's Combat Information Cell (CIC) experienced a significant increase in VIP flight restrictions, and due to the diligence shown in their outreach program, there were fewer TFR-related airspace violations and tactical actions taken in 2020 than in 2019. The CIC conducted its General Aviation outreach program supporting 19 VIP travel events, and five special security events to include Super Bowl LIV, SpaceX manned space launch, and the presidential debates. The aim of the outreach program was to reduce the overall number of airspace violations. The CIC coordinated with Civil Air Patrol to visit 249 Fixed Base Operators and airports to hand-deliver outreach materials to pilots. In conjunction with the CAP visits, the CIC sent 1,788 emails and placed 1,502 phone calls to TFR-affected area airfields in support of the outreach efforts.

Twice this year, the 601st AOC, in coordination with NORAD, had an integral part in the success of SpaceX manned space launches, including the first manned space launch since 2011. The AOC's bi-national team provided coordination between NASA, SpaceX, the FAA, and other interagency partners to ensure a safe manned space launch by protecting the air space over the launch pad and around Cape Canaveral.

During a Regional Alert Force Evaluation in late February, the AOC received effectiveness rating of 'Mission Ready,' the highest possible rating. The Qualification and Certification Program, General Aviation Outreach Program, and the strategy division's newly established Cyber Operations Team were all identified as best practices along with seven 'superior performers'.

The AOC participated in a joint exercise spanning four combatant commands (U.S. Northern Command, U.S. Transportation Command, U.S. Strategic Command and U.S. Space Command) and NORAD on May 29. During this exercise homeland defense operations, joint integration, multi-national operations, and strength in interoperability in command and control were demonstrated. This exercise honed tactical-intercept skills designed to reinforce joint and bi-national partnerships between Air Force and Navy services as well our Royal Canadian Air Force partners across the United States and Canadian border.

101st Air & Space Operations Group (continued)

In late August, the AOC participated in exercise Amalgam Dart. This exercise demonstrated NORAD's ability to reach and defend the high Arctic against aerospace threats. Amalgam Dart provided the opportunity to train and hone air defense skills with Canadian and American Air Forces demonstrating our bi-national interoperability to defend our northern approaches.

In September, the AOC participated in Operation Noble Defender, a dynamic force employment operation in the Arctic which demonstrated NORAD's air capability, readiness, and will to defend the United States and Canada from potential adversaries who continue to test our defenses. The operation spanned all three NORAD regions (Continental U.S., Alaska, and Canada) and included F-22, CF-18, F-16, E-3, KC-135 and CC-150T aircraft.

While mitigating the challenges of COVID-19, the men and women of America's AOC stand watch 24-7 to proudly provide the air defense shield for our nation. Regardless of circumstance, and despite the challenges of the global pandemic, America's AOC still 'has the watch'.

Educational Dollars for Duty INCENTIVE TO FLORIDA NATIONAL GUARDSMEN



The Florida National Guard State Tuition Assistance program, known as Educational Dollars for Duty (EDD), continues to provide an exceptional education development resource and a meaningful recruiting and retention incentive that effectively supports our Florida Guardsmen and enhances organizational strength and readiness. The EDD program provides legislatively directed funding, received annually through the State of Florida General Appropriations Act, to support Florida Guardsmen seeking postsecondary education or training at state-based institutions.

As a premier National Guard-focused state tuition assistance program, EDD continues to support Florida Guardsmen with pursuing postsecondary education opportunities that include Vocational/Technical, Industry Certification, Continuing Education, Academic (i.e., Certificate, Associate, Bachelor, and Master) and Professional Licensing/Industry Certification Exam programs. This enables them to increase their personal and professional civilian qualifications, which in turn supports and strengthens our statewide workforce.

In fiscal year 2019-2020, EDD expended \$3.6 million its total annual budget in supporting nearly 1,800 (1,338 Army and 434 Air) Guardsmen, who worked on 174 Graduate, 1,310 Undergraduate and 316 Technical/Occupational programs of study (545 supporting STEM programs). Throughout its evolution, EDD has served as a valuable program for the Florida National Guard and we look forward to its continued support for years to come.

Soldier and Family Readiness (SFR) PROVIDING HANDS-ON TRAINING

Soldier and Family Readiness Specialists (SFRS) support commanders, Family Readiness Groups (FRGs), service members, and their families by providing hands-on training and assisting in Family Communication Campaigns such as unit newsletters, websites and phone trees. Family Readiness Support Assistants coordinate family day activities, provide information briefings, and promote resilience, well-being, and readiness throughout the deployment cycle. All uniformed service members, retired uniformed service personnel, and their family members (to include surviving family members of military personnel), are eligible for assistance. For more information, contact a Soldier and Family Readiness Specialist at (800) 226-0360.

Florida Youth ChalleNGe Academy

COMMUNITY BASED PROGRAM



The Florida Youth ChalleNGe Academy (FLYCA) is a community-based program that leads, trains, and mentors at-risk youth to help them develop the necessary skills to become upstanding citizens and productive members of society. The academy promotes adult responsibility, values and basic lifestyle changes by providing a demanding, highly regimented, and motivational environment free from outside distractions. In this voluntary program, 16- to 18-year-old high school dropouts are immersed in a rigorous five-and-a-half month residential phase, based on a military model. During the remaining 12-month post-residential phase, each cadet is matched with a mentor and with the help of their FLYCA case manager, the cadet works to stay on track and sharpen their skills after graduation.

Since its inception in July 2001, FLYCA has graduated 5,440 cadets from 63 of Florida's 67 counties from the five-and-a-half-month residential phase. During the residential phase, cadets have the option to participate in credit recovery to return to high school, or work toward earning their State of Florida High School Diploma through the GED Testing Service. During their stay at the academy, these cadets have contributed over 390,000 hours of service to the communities of Florida, a value of over \$2.75 million. Last year, 202 young people throughout the state were directly impacted by the Florida National Guard's Youth ChalleNGe program.

The Florida Youth ChalleNGe Academy is governed by the Florida Department of Military Affairs and the Florida National Guard. In addition, the academy is partnered with the Florida Department of Juvenile Justice, the Florida Department of Children and Families and the Florida Department of Education through the School District of Clay County (SDCC). FLYCA's budget is paid for in part with federal funding and in part from these state partners.

This past year, the Florida Youth ChalleNGe Academy continued to operate and serve Florida's at-risk youth even while in the midst of the COVID-19 pandemic, keeping the cadets in quarantine and continuing to provide quality education from the School District of Clay County, graduating 202 young men and women. Throughout this pandemic, the work of the program and staff in maintaining a safe and healthy environment resulted in no cadets contracting COVID while in residence at the academy. As Florida began to re-open, FLYCA cadets were able to participate in selected services to the community in state and community parks where the cadets were able to maintain social distancing. FLYCA cadets were also able to participate in limited festival activities in the fall and the Jacksonville Veterans Day Parade. These opportunities and experiences are part of the academy's overall learning process, which works to develop the whole cadet in more than just academics.

The Florida Youth ChalleNGe Academy strives to provide the tools necessary for these young men and women to experience success that would otherwise have been out of reach.



Counterdrug Program

DEFENSE AGAINST TRANSNATIONAL AND DOMESTIC THREATS

The Florida National Guard has managed the nation's premier Counterdrug Program for more than 29 years. The Counterdrug Program supports law enforcement agencies and community-based organizations in efforts to reduce the supply and demand for illegal drugs and transnational criminal activities. The program is committed to providing professional and cost effective support to federal, state and local law enforcement and community-based organizations with a counter-narcotics nexus. Our operational approach properly aligns the program's support capabilities in response to Florida's most volatile and pressing threats. The Counterdrug Program executes its support role through critical mission categories, including prevention support through Drug Demand Reduction Outreach (DDRO), counterdrug training, interdiction support through reconnaissance/observation and analytical support to law enforcement.

The DDRO program provides substance-use prevention support to community organizations throughout Florida's 67 counties. This support includes enhanced agency integration, strategic legislative contributions and the implementation of cross-jurisdictional prevention initiatives. A key DDRO effort for FY20 included the deployment of the Night Vision anti-drug prevention briefing, which is a curriculum that assists educators in meeting the Florida Department of Education's substance-use prevention and mental health education requirements outlined by the Next Generation Sunshine State Health and Substance-Use Prevention Standards. Night Vision provides students with information on the dangers of gateway drugs such as alcohol, tobacco/vaping, marijuana, prescription pills and synthetics highlighting the risks of substance use, abuse and addiction. Furthermore, DDRO assists local leaders in developing and resourcing initiatives designed to reduce drug use in their communities through education and prevention.

The Multijurisdictional Counterdrug Task Force Training (MCTFT) provides comprehensive training to Department of Defense personnel, as well as federal, state and local law enforcement. The curriculum focuses on subjects pertaining to the targeting of illicit narcotics, narco-terrorism and criminal organizations. The instructors plan and conduct courses at the Camp Blanding Joint Training Center campus and St. Petersburg College, through distance learning, and through Mobile Training Teams at no cost to the student or their respective agency.

The Counterdrug Program also provides ground, mobile radar, aerial reconnaissance and observation assets to law enforcement. Law enforcement partners employ these assets on known and suspected transshipment corridors, intermodal transportation hubs, port of entries, or infrastructures where suspected transnational criminal organizations operate. Collectively, these reconnaissance assets target criminal organizations, drug smuggling, money laundering, marijuana cultivation, illegal drug laboratories, suspected trafficking airstrips, drop zones, trafficking corridors, suspicious aircraft, watercraft and a multitude of other illicit criminal capabilities.

Counterdrug Program analysts provide military unique analytic skills to process, categorize and evaluate law enforcement investigative information. Analytical support ranges from tactical level case support to strategic analysis. Analytical case support focuses on link-and-tolls analysis, money laundering/financial analysis, subject de-confliction, asset identification and post collection analysis of documents and digital media. Strategic level support includes the development of drug threat assessments, annual reports and informational bulletins. Additionally, analysts facilitate the exchange of information between local, state, and federal agencies to synchronize efforts to detect, disrupt, and dismantle criminal organizations that operate nationwide and internationally. Transnational criminal organizations participate in drug smuggling, human trafficking, weapons proliferation, and money laundering. These organizations threaten national security and seek opportunities to expand their worldwide influence, control of government entities, and facilitate narco-terrorism.

The Counterdrug Program facilitates the convergence of national strategies to combat transnational criminal organizations at the state and local levels.

COUNTERDRUG PROGRAM SUMMARY FY20

- Actively supported 10 separate Heroin/Opioid task forces throughout the state of Florida
- Conducted 62 key leader engagements with coalition coordinators, attended 54 coalition meetings and seven board meetings
- Trained 14,700 Law Enforcement Officers at the Multijurisdictional Task Force Training Academy
- Instrumental in the seizure of \$4.6 billion worth of illicit drugs, property and/or bulk cash seizures
- Law enforcement seized 80,363.56 kilograms of major drugs as a direct result of Florida National Guard Counterdrug Program support
- Conducted case analytics resulting in the execution of 847 arrests

ECONOMIC IMPACT

ACROSS THE STATE OF FLORIDA FISCAL YEAR 2020

CITY	COUNTY	FULL-TIME EMPLOYEES	GUARDSMEN	FEDERAL APPROPRIATIONS	STATE GENERAL REVENUE	COMBINED REVENUE
Arcadia	Desoto		126	\$4,265,062.32	\$14,300.00	\$4,279,362.32
Avon Park	Polk	18	44	\$2,098,681.46	\$22,500.00	\$2,121,181.46
Bartow	Polk		103	\$3,486,519.20	\$47,950.00	\$3,534,469.20
Boca Raton	Palm Beach			\$-		\$-
Bonifay	Holmes	8	88	\$3,249,571.29	\$30,750.00	\$3,280,321.29
Boynton Beach	Palm Beach			\$-		\$-
Bradenton	Manatee		128	\$4,332,761.73	\$34,500.00	\$4,367,261.73
Brandon	Hillsborough			\$-		\$-
Brooksville	Hernando	37	90	\$4,298,912.03	\$34,750.00	\$4,333,662.03
Camp Blanding	Clay	444	343	\$26,639,714.68	\$149,750.00	\$26,789,464.68
Chipley	Washington		70	\$2,369,479.07	\$42,250.00	\$2,411,729.07
Clearwater	Pinellas		17	\$575,444.92		\$575,444.92
Clermont	Lake			\$-		\$-
Cocoa	Brevard	24	141	\$5,585,200.66	\$39,500.00	\$5,624,700.66
Crawfordville	Wakulla			\$-		\$-
Crestview	Okaloosa	16	96	\$3,791,166.51	\$25,500.00	\$3,816,666.51
Crystal River	Citrus	8	154	\$5,483,651.56	\$58,000.00	\$5,541,651.56
Dade City	Pasco	1	78	\$2,674,126.38	\$28,500.00	\$2,702,626.38
Daytona Beach	Volusia			\$-		\$-
Deland	Volusia		122	\$4,129,663.52	\$30,750.00	\$4,160,413.52
Deltona	Volusia			\$-		\$-
Eustis	Lake		62	\$2,098,681.46	\$18,250.00	\$2,116,931.46
Ft. Lauderdale	Broward	1	188	\$6,397,593.49	\$86,750.00	\$6,484,343.49
Ft. Myers	Lee		60	\$2,030,982.06	\$34,750.00	\$2,065,732.06
Ft. Pierce	St. Lucie		108	\$3,655,767.71	\$27,750.00	\$3,683,517.71
Gainesville	Alachua		136	\$4,603,559.33	\$39,750.00	\$4,643,309.33
Gibson	Hillsborough			\$-		\$-
Green Cove Springs	Clay			\$-		\$-
Haines City	Polk	27	91	\$3,994,264.72	\$31,000.00	\$4,025,264.72
Hollywood	Broward			\$-		\$-
Homestead	Dade	29	136	\$5,585,200.66	\$85,000.00	\$5,670,200.66
Homestead AFRB	Dade			\$-		\$-
Jacksonville	Duval	541	1,534	\$70,238,129.55	\$214,250.00	\$70,452,379.55
Kissimmee	Polk			\$-		\$-
Lake City	Columbia	6	107	\$3,825,016.21	\$22,500.00	\$3,847,516.21
Lakeland	Polk		104	\$3,520,368.90	\$60,500.00	\$3,580,868.90
Lake Mary	Polk			\$-		\$-
Lake Wales	Polk		135	\$4,569,709.63	\$27,500.00	\$4,597,209.63
Lake Worth	Polk			\$-		\$-
Land O Lakes	Pasco			\$-		\$-
Leesburg	Lake		130	\$4,400,461.13	\$24,000.00	\$4,424,461.13
Lehigh Acres	Lee			\$-		\$-
Live Oak	Suwannee		129	\$4,366,611.43	\$58,000.00	\$4,424,611.43
MacDill AFB	Hillsborough	25	177	\$6,837,639.60		\$6,837,639.60
Margate	Broward			\$-		\$-
Marianna	Jackson		99	\$3,351,120.40	\$50,500.00	\$3,401,620.40

CITY	COUNTY	FULL-TIME EMPLOYEES	GUARDSMEN	FEDERAL APPROPRIATIONS	STATE GENERAL REVENUE	COMBINED REVENUE
Melbourne	Brevard		201	\$6,803,789.90	\$28,250.00	\$6,832,039.90
Miami	Dade	12	177	\$6,397,593.49	\$62,000.00	\$6,459,593.49
Middleburg	Clay			\$-		\$-
Midway	Gadsden			\$-		\$-
Miramar	Broward	3	541	\$18,414,237.34	\$156,500.00	\$18,570,737.34
New Port Richey	Pasco			\$-		\$-
Ocala	Marion		193	\$6,532,992.29	\$62,750.00	\$6,595,742.29
Odessa	Hillsborough			\$-		\$-
Orange Park	Clay			\$-		\$-
Orlando	Orange	6	350	\$12,050,493.55	\$126,000.00	\$12,176,493.55
Oviedo	Seminole			\$-		\$-
Palatka	Putnam		55	\$1,861,733.55	\$23,750.00	\$1,885,483.55
Palm Bay	Brevard			\$-		\$-
Palm Coast	Flagler	1	327	\$11,102,701.92	\$20,250.00	\$11,122,951.92
Palm Springs	Palm Beach			\$-		\$-
Palmetto	Manatee		68	\$2,301,779.67	\$40,000.00	\$2,341,779.67
Panama City	Bay	1	91	\$3,114,172.49	\$49,750.00	\$3,163,922.49
Parrish	Manatee			\$-		\$-
Patrick AFB	Brevard			\$-		\$-
Pembroke Pines	Broward			\$-		\$-
Pensacola	Escambia	8	188	\$6,634,541.39	\$96,750.00	\$6,731,291.39
Pinellas Park	Pinellas	8	674	\$23,085,496.07		\$23,085,496.07
Plant City	Hillsborough	11	162	\$5,855,998.27	\$63,000.00	\$5,918,998.27
Punta Gorda	Charlotte			\$-		\$-
Quincy	Gadsden	1	146	\$4,975,906.05	\$70,600.00	\$5,046,506.05
Riverview	Hillsborough			\$-		\$-
Ruskin	Hillsborough			\$-		\$-
Saint Augustine	St. Johns	377	655	\$34,932,891.42	\$33,206,246.00	\$68,139,137.42
Saint Cloud	Osceola			\$-		\$-
Saint Petersburg	Pinellas	5	89	\$3,181,871.89	\$69,500.00	\$3,251,371.89
Sanford	Seminole		135	\$4,569,709.63	\$13,500.00	\$4,583,209.63
Sarasota	Sarasota	11	132	\$4,840,507.24	\$44,250.00	\$4,884,757.24
Spring Hill	Hernando			\$-		\$-
Starke	Bradford	1	1,056	\$35,779,133.94	\$31,850.00	\$35,810,983.94
Steinhatchee	Taylor			\$-		\$-
Tallahassee	Leon	8	185	\$6,532,992.29	\$117,000.00	\$6,649,992.29
Tampa	Hillsborough	16	103	\$4,028,114.42	\$25,750.00	\$4,053,864.42
Tavares	Lake	12		\$406,196.41		\$406,196.41
Titusville	Brevard	11		\$372,346.71		\$372,346.71
Tyndall AFB	Bay	247	96	\$11,610,447.44		\$11,610,447.44
Valrico	Hillsborough			\$-		\$-
Wauchula	Hardee		56	\$1,895,583.26	\$47,000.00	\$1,942,583.26
Wellington	Palm Beach			\$-		\$-
West Palm Beach	Palm Beach	14	351	\$12,355,140.86	\$223,250.00	\$12,578,390.86
Winter Haven	Polk	2	93	\$3,215,721.59	\$32,000.00	\$3,247,721.59
Zephyrhills	Pasco			\$-		\$-
TOTAL		1,940	10,920	\$435,307,154.69	\$35,949,446.00	\$471,256,600.69

FEDERAL APPROPRIATIONS

FLORIDA NATIONAL GUARD

FLORIDA ARMY NATIONAL GUARD

Military Personnel Expenses	\$5,199,436.00
(Medical Care, Yellow Ribbon, Military Funeral Honors Program, Family Centers & Counseling Programs)	
Human Resources Expenses	\$136,165,326.00
(Civilian Technician and Active Guard & Reserve Pay and Travel)	
Recruiting and Retention Expenses	\$6,037,100.00
(New Soldier Pay, Initial Clothing, Marketing, Mission Operations)	
Intelligence; Strategic Plans and Policy Expenses	\$13,854,234.00
(Youth ChalleNGe, Physical Security, Weapons of Mass Destruction & Support)	
Counterdrug Expenses	\$12,190,300.00
(State Plans (Intel/DDR/RECON), Training, Substance Abuse)	
Aviation Expenses	\$3,273,900.00
(OPTEMPO-Air (aircraft), Additional Flying Training Periods, Safety)	
Logistics Expenses	\$46,712,920.00
(OPTEMPO-Ground (all less aircraft), Transformation/RESET)	
Construction and Facility Management Expenses	\$32,631,800.00
(Facility Maintenance, Environmental Compliance Activities, Military Construction)	
Communications and Automation Expenses	\$3,533,400.00
(Computers, Data Storage, Software Licensing, Equipment)	
Operations and Training Expenses	\$75,677,600.00
(Annual Training/Inactive Duty (IDT) Pay & Allowances, Service Schools & Support, Camp Blanding Joint Training Center, Active Duty Operational Support (ADOS))	
TOTAL FLORIDA ARMY NATIONAL GUARD	\$335,276,016.00



FLORIDA AIR NATIONAL GUARD

Civilian Pay	\$22,378,953.24
State Agreements	\$3,641,900.00
Transportation	\$184,785.59
Communications / Information Technology	\$127,564.21
Real Property Maintenance	\$10,947,998.18
Recruiting & Advertising	\$56,594.36
Base Operating Support (Services, Travel, Supplies)	\$5,289,019.05
Fly Supply / Equipment / Aviation Fuel	\$43,771.73
CBRNE Enhanced Response Force Package (CERFP)	\$57,972.70
Medical	\$55,297.48
Environmental	\$5,466.29
Counterdrug Programs	\$9,970.33
State Partnerships Pay and Travel	-
Military Payroll	\$54,227,568.67
Clothing	\$176,386.92
Subsistence	\$109,001.07
Annual Training Travel	\$705,371.57
Non-Prior Service Training Travel	\$111,778.20
School Travel	\$1,421,292.89
Special Training Travel	\$111,471.42
AGR Permanent Change of Station	\$368,974.79
TOTAL FLORIDA AIR NATIONAL GUARD	\$100,031,138.69

TOTAL FLORIDA ARMY AND AIR NATIONAL GUARD**\$435,307,154.69**

DEPARTMENT OF MILITARY AFFAIRS

GENERAL REVENUE, STATE-MANAGED FEDERAL GRANTS & TRUST FUNDS

General Revenue Appropriations	Approved Budget	FY 19-20
Salaries and Benefits		\$8,062,060.00
Other Personal Services		\$54,533.00
Expenses		\$4,810,118.00
Operating Capital Outlay		\$227,936.00
Replacement Vehicles		\$65,000.00
Information Technology		\$48,437.00
National Guard Tuition Assistance		\$3,667,900.00
Contracted Services		\$2,406,850.00
Maintenance and Operations Contracts		\$193,000.00
Acquisition & Replacement Boat / Motor / Trailer		\$131,000.00
Public Assistance - State Operations		\$15,980,148.00
Worker's Compensation - SAD		\$195,670.00
Service Charge - Personnel		\$36,728.00
Data Processing Services		\$70,066.00
Total General Revenue		\$35,949,446.00

Camp Blanding Management Trust Fund	Approved Budget	FY 19-20
Salaries and Benefits		\$1,402,980.00
Expenses		\$21,202.00
Replacement Vehicles		\$50,000.00
Contracted Services		\$500.00
Risk Management Insurance		\$404,959.00
Service Charge - Personnel		\$8,125.00
Total Camp Blanding Trust Fund		\$1,887,766.00



Federal Grants Trust Fund	Approved Budget	FY 19-20
Salaries and Benefits		\$15,801,077.00
Other Personal Services		\$32,000.00
Expenses		\$10,223,596.00
Operating Capital Outlay		\$656,000.00
Food Products - Youth ChalleNGe		\$500,000.00
Projects/Contracts/Grants - St. Petersburg College		\$6,000,000.00
Contracted Services		\$5,828,115.00
Maintenance and Operations Contracts		\$920,000.00
Lease / Purchase / Equipment		\$30,000.00
Service Charge - Personnel		\$104,584.00
Total Federal Grants Trust Fund		\$40,095,372.00

Federal Law Enforcement Trust Fund	Approved Budget	FY 19-20
Expenses		\$205,000.00
Operating Capital Outlay		\$200,000.00
G/A to Community Services		\$100,000.00
Contracted Services		\$10,000.00
Maintenance and Operations Contracts		\$110,000.00
Total Federal Equitable Sharing - Law Enforcement Trust Fund		\$625,000.00
Total State Operational Budget		\$78,557,584.00

Capital Improvement Program	Approved Budget	FY 19-20
General Revenue		\$3,100,000.00
Federal Law Enforcement Trust Fund		\$1,150,000.00
Federal Grants Trust Fund		\$24,326,500.00
Total Capital Improvement		\$28,576,500.00

Total State Resources	\$107,134,084.00
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DEPARTMENT OF MILITARY AFFAIRS

PROPERTY AND FACILITIES 2020

Site Name	Year Acquired	Land Ownership	Authority for Occupancy	Capital Asset Value of Major Structures	Land Acres	Notes	Armory Value
ARCADIA READINESS CENTER	1969	State	Lease	\$5,320,364.00	10.00		\$4,723,746.00
AVON PARK READINESS CENTER	1971	State	Lease	\$5,494,667.00	10.00		\$5,021,514.00
AVON PARK (UTES)	1984	Federal	Licenses	\$1,794,278.00	14.60		N/A
AVON PARK (RANGES)	1984	Federal	Licenses	\$541,260.00	41.40		N/A
BARTOW READINESS CENTER	1974	City	Lease	\$5,400,586.00	10.00		\$4,997,599.00
BONIFAY READINESS CENTER	1954	State	Deed	\$9,833,128.00	7.00		\$3,725,232.00
BRADENTON READINESS CENTER	1971	City	Lease	\$10,981,309.00	7.15		\$7,303,914.00
BROOKSVILLE (ARMORY)	1992	County	Lease	\$6,895,662.00	14.00		\$6,895,662.00
BROOKSVILLE RC AASF 2 C23	2000	County	Lease	\$21,563,858.00	4.76	AASF2	\$14,668,196.00
CAMP BLANDING TRAINING CENTER	1939	State	Deed		73K		N/A
CBJTC ACUB	2004	State	Deed	Land Only	8736.71	Land Only	Land Only
CBJTC BULLARD ARMORY	1984	State	Deed	\$4,413,590.00	0.00	Land is included in 73,000AC	\$12,129,232.00
CBJTC YOUTH CHALLENGE	1977	State	MOA	\$3,862,241.00	0.00	Land is included in 73,000AC	N/A
CBJTC SPECIAL FORCES	1977	State	Deed	\$3,549,604.00	0.00	Land is included in 73,000AC	\$3,549,604.00
CBJTC EOD READINESS CENTER	2014	State	Deed	\$3,107,994.00	0.00	Land is included in 73,000AC	\$3,107,994.00
CBJTC 2-111TH AVN	1940	State	Deed	\$3,045,291.00	0.00	Land is included in 73,000AC	\$3,045,291.00
CBJTC G4 OPS BLDG	2017	State	Deed	\$899,515.00	0.00	Land is included in 73,000AC	\$899,515.00
CBJTC 927TH CSSB	1992	State	Deed	\$2,945,421.00	0.00	Land is included in 73,000AC	\$1,794,210.00
CBJTC ENG DET	1977	State	Deed	\$814,546.00	0.00	Land is included in 73,000AC	\$814,546.00
CBJTC-AIR NATIONAL GUARD SITES	1993	Federal	Licenses	\$21,889,348.00	0.00	Land is included in 73,000AC	N/A
CHIPLEY RC	1958	State	Deed	\$6,412,069.00	2.74		\$5,018,597.00
COCOA READINESS CENTER	1957	City	Lease	\$5,375,841.00	4.00		\$4,795,622.00
CRESTVIEW READINESS CENTER	1954	State	Deed	\$5,240,512.00	4.15		\$4,259,290.00
CRYSTAL RIVER READINESS CENTER	1988	County	Lease	\$10,069,610.00	18.00		\$6,791,497.00
DADE CITY READINESS CENTER	1955	State	Deed	\$5,087,832.00	1.30		\$5,050,576.00
DELAND READINESS CENTER	1955	State	Deed	\$6,939,988.00	3.10		\$5,436,726.00
EUSTIS READINESS CENTER	1954	City	Lease	\$5,484,527.00	1.60		\$4,507,026.00
FLAGLER CO. AIRPORT LEASE	2014	County	Lease	Leased Bldg	0.00	Private Lease	N/A
FT LAUDERDALE READINESS CENTER	1953	County	Lease	\$10,057,200.00	5.80		\$8,730,627.00
FORT MYERS READINESS CENTER	1955	County	Lease	\$5,839,805.00	3.63		\$4,122,101.00
FORT PIERCE READINESS CENTER	1958	City	Lease	\$7,135,829.00	5.50		\$4,851,194.00
GAINESVILLE ALACHUA COUNTY	2019	State	Lease	Land Only	53.00	Land Only	N/A
GAINESVILLE LEASE	2018	County	Lease	Leased Bldg	0.00	Private Lease	N/A
HAINES CITY READINESS CENTER	1976	City	Lease	\$9,967,940.00	8.38		\$4,462,434.00
HOMESTEAD ARS	1955	Federal	Lease	\$10,007,771.00	10.00		\$7,462,214.00
JACKSONVILLE-ANG BASE	1968	Federal	Licenses		332.00		FLANG
JACKSONVILLE-CECIL FIELD ARMORY	1962	State	Lease	\$12,533,495.00	4.00		\$12,533,495.00
JACKSONVILLE CECIL FIELD Bldg 858	1969	City	Lease	\$69,229,507.00	6.82	AASF	\$6,356,324.00
JACKSONVILLE SNYDER RC	1973	City	Lease	\$12,815,785.00	24.98		\$10,177,343.00
IMMOKALEE COLLIER COUNTY	2009	State	Lease	Land Only	26.41	Land Only	N/A
LAKE CITY READINESS CENTER	1959	City	Lease	\$6,542,208.00	6.84		\$5,298,283.00
LAKELAND READINESS CENTER	1974	State	Deed	\$8,429,451.00	10.00		\$5,913,067.00
LAKE WALES READINESS CENTER	1958	State	Deed	\$6,325,681.00	6.53		\$6,279,663.00
LEESBURG READINESS CENTER	1950	City	Lease	\$3,995,395.00	2.10		\$3,980,624.00
LIVE OAK READINESS CENTER	1959	State	Deed	\$4,975,870.00	8.50		\$4,461,559.00

Site Name	Year Acquired	Land Ownership	Authority for Occupancy	Capital Asset Value of Major Structures	Land Acres	Notes	Armory Value
MACDILL AFB - SOD-C	1988	Federal	Licenses	\$1,810,337.00	1.28		\$1,810,337.00
MARIANNA READINESS CENTER	1958	State	Deed	\$5,215,211.00	5.00		\$4,861,402.00
MELBOURNE READINESS CENTER	1969	Federal	Licenses	\$6,269,544.00	7.00		\$2,165,260.00
MIAMI READINESS CENTER	1980	State	Deed	\$16,268,082.00	5.70		\$13,732,093.00
MIRAMAR READINESS CENTER	1979	Federal	Licenses	\$33,521,871.00	30.00		\$31,086,257.00
MIRAMAR TRAINING CENTER	1979	Federal	Licenses	Training Site	291.76		N/A
OCALA READINESS CENTER	1985	City	Lease	\$6,582,380.00	10.02		\$6,544,767.00
ORLANDO NAVAL TRAINING CENTER	1990	Federal	Licenses	\$6,390,588.00	6.50		\$6,231,542.00
ORLANDO READINESS CENTER	1958	City	Lease	\$9,397,363.00	5.00		\$8,759,214.00
PALATKA READINESS CENTER	1958	City	Lease	\$5,254,042.00	1.60		\$5,230,914.00
PALM COAST FLAGLER COUNTY	2009	City	Lease	Land Only	55.00	\$17,593,100 Construction Cost	In Progress
PALMETTO READINESS CENTER	1963	City	Lease	\$7,541,330.00	5.00		\$4,982,142.00
PANAMA CITY READINESS CENTER	1963	State	Deed	\$8,807,607.00	5.00		\$8,517,150.00
PENSACOLA (ELLYSON FIELD)	1983	County	Lease	\$13,248,257.00	14.21		\$10,782,330.00
PLANT CITY READINESS CENTER	1986	City	Lease	\$8,671,957.00	12.80		\$6,775,550.00
QUINCY READINESS CENTER	1989	County	Lease	\$9,364,378.00	14.53		\$9,265,799.00
SANFORD READINESS CENTER	1938	State	Deed	\$5,068,137.00	3.00		\$4,696,273.00
SARASOTA READINESS CENTER	1957	State	Deed	\$9,713,699.00	2.74		\$7,659,427.00
ST AUGUSTINE MARK LANCE RC	1957	City	Lease	\$6,721,765.00	3.00		\$5,940,161.00
ST AUGUSTINE ENSLIN RC	1993	State	Deed	\$27,454,927.00	18.35		\$24,155,400.00
ST AUGUSTINE C-12	1993	County	Lease	\$2,243,832.00	2.05		\$2,215,505.00
ST AUGUSTINE USPFO	1985	County	Lease	\$4,862,631.00	2.75		\$3,831,720.00
ST AUGUSTINE- COUNTER DRUG	1996	Federal	Lease	Leased Bldg	0.00	Private Lease	N/A
ST AUGUSTINE -HQS COMPLEX	1763	State	Deed	\$23,006,046.00	6.74	All 26 buildings located on campus	\$12,965,279.00
ST PETERSBURG READINESS CTR	1958	State	Deed	\$8,200,891.00	6.00		\$7,278,427.00
ST PETERSBURG/PINELLAS PK 48th	2015	Federal	Licenses	\$5,276,008.00	2.84		\$527,008.00
ST PETERSBURG/PINELLAS PK AFRC	2004	Federal	Licenses	USAR Owned	0.00	Tenants of USAR	N/A
STARKE READINESS CENTER	1967	State	Deed	\$7,316,455.00	12.00		\$5,078,093.00
TALLAHASSEE READINESS CENTER	1975	County	Lease	\$12,641,735.00	19.47		\$10,930,498.00
TAMPA READINESS CENTER	1940	State	Deed	\$7,204,826.00	10.37		\$2,478,968.00
TITUSVILLE FMS #18	1993	Private	Lease	Leased Bldg	1.00	Private Lease	N/A
WAUCHULA READINESS CENTER	1995	State	Deed	\$8,273,310.00	8.86		\$7,935,614.00
W PALM BCH/BABCOCK CTR	1969	Federal	Licenses	\$8,146,483.00	3.71		\$4,714,344.00
WEST PALM BEACH/CALLAWAY	1982	County	Lease	\$20,261,005.00	18.77		\$18,251,814.00
WINTER HAVEN READINESS CENTER	1936	City	Lease	\$6,427,366.00	3.30		\$6,427,366.00
TOTALS				\$625,981,041.00			\$438,995,171.00

COLOR CODE & DESCRIPTION

Figures came from the PRIDEWEB database which is the National Guard Bureau's office property records database for real property.

These figures do NOT include Structures & Linear Structures.

Construction in Progress / Design
Land
Private Lease
Florida Air National Guard
Tenants

The mission of the Florida National Guard Foundation is to provide support to the men and women of the Florida National Guard in times of emergencies and deployments, to honor and assist those Soldiers and Airmen who have sacrificed their health and well being for the security of our great State and Nation, and to preserve our rich history so the sacrifices of our Soldiers and Airmen are not forgotten.

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