

# ***SERVING OUR COMMUNITIES AND NATION***

— ADJUTANT GENERAL'S REPORT FISCAL YEAR 2021 —



# Serving Our Communities and Nation Florida First

*"Our Governor and legislature continue to be stalwart supporters of our Soldiers and Airmen. Through their efforts, we have secured funding for constructing new armories, an unprecedented and long overdue budget for repairing and maintaining our older buildings and sustaining the tuition assistance program which is one of our most powerful recruiting and retention tools."*



## STATE OF FLORIDA DEPARTMENT OF MILITARY AFFAIRS

Office of The Adjutant General  
St. Francis Barracks, Post Office Box 1008  
St. Augustine, Florida 32085-1008

**January 1, 2022**

### The Honorable Ron DeSantis Governor of Florida

The Capitol  
Tallahassee, Florida 32399-0001

#### Dear Governor DeSantis:

It is my pleasure to present you with the Florida National Guard and Department of Military Affairs Adjutant General's Report for 2021 pursuant to the provisions of Chapter 250.10, Florida Statutes, which pertains primarily to the administration of the Department of Military Affairs for fiscal year 1 July 2020 – 30 June 2021.

The Florida National Guard remains engaged as a community-based organization committed to serving the citizens of Florida. Through engagement and empowerment of the workforce, your Florida National Guard has accomplished much during this past year. This report highlights achievements of your Florida National Guard and the Department of Military Affairs.

The progress reflected in this report demonstrates the high level of readiness and efficiency of the Department of Military Affairs and the Florida National Guard as they accomplish both state and federal missions.

Florida First!

Sincerely,

A handwritten signature in black ink, reading "James O. Eifert".

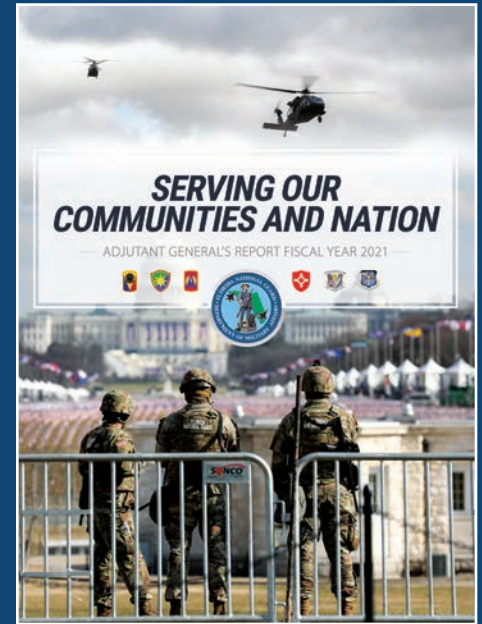
James O. Eifert  
Major General  
Florida National Guard  
The Adjutant General





# CONTENTS

Florida National Guard Leadership.....	4
About the Department of Military Affairs.....	5
The Adjutant General's Message.....	6
Message from the Assistant Adjutant General (ATAG) – Army.....	8
Message from the Assistant Adjutant General (ATAG) – Air.....	9
53rd Infantry Brigade Combat Team.....	10
50th Regional Support Group.....	12
83rd Troop Command.....	14
164th Air Defense Artillery Brigade.....	16
Camp Blanding Joint Training Center.....	18
2021: Always Ready, Always There (Everywhere).....	20
125th Fighter Wing.....	22
101st Air and Space Operations Group.....	24
Educational Dollars for Duty.....	25
Soldier and Family Readiness.....	25
Florida Youth ChalleNGe Academy.....	26
Counterdrug Program.....	27
Economic Impact Across Florida.....	28
Florida National Guard Federal Appropriations.....	30
Department of Military Affairs Total General Revenue.....	32
Department of Military Affairs Property and Facilities.....	34



**COVER:** The Florida National Guard's dedication and unwavering support to both our federal and state missions is unmatched. Serving Our Communities and Nation. Illustration by Public Affairs Office.

**REPORT:** The Adjutant General's Report is published each year under the provisions of Chapter 250.10, Florida Statutes, and pertains to the administration of the Department of Military Affairs for the fiscal year. The intent is to provide the public with information on the programs and financial activities of the Department of Military Affairs. It is distributed to state and local government agencies and is made available to the public upon request free of charge. The Adjutant General's Report is produced by the Florida National Guard Public Affairs Office.

**PUBLICATION DATE:** January 2022

**CIRCULATION:** 2,000 - Cost per copy: \$1.98

**POINT OF CONTACT:** Please contact the Florida National Guard Public Affairs Office at (904) 823-0166 for more information.



**Ron DeSantis**  
Governor of Florida



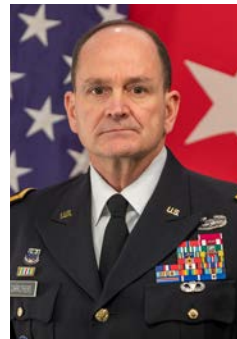
**Maj. Gen. James Eifert**  
The Adjutant General of Florida



**Maj. Gen. John Haas**  
Assistant Adjutant  
General – Army



**Brig. Gen. Michael Valle**  
Assistant Adjutant  
General – Air



**Brig. Gen. Robert Carruthers**  
Director of the Joint Staff,  
Florida National Guard



**Brig. Gen. James Demarest**  
Chief of Staff,  
Florida Air National Guard



**Col. Gray Johnson, Jr.**  
Chief of Staff,  
Florida Army National Guard



**Col. Richard Coffey III**  
Director of Staff,  
Florida Air National Guard



**Command Sgt. Maj. David Lanham**  
Senior Enlisted Leader,  
Florida National Guard



**Command Sgt. Maj. James Kendrick**  
State Command Sergeant  
Major – Army



**Command Chief Master Sgt. Tracey Canady**  
State Command Chief Master  
Sergeant – Air

# Florida Department of Military Affairs



*"The Department manages a force of nearly 12,000 National Guard members, including almost 2,300 full-time federal personnel and more than 450 state employees."*

The Florida Department of Military Affairs (DMA) provides management oversight and administrative support to the Florida National Guard (FLNG). Directly responsive to the Governor of Florida, the Department operates within the policy guidance and fiscal framework of both federal and state authorities. The Department manages a force of nearly 12,000 National Guard members, including over 2,300 full-time federal personnel and more than 450 state employees. Together, the DMA and the FLNG are committed to serving the vital interests of the nation, the state of Florida, and its communities.

The Adjutant General, as head of the department, is specifically tasked with (1) the readiness of the Florida National Guard, (2) its response in times of natural disaster, and (3) assistance to Floridians at risk.

Tracing its heritage back to 1565, the year the Spanish founders of St. Augustine organized their first company of citizen-soldiers, the Florida National Guard's militia heritage extends back into our communities more than 450 years. Whether it was a call to arms during our nation's conflicts, or a cry for help during a natural disaster, the Guard has been there for Florida.

Today Florida National Guard Soldiers and Airmen remain engaged in overseas contingency operations, are vigilant in preparations to respond to domestic emergencies, and are committed to serving Florida's citizens and communities.



## MISSION

To provide ready military units and personnel to support national security objectives; to protect our citizens; and to support programs and initiatives which add value to our state and nation.

## VISION

The nation's premier National Guard, embodying a winning spirit, living our core values, committed to serving Florida's citizens, and ready to meet the nation's call.

## OUR VALUES - P.R.I.D.E.

Professionalism (Duty, Service Before Self)  
Respect (Diversity)  
Integrity (Loyalty, Integrity First, Honor)  
Discipline (Personal Courage, Selfless Service)  
Excellence (Excellence in All We Do)





**Maj. Gen. James Eifert**  
The Adjutant General of Florida



**408K**

By the year's conclusion, our Soldiers and Airmen had provided a total of 408,000 man days in the fight against COVID-19

**\$70M**

In addition to the \$70M economic impact the 125th already brings to Northeast Florida, the F-35 will provide \$7M more

## SERVING OUR COMMUNITIES AND NATION

Throughout 2021, the Soldiers and Airmen of the Florida National Guard demonstrated once again why they are the finest in the nation! This year brought its share of challenges, but these incredible men and women met them head on time after time.

As the year began, we were deep into our COVID-19 response mission, assisting our citizens with testing, vaccinations, logistics and other critical functions. By the year's conclusion, our Soldiers and Airmen had provided a total of 408,000 man days in the fight against COVID-19, and assisted in the testing of more than 2.6 million Floridians. Even more incredibly, these professionals performed this herculean task while continuing to meet a myriad of other training requirements and real-world missions. In January, we provided a 550-Soldier force on short notice to assist with the Presidential Inauguration and ensure the protection of federal monuments and property. In September, our Soldiers and Airmen assisted our neighbors in Louisiana in the aftermath of Hurricane Ida, providing a specialized civil engineering team to aid in route clearance and debris removal. And perhaps most significantly, this year we had 2,574 Soldiers and Airmen called up for federal deployments across the globe, supporting missions including the War on Terror, the European Deterrence Initiative, protection of the airspace over our National Capitol Region, support to the Southwest border, and more.

These are incredible accomplishments, but one of the hallmarks of a truly great organization is that it never stops progressing. To that end, the Florida National Guard has several exciting developments on the horizon. Over the summer, the Air Force formally announced that our 125th Fighter Wing in Jacksonville will be the next home of the F-35 Lightning Joint Strike Fighter! These new and cutting-edge fighter jets will replace the 40-year-old F-15s the unit currently flies, ensuring continued protection of the airspace over the southeastern United States. Also, in addition to the \$70M economic impact the 125th already brings to Northeast Florida, the F-35 will provide \$7M more.

Additionally, we continue to be focused on growth, engaging our legislators and higher headquarters about our need for more Guardsmen in Florida. Despite our state having experienced a tremendous population increase in recent decades, we are authorized fewer Guardsmen now than we were in 1992. Florida is now the nation's third most populous and fifth most disaster prone state, and yet the Florida National Guard ranks 53rd out of 54 states and territories when it comes to Guardsmen-to-citizen ratio. This is not sustainable, and leaves us increasingly undermanned to provide needed support to assist Floridians if a "worst-case scenario" strikes. In order to meet the demands of tomorrow, we must grow – and we will continue to work tirelessly to do so!

Our Governor and legislature continue to be stalwart supporters of our Soldiers and Airmen. Through their efforts, we have secured funding for constructing new armories, an unprecedented and long overdue budget for repairing and maintaining our older buildings and sustaining the tuition assistance program which is one of our most powerful recruiting and retention tools.

As it has done since 1565, your Florida National Guard spent this year faithfully serving others. They have demonstrated, time and again, what selfless service looks like, and I am so proud of all they have done over the past year to support and protect our citizens, state and nation.

Florida First!

Sincerely,

*James O. Eifert*







“



As it has done since 1565, your Florida National Guard spent this year faithfully serving others. They have demonstrated, time and again, what selfless service looks like, and I am so proud of all they have done over the past year to support and protect our citizens, state and nation.

- Maj. Gen. James Eifert

**FLORIDA FIRST**  
RIGHT - READY - RELEVANT







**Maj. Gen. John Haas**  
Assistant Adjutant  
General - Army



**Command Sgt. Maj. James Kendrick**  
State Command Sergeant  
Major - Army



## MEETING TOMORROW'S CHALLENGES

This coming year - and the years ahead - will present extraordinary challenges to the Florida Army National Guard (FLARNG). The asymmetric threat abroad will necessitate deployment of robust expeditionary joint force to support global force management, which will require the FLARNG to modernize and restructure. At home, competing priorities will hamper the flow of critical resources and allocation of relevant force structure. In our own state we will combat the dramatic effects of intensified storm events that threaten our families and homes. Finally, we will adapt to mission execution within the "new normal" constraints of the COVID-19 environment.

Despite these challenges, our Soldiers' unwavering commitment and exceptional performance during 2021 gives me great confidence in our future success as an organization. Over the past year we mobilized to support federal missions in every theater of operations around the globe. We supported domestic response operations in the National Capital Region and along the southwest border. In addition to providing relief after Hurricanes Elsa and Ida, we administered an astounding 2.6 million COVID-19 tests and over 1.5 million doses of COVID-19 vaccine at 57 sites throughout Florida. Finally, we trained alongside our active component and partner-nation counterparts in multiple exercises at home and abroad. These are just some of our accomplishments in 2021 and are proof that our Citizen-Soldiers are our greatest asset.

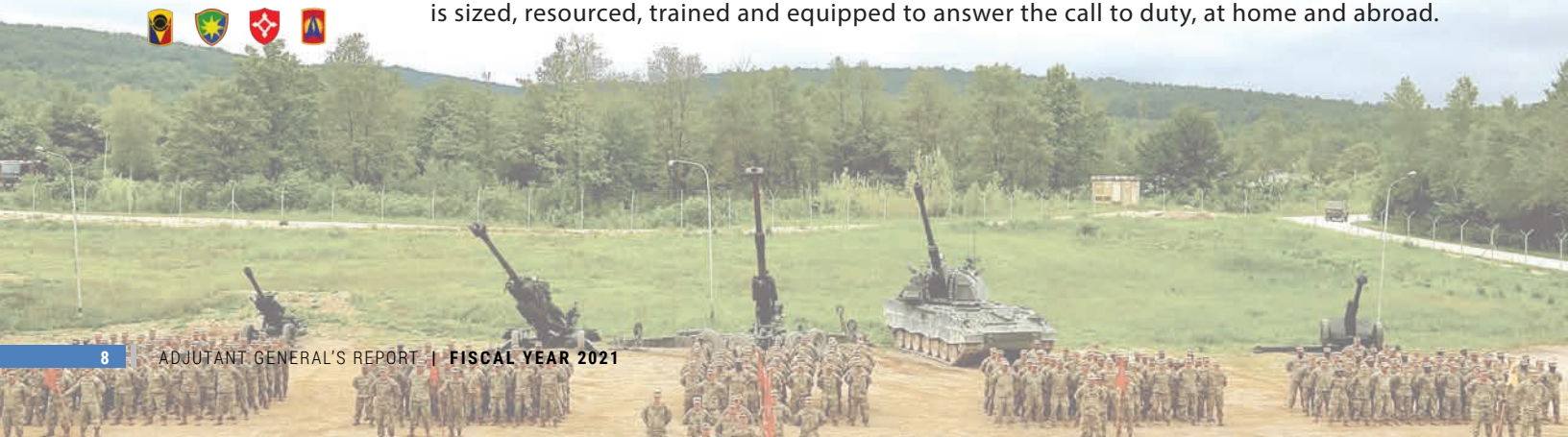
In order to continue to meet tomorrow's challenges, FLARNG must focus our strategic priorities to remain right, ready, and relevant.

**Unmatched Discipline:** We must continue to be known for uncompromising integrity and transparency in all we do. Discipline is the foundation and key for this success. FLARNG will develop a formal mentorship and integrated leader development program by 2023 to ensure our leaders are instilled with integrity and are resilient, mission focused, and agile.

**Highly Trained, Ready and Equipped:** We must meet federal and state requirements while supporting growth to meet tomorrow's challenges. To do this we must have a force that is innovative enough to absorb increased operational tempo while removing distractions that take us away from our mission. We must continue to increase our focus on effective and deliberate training requirements and prepare for Multi-Domain Operations across the geographic commands. Concurrently, we must focus on equipping and maintenance by increasing throughput of repairs, components funding, hiring more skilled technicians and mechanics, and dedicating more time for maintenance training. Finally, we will maximize the Enhanced Synthetic Training Environment (STE) in local training areas and with mobile capabilities to place in the top 25 percent of all states in training readiness metrics NLT 2030.

**The Right Growth for the Future:** We must field agile, modern, and capable formations to meet the demands of dynamic and changing environments. To accomplish this, we will maintain modernization on pace with our active-duty counterparts and expand our maneuver and support brigade formations while divesting those that do not support our core competencies. Finally, with the outstanding support of our state leaders we will continue to procure new facilities to support our formations while we streamline existing armory stationing to match shifting demographics.

It is my honor to serve beside these Soldiers as we meet the great challenges of the future, while continuing our proud legacy of service to our state and nation. Together, we will ensure the Florida Army National Guard will be the Nation's premier National Guard that is sized, resourced, trained and equipped to answer the call to duty, at home and abroad.





## DEVELOPMENT AND GROWTH

The Florida Air National Guard (FLANG) excelled in a dynamic environment, and set the standard in both our state and federal missions throughout 2021. We deployed more than 600 Airmen over the past year, maintained constant readiness to execute domestic operations, and stayed keenly engaged in COVID-19 support across the state of Florida.

In order to properly respond to our nation and the citizens of Florida, we must maintain a combat-ready, highly motivated team. With our commanders bearing the responsibility for unit, mission and individual readiness of our full-time, part-time and civilian members, we must give them the resources to excel. In 2021, we made progress on our goal to develop highly capable and combat ready Airmen by sending more than 60 officers and senior noncommissioned officers to the Leader Development Program. Additionally, we continued to capitalize on the diversity of our force, focusing on inclusion and building a high-performing organizational culture. The FLANG is committed to investing in our people and striving to set the example for the other 54 states and territories to follow.

Looking forward to 2022, our priorities will be restructuring the 125th Fighter Wing with the addition of a Regional Support Group; managing the massive transition from our legacy F-15C Eagle to the fifth generation fighter F-35 Lightning; leveraging existing space capabilities and infrastructure to grow enduring space missions; and deploying and mission ready Airmen across the globe. We will continue to accelerate change within the FLANG and ensure we meet our top priority of supporting Florida and the U.S. when called upon.

It's a privilege to serve as the Florida Air National Guard's commander, and it's my deepest honor to serve with our nation's most professional and talented employees, Airmen, and their families. Florida First!



**Brig. Gen. Michael Valle**  
Assistant Adjutant  
General – Air



**Command Chief Master Sgt. Tracey Canady**  
State Command Chief Master  
Sergeant – Air



# 53rd Infantry Brigade Combat Team

ORGANIZED 1963



**Col. Jerry Glass**  
Commander, 53rd IBCT

This past year the 53rd Infantry Brigade Combat Team (IBCT), Florida's "Gator Brigade" provided ready military units in support of national security objectives and protected Florida's citizens while contributing to an array of value-rich programs and initiatives. Throughout these actions, the 53rd IBCT demonstrated its adaptability and readiness by being available to the state and nation for any circumstance. The 53rd IBCT remains committed and always ready to serve with excellence.

Throughout the year, the 53rd IBCT remained trained and on call to execute its missions of Defense Support of Civil Authorities for hurricane response while simultaneously executing operations in support of COVID-19, the 59th Presidential Inauguration, and assistance to civil authorities for civil disturbance and relief missions during the hurricane season. In addition to readiness training to fulfill these missions, the brigade closed out Hurricane Sally support after it made landfall in Alabama and rallied to respond as Hurricane Ida made its way to the southeastern coastline.

In May and June, the 53rd IBCT participated in U.S. Army Europe's (USAREUR) Exercise DEFENDER-Europe 21. This large-scale operation exercised USAREUR's ability to integrate U.S. allies and 27 partner-nation forces in the conduct of simultaneous operations across more than a dozen nations. This capstone event built joint and combined readiness and enhanced interoperability among the U.S. and its allies and partner nations.

During the exercise, the 53rd IBCT conducted expeditionary deployment operations, deploying over 1,800 Soldiers and equipment to Albania, North Macedonia, Greece, Bosnia-Herzegovina, and Croatia, where they conducted training alongside their host-nation counterparts. While in Albania, they ran basic soldiering skills training with Albanian military cadets to enhance the capabilities of the Albanian military, a key NATO ally in the region. In Bosnia-Herzegovina, Croatia and North Macedonia, they trained with Bradley Fighting Vehicles and conducted live-fire exercises. The brigade's ability to deploy and train personnel and equipment exercised its operational ability to support complex force projection and operational missions demonstrating its value and capabilities to U.S. allied and partner nations.

In August and September, the 2nd and 3rd Battalions of the 54th Security Force Assistance Brigade (SFAB) conducted training at the Joint Readiness Training Center at Fort Polk, Louisiana. SFABs provide combatant commanders dedicated personnel and resources to missions that would otherwise come temporarily from other units. These relatively new units benefit other organizations in a theater of operations by providing the knowledge management and expertise to conduct robust planning and advising to supported entities, enabling them to better focus on their core training. The SFAB formations gave an exemplary performance, representing the Florida National Guard and validating their proficiency and doctrinal acumen at the foremost combined training center in the nation.

Following the successful completion of DEFENDER-Europe and Joint Readiness Training Center, the 53rd IBCT shifted focus from training to operational support as it deployed seven formations to support operations in both the Middle East and Ukraine. Over 900 Soldiers began the premobilization training leading up to their deployments in October/November 2021. These premobilization requirements were often conducted concurrently during training and other missions, demonstrating the brigade's versatility and ability to meet the nation's operational needs as well as provide state mission support. In November and December, these units assumed missions across the globe to secure American interests while building partner nation capability and multinational interoperability.

Throughout 2021, the Gator Brigade continued its high operational tempo and even surpassed the previous year's mission sets through professional execution of state, international and multi-national operations. In keeping with its motto, the 53rd IBCT remains a premier formation that leads "From the Front!"



**Command Sgt. Maj. Jasen Pask**  
Command Sergeant Major, 53rd IBCT







# 50th Regional Support Group

ORGANIZED 1946



**Col. William Temple**  
Commander, 50th RSG



**Command Sgt. Maj. Robert Sweat**  
Command Sergeant  
Major, 50th RSG

This past year was most challenging for the 50th Regional Support Group (RSG) Soldiers based in Homestead. The Headquarters element deployed 84 Soldiers as a part of the European Deterrence Initiative supporting Operation Atlantic Resolve, where they were charged with base operations support in Poland, Latvia and Lithuania. The rear detachment continued its support of COVID-19 operations and stood ready for hurricane related missions. Their hard work and dedication enabled them to excel at every task and set new standards for those who followed.

The 146th Expeditionary Signal Battalion (ESB), based out of Jacksonville, Pensacola, and Homestead, deployed to the U.S. Central Command (CENTCOM) area of responsibility during the height of the COVID-19 pandemic. Despite unique challenges incurred from operating in a COVID-19-restrained contingency environment, the 146th ESB successfully deployed and operated 30 communications nodes in six different countries. The unit's exceptional performance directly enhanced the CENTCOM Commander's security and stability missions in the region. The 146th ESB was transferred under the 50th Regional Support Group in October 2021.

The 254th Transportation Battalion in West Palm Beach led the way during Florida's COVID-19 vaccination initiative. More than 425 Soldiers from the battalion provided direct support to every regional task force throughout the state. The 356th Quartermaster Company deployed 50 Soldiers to the National Training Center (NTC), Ft. Irwin, in support of the NTC rotation in August 2021. They expertly managed all the Class I commodities to the Brigade Support Area during the exercise. The 160th Transportation Company mobilized in October 2021 to the Southwest border to provide support to the Department of Homeland Security and U.S. Customs and Border Protection, and the 1218th Transportation Company returned in October 2021 after a successful year-long deployment in support of the Department of Homeland Security and U.S. Customs and Border Protection - Operation Southwest Border 2021.

Soldiers from the 260th Military Intelligence (MI) Battalion, based out of Miami and Pinellas Park, provided critical support to region 7 during COVID-19 operations in West Palm Beach and Broward counties through the end of June 2021. In response to Tropical Storm Elsa, Soldiers from the 260th MI Battalion conducted sustainment missions in support of civil authorities. Finally, the battalion participated in the Panther Strike 2021 exercise in Utah and assumed responsibility as lead element for the Panther Strike 2022 event.

Over the past year, the 927th Combat Sustainment Support Battalion (CSSB), headquartered at Camp Blanding Joint Training Center, again experienced a high operational tempo. The unit successfully led over 800 Soldiers, including 65 from 927 CSSB in Task Force 46, supporting 11 COVID-19 testing and vaccination sites across Central Florida Regions 4, 5, and 6 during the pandemic. Our battalion also successfully deployed 54 Soldiers and conducted nine food and water sustainment missions as Florida's lead response to Tropical Storm Elsa in July 2021.

The 930th Digital Liaison Detachment (DLD) in Homestead was responsible for providing multinational interoperability during the Defender Europe 21 Command Post Exercise conducted at Novo Selo Training Area, Bulgaria. Working directly for the 1st Cavalry Division, the 930th DLD provided both digital and human liaison capabilities to the 61st Mech Brigade, Bulgaria. In addition, the 930th augmented the 209th DLD at both the Multinational Corps Southeast in Bucharest, Romania, and Multinational Division Southeast in Slobozia, Romania. The successful completion of DEFENDER-Europe proved the 930th to be one of the premier DLDs across all three combatant commands.





This year the 13th Army Band celebrated a returning focus to their primary mission-providing music. They performed several public concerts for Memorial Day, Independence Day, and Veterans Day as well as supported military events throughout the state, including the 50th RSG departure, National Guard Birthday, Red Carpet Retirement ceremonies, Change of Command ceremonies, the Officer Candidate School graduation, and the SOUTHCOM Change of Command, where distinguished guests included the Secretary of Defense and the Chairman of the Joint Chiefs of Staff. The 13th Army Band also performed at the National Guard Association of Florida's annual conference and were presented with their Hall of Fame award.

In addition to our 2021 operations, the 50th RSG excelled in various military competitions and events. At the annual Adjutant General's (TAG) Match, our Soldiers won first place in both the individual rifle and pistol categories. While deployed, three additional Soldiers from the 50th RSG were awarded the Expert Soldier Badge (ESB). Representing the 927th CSSB, Spec. O'Neill did an outstanding job to become the Florida Soldier of the Year and the 356th Quartermaster Company received the TAG trophy for excellence in personnel, supply, and maintenance readiness. And finally, the 260th Military Intelligence Battalion secured the Best Shooter Award and Top Shooting Team at this year's Best Warrior Competition.





# 83rd Troop Command

ORGANIZED 1978



**Col. Alexander Harlamor**  
Commander, 83rd TC



**Command Sgt. Maj. Miguel Hernandez**  
Command Sergeant  
Major, 83rd TC

The 83rd Troop Command (TC) continues to be a versatile and talented organization, whose skill set allows its formations to take on any and all assigned missions. In Training Year 21, 83rd Troop Command performed at a high operational tempo, performing both stateside and OCONUS mobilizations. The command underwent significant force structure changes in 2021, gaining both of the state's Security Forces Advisory Battalions, a Medical Company, and standing up a new Chemical Battalion, while overseeing the departure of the 146th Signal Battalion and 107th Mobile Public Affairs Detachment. In all, the strength increased to over 2,000 Soldiers which consist of Special Forces, Aviation, Infantry, Engineers, Explosive Ordnance Disposal, and Weapons of Mass Destruction-Civil Support Teams (Chemical, Biological, Radiological, Nuclear and Explosive).

The 3rd Battalion, 20th Special Forces Alpha Company successfully executed a combined, joint U.S. Air Force exercise in Alaska, simulating a near-peer conflict focused on air-to-air and air-to-ground combat. Alpha Company's role in the exercise was to provide timely and accurate intelligence on Integrated Air Defense Systems while operating dismounted through the challenging terrain of Alaska. Charlie Company completed the year with a mobilization in support of Operation Inherent Resolve. The company deployed in November and is expected to return in May 2022. Delta Company performed its support role throughout the year, providing signal and military intelligence support to both line companies and Headquarters and Headquarters Detachment for all training events. Additionally, various elements of the battalion mobilized throughout the state in support of Florida's response to the COVID-19 pandemic.

The 1-111th General Support Aviation Battalion consists of eight companies with Soldiers from nine states (Florida, Georgia, Maryland, Mississippi, South Carolina, Alabama, Kansas, Tennessee and Illinois) with over 50 rotary aircraft and air traffic control assets. The battalion's current role supports Heavy Lift, MEDEVAC, Air Assault, Aviation Unit Maintenance, Forward Support, and Air Traffic Controller operations. In 2020-21 DET 1, B CO 2-245th AVN deployed to Djibouti in support of Operation Enduring Freedom, flying over 2,200 hours and 150 missions transporting personnel and cargo throughout the region.

The 2-111th Aviation Regiment deployed to the Horn of Africa ISO Operation Enduring Freedom. The mission to AFRICOM committed the Airfield Operations Battalion to manage, evaluate, and assess multiple locations spread across thousands of miles. The AOB maintained three facilities in two countries while providing airfield support spanning over 3,100 miles of continental Africa.

The 44th and 48th Weapons of Mass Destruction-Civil Support Teams (WMD-CSTs) mission is to defend the Homeland from a WMD threat or attack. Comprised of 22 full-time Army and Air Guard service members, the CSTs are postured to respond 24/7/365 to conduct crisis and consequence management operations anywhere in the state or nation. The 44th and 48th CSTs mission requires both teams to work extensively with our Civilian Emergency Management (EM) partners.

The 2-54 and 3-54 Security Forces Advisory Battalions were stood up in 2018 and have quickly met all individual and collective training benchmarks, culminating in their successful validation during their 2021 Joint Readiness Training Center rotation, wherein both battalions were deemed fully operational and deployable.

The 868th and 870th Engineer Companies were integral to the State's COVID-19 mobilization. The companies were responsible for establishing and maintaining various test sites throughout the state. The 870th performed admirably during its JRTC rotation, earning multiple individual awards at the command and tactical level. The 868th mobilized in September 2021 in support of the Southwest Border mission.

In summary, the 83rd Troop Command does things the RIGHT way, is always READY for state and federal missions and is exceptionally RELEVANT as evidenced by the large number of state and federal mobilizations supported. Florida First!







# 164th Air Defense Artillery Brigade

ORGANIZED 1987



**Col. Sean Boyette**  
Commander, 164th ADA



**Command Sgt. Maj. Ronald Sachs**  
Command Sergeant Major, 164th ADA

It was a year of duty and selfless service for the Soldiers in the 164th Air Defense Artillery (ADA) Brigade as they simultaneously supported numerous federal and state operations.

The brigade achieved an unprecedented mobilization rate of over 40 percent of its personnel deployed either home or abroad. The brigade headquarters led the COVID-19 task force supporting vaccination efforts throughout the entire state of Florida in response to the COVID-19 pandemic. Soldiers worked alongside civilian partners at dozens of sites to provide administrative and logistical support.

While Soldiers continued to support response efforts, the brigade also increased readiness and honed its members' warrior skills by preparing for the Army's overhauled marksmanship qualification (which simulates combat situations more effectively than the previous Individual Weapons Qualification) and ensuring Soldiers physically prepared for the Army Combat Fitness Test.

In April, Alpha Battery, 1-265th ADA Battalion was awarded the Hamilton Award in recognition for outstanding performance as an elite ADA battery. The Hamilton Award recognizes ADA batteries for their outstanding technical skill and tactical prowess. The award was presented by the Air Defense Artillery Commandant and Regimental Command Sergeant Major at Camp Blanding Joint Training Center during Annual Training.

In addition, four outstanding Soldiers from 1-265th ADA Battalion were presented the Honorable Order of Saint Barbara in recognition of their leadership, proficiency and contributions to the ADA branch.

Due to increasing demand requirements for air defense artillery support, Soldiers from A/1-265th ADA BN supported a National Training Center rotation in Fort Irwin, CA, less than a year after demobilizing from the National Capital Region. Those Soldiers joined nearly 3,000 Soldiers from the 155th Armored Brigade Combat Team (ABCT), Mississippi National Guard, for Decisive Action Rotation 21-08. They successfully engaged and destroyed a myriad of targets, including fixed wing, rotary wing, and unmanned aerial systems threats, allowing 155 ABCT freedom of maneuver in order to successfully accomplish their assigned objectives.

The 3-265th ADA Battalion supported simultaneous federal missions in support of the National Capital Region and Operation Spartan Shield (OSS). In July, 3-265th ADA Battalion welcomed home Charlie Battery following an eight-month rotation to the National Capital Region (NCR). This was the battalion's fifth rotation to the NCR since 9/11 in support of Operation Noble Eagle, providing ground-based air defense.

Even after supporting COVID-19 operations for over four continuous months, Soldiers from the 3-116th Field Artillery Battalion conducted annual training in August at Camp Blanding. The battalion conducted a High Mobility Artillery Rocket System live fire exercise with 66 rockets in order to sustain proficiency on section certification and Mission Essential Tasks.

In August, continuing its fourth year of back-to-back mobilizations, the 164th ADA Brigade headquarters mobilized for their second deployment to Germany in support of the European Deterrence Initiative (EDI). While deployed, they provide mission command of U.S. Air and Missile Defense forces spread out over four countries and two continents and participate in several multinational joint exercises to build capability and capacity while enhancing the NATO alliance in order to deter aggression.

In October, the 715th Military Police (MP) Company returned home from a short-notice year-long mobilization to support the Southwest Border Mission. They monitored over 85 miles of international border spanning across two states.





Bravo battery, 3-265th ADA Battalion returned in November from a year-long deployment to the Middle East in support of OSS. While they originally mobilized in support of the European Deterrence Initiative, the unit was redirected to deploy to U.S. Central Command and was the first Army National Guard ADA unit to deploy in support of OSS. Soldiers conducted short-range air defense missions in the Kingdom of Saudi Arabia and the United Arab Emirates, protecting critical assets and bases within the Arabian Peninsula.

Despite the high operational tempo of 2021, the Soldiers of the 164th Air Defense Artillery Brigade continue to remain technically, tactically and physically ready to support state and federal missions. The 164th ADA Brigade continues to focus on improving strength and overall unit readiness to posture for potential growth and modernization efforts.





# Camp Blanding Joint Training Center

ORGANIZED 1939



**Col. Elizabeth Evans**  
Commander, CBJTC



**Command Sgt. Maj. Russell Lloyd**  
Command Sergeant Major, CBJTC

Camp Blanding Joint Training Center (CBJTC), located near Starke, Florida, is a 73,000-acre premier training center for Florida National Guard units. The training center provides training areas, ranges, education facilities, simulation platforms, maintenance, and other services to Florida's National Guard and numerous federal, state and local customers spanning the Joint, Interagency, Intergovernmental and Multinational (JIIM) spectrum. Camp Blanding has proven to be a valuable asset to Florida's state agencies, as it serves as a Continuity of Government site for the Governor and his Executive Branch, and a Continuity of Operations site for the Florida Division of Emergency Management (FDEM) and Joint Forces Headquarters-Florida. Camp Blanding also serves as a Joint Reception, Staging, and Onward Integration site, and a Logistical Support Base during emergency operations as part of Florida National Guard's support to civil authorities. Camp Blanding hosts various FDEM Emergency Management Academies, focusing on county emergency managers from around the state, designed to enhance capabilities in response to natural disasters or state emergencies. Additionally, Camp Blanding's value as a critical strategic asset for the training and mobilization of units has been repeatedly validated with continued federal homeland and overseas contingency operations.

Quality customer service is provided to a wide range of customers spanning the JIIM Spectrum. This diverse customer base keeps CBJTC relevant while providing various revenue streams to sustain our capability. The application of state and federal funds provides continual improvements for existing services and creates opportunities for the development of new ranges and construction of facilities to better support the needs of our customers. Camp Blanding is committed to, and capable of, supporting JIIM organizations desiring to train both federal and state missions.

Camp Blanding remains focused on cultivating relationships with its surrounding communities, partners and stakeholders. For example, CBJTC continues to enhance its relationship with the Keystone Airpark as an integral asset to support federal and state missions. The availability of this airpark has improved CBJTC's ability to support capabilities to satisfy or exceed its customers' expectations. We also continue to partner with Clay County Development Authority and Clay Economic Development Corporation to protect and improve CBJTC infrastructure through the execution of grant funds awarded by Florida's Department of Economic Opportunity and the Florida Defense Support Task Force.

Camp Blanding aspires to be the premier domestic support to civil authorities and combat training facility in the southeast U.S., with a focus on Unified Land Operations capable of handling a brigade-size element. It continually seeks opportunities to offer training to our Unified Action Partners, both federal and state, while showcasing its capabilities as a state-of-the-art, year-round training venue.

## CAMP BLANDING SUPPORTED TRAINING 236 DAYS IN FY21

### FISCAL YEAR 2021 BY THE NUMBERS:

139 Army units trained – 241,235 personnel total  
16 Navy units trained – 4,308 personnel total  
14 Air Force units trained – 6,234 personnel total  
10 USMC units trained – 8,378 personnel total  
2 USCG units trained – 747 personnel total  
45 Non-DOD agencies trained – 19,258 personnel total

**TOTAL PERSONNEL TRAINED – 280,160**

### AVAILABLE RESOURCES:

55,000 Acres for Maneuver Training  
Drop Zones and Air Assault Strip  
Over 50 Live Fire Ranges  
Engagement Simulation Venues  
60+ Helicopter Landing Zones  
Urban Terrain Training Facility  
Waterborne Training Areas  
Rubble & Tunnel Trainers









# 2021: Always Ready, Always There (Everywhere)

660K

Florida Guardsmen put in a total of more than 660,000 work days since March 2020

2.5K

Florida Guard currently has more than 1,400 Guardsmen deployed all over the world, and mobilized more than 2,500 over the course of the year

This year proved to be an extremely busy one for the Florida National Guard. While hurricanes battered the gulf coast and exhausted the projected naming conventions, Florida was fortunate and our response here in the state was restricted to Tropical Storm Elsa in July. However, our neighbors to the west were hit several times, and we were able to send an Engineer Task Force to Louisiana to aid in the aftermath of Hurricane Ida. Our limited hurricane involvement this year was good news, as our plate has been full for the past two years due to COVID-19 and our federal mobilization requirements.

We wrapped up our COVID-19 state activation missions in September, after 2,900 Florida Guardsmen put in a total of more than 660,000 work days since March 2020. For perspective, that's more time on state activation than the previous 20 years combined. This stress test highlighted a fact that's been overlooked for too long – that Florida's National Guard is woefully undermanned in comparison to the other states and territories. We're hopeful that our legislators will have success at getting our force strength increased. It has always been our privilege to serve our state in its time of need, and we truly appreciate the support we've received from our communities and elected officials at every turn.

Our Soldiers and Airmen continue to be integral to our national defense strategy, and maintain their relevance through exercises and inspections with other National Guard units, the active duty components, and our allied nations' militaries around the globe. This year we had two units support DEFENDER-Europe 21, the U.S. Army's annual large-scale, multinational, joint exercise designed to build readiness and interoperability between U.S., NATO and other partner militaries. Additionally, both of our Security Forces Assistance Battalions were designated fully operational after participating in Joint Readiness Training Center exercises in Louisiana, and our 260th Military Intelligence Battalion has assumed responsibility as the lead unit for next year's Panther Strike exercise in Utah after mastering this year's exercise. The 125th Fighter Wing received a MISSION READY grade on its NORAD Alert Force Evaluation, and following its selection as the next beddown location for the F-35A Lightning II, has already graduated our first pilot from the transition course in November.

Finally, while we currently have more than 1,400 Guardsmen deployed all over the world, we've actually mobilized more than 2,500 over the course of the year. The 164th Air Defense Artillery Brigade has been especially engaged, with a record-setting mobilization rate over 40 percent this year. They had units in Germany, U.S. Central Command (the first-ever Guard unit to perform short-range air defense missions in Saudi Arabia and the United Arab Emirates), the National Capital Region, and along the Southwestern border of the U.S. Additionally, the 50th Regional Support Group deployed to Poland for a year; two units in the 83rd Troop Command deployed to the Horn of Africa for a year and another was in Kuwait for a year; the 53rd Infantry Brigade Combat Team's headquarters' company is in the Ukraine while several other units are sprinkled across CENTCOM; and the 125th Fighter Wing's Red Horse Squadron also deployed to CENTCOM this year.

This has been an outstanding year for the Florida National Guard. Our ability to stay focused on the mission and serve our communities and nation is a testament to the support we receive from our neighbors, family members, employers, and legislators. We're looking forward to tackling whatever challenges 2022 brings!

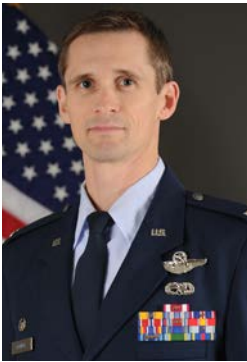






# 125th Fighter Wing

## ORGANIZED 1947



**Col. Matthew French**  
Commander, 125th FW



**Command Chief  
Master Sgt.  
Angella Beckom**  
Command Chief Master  
Sergeant, 125th FW

The 125th Fighter Wing accomplishes a unique mission set in support of our nation and state. With over 1,650 Airmen assigned to 25 units operating across seven distinct geographic locations, Airmen of the 125th Fighter Wing have consistently demonstrated commitment by executing each challenging mission while continuing to operate in today's dynamic COVID environment. The Wing unfailingly prepares for aerial combat operations with 21 F-15C Eagle fighter aircraft at Jacksonville International Airport, while synchronously carrying out a no-fail, 24-hour alert mission at Homestead Air Reserve Base. Around the state, our Airmen provide next generation F-35 pilot training at Eglin Air Force Base; CV-22 operations and maintenance support to critical Air Force Special Operations Command missions from Hurlburt Field; counter-space systems at Cape Canaveral Air Force Station; provide joint force-communications from MacDill Air Force Base; and rapid engineer, heavy construction and repair capability, as well as unmatched combat weather forecasting, from Camp Blanding Joint Training Center.

Our Airmen proudly supported both federal and state missions over the past 12 months. Since being selected as the next beddown location for the F-35A Lightning II, the Wing sent two F-35A pilots to the transition course with its first pilot, Capt. Joe Scerra, graduating in November 2021. In support of our National Guard Civil Support missions, the Wing executed over 23,000 days of support during COVID operations for FEMA and the state of Florida. In early 2021, 27 Airmen deployed in support of the Presidential Inauguration while 203 Airmen were mobilized to reinforce the state's COVID response. Approximately 130 Airmen from the 202 RED HORSE deployed to CENTCOM and displayed herculean efforts with the successful completion of a 15-project, \$54M construction portfolio across five geographic locations. They completed construction of aircraft and support facilities for 12 USMC MV-22s, a \$700K expedient airfield in an undisclosed location, and the coordination of five Airfield Pavement Evaluations across three countries, thus ensuring the continuity of operations of Joint Special Operations Air Component assets. Smaller deployed teams of Airmen executed at a high level, including 24 Defenders in support of Exercises PACIFIC FURY and COPE NORTH in the United States Indo-Pacific Command (USINDOPACOM) Area of Responsibility (AOR), two Weather Flight Airmen in support of exercise ASTRAL KNIGHT, 14 114th Space Control Squadron (SPCS) Airmen in support of Operation Freedom's Sentinel, three Explosive Ordnance Disposal members in support of CENTCOM, and four Joint Communications Support Squadron Airmen in support of multiple the United States Africa Command (U.S. AFRICOM) mission sets. Airmen from the 125th Fighter Wing skillfully executed or supported missions while conducting simultaneous home station operations and successfully maintained a no-fail 24/7 alert operation as evidenced by July's Fighter NORAD Alert Force Evaluation MISSION READY grade. In September 2021, 14 RED HORSE Airmen assisted Louisiana in the aftermath of Hurricane Ida.

The Wing made significant gains with facilities in 2021. The 114 SPCS moved into its new 12,000-square-foot facility at Cape Canaveral Space Force Station (CCSFS), resulting in full operational capability for both of its major weapons systems. In addition, the Fire and Emergency Services Flight moved into a new state-of-the-art Fire Crash/Rescue Station in December, reducing airfield response times by five minutes. A significant boost to future readiness was the opening of Security Forces Squadron's 25-meter Modular Small Arms Range. The use of this \$2.9M facility allows an increase in qualifications by a factor of eight and will increase training sessions to 14 times annually. The F-35 transition team continues to lean forward with the renovation of the Operations Vault and the Simulator Facility design estimated to be complete in August 2022. Furthermore, the Wing recently received approval for a Medical Group facility renovation – a critical milestone to regain occupancy after mold discovery rendered their facility uninhabitable nearly three years ago.





The Wing's goal of growing inspired Airmen into high performing teams who leverage lethal capabilities was reinforced during a November 2021 ACC Unit Effective Inspection Capstone where the Wing received an overall "EFFECTIVE" rating. Our Airmen stand postured to support all our current missions while focusing on accelerating our conversion to the F-35 enterprise in order to meet the rising threats our nation faces from near-peer adversaries.

In addition to responding to the nation's and state's call, the 125th Fighter Wing's talented Airmen engaged in State Partnership Program missions to nine neighboring islands in the tropics. Here, they provided training and mentorship that improved our partner nation's humanitarian and disaster response capabilities. The wing also stayed engaged with the community executing the STARBASE program, a STEM program for local youths, and launched the Honorary Commander Program which pairs commanders with civilian counterparts who periodically visit their assigned unit to understand the unit's mission, form professional relationships with the unit commander and his/her unit members, and where appropriate, integrate the military unit into the civilian realm of interest and influence. As we look forward to 2022 and proudly welcome new challenges that are sure to test our capabilities, rest assured that the 125th Fighter Wing will rise to these challenges and continue demonstrating we are ready to "Win Any Fight, Any Time."





# 101st Air & Space Operations Group

## ORGANIZED 2009



**Col. Matthew Jones**  
Commander, 101st AOG



**Chief Master Sgt. Karrie Bennett**  
Command Chief Master Sergeant, 101st AOG

This year continued to test the resolve of the men and women of the 601st Air Operations Center and 101st Air and Space Operations Group. The AOC's mission never ceased, even as it faced the ongoing burden of the COVID-19 pandemic and the ongoing recovery and modernization projects throughout the AOC compound due to Hurricane Michael. The no-fail mission continued with excellence, and the AOC oversaw aerial operations for homeland disaster relief, conducted multiple bi-national exercises, and supported several national special security events.

The AOC's Air Mobility Division (AMD) demonstrated its ability to oversee, plan and support interagency partners during multiple homeland disaster and defense missions, including the dispersion of 2.6 million gallons of fire retardant from Modular Airborne Fire Fighting System-equipped C-130s over the western U.S. The AMD also enabled the rapid deployment of National Guard members for Operation Capitol Response, and subsequently planned the transport of more than 7,000 National Guard Airmen and Soldiers over four days for the 59th Presidential Inauguration.

Additionally, in support of the Department of State, AMD oversaw more than 350 missions, resulting in the reconstitution of 70,000 American citizens and Afghan refugees following the withdrawal from Afghanistan during Operations Allied Refuge and Allied Welcome.

Overall, AMD planned over 600 tanker missions that supported more than 1,100 aerial refuelings and offloaded more than 11.6 million pounds of fuel for the North American Aerospace Defense Command's Continental U.S. Region, Alaskan Region, and the Canadian Region in direct support of the President of the United States, the Secretary of Defense and the bi-national agreement between the U.S. and Canada.

Throughout 2021, the AOC's Combat Information Cell (CIC) saw a significant increase in VIP flight restrictions. Due to the diligence shown in its outreach program and the creation of a new Temporary Flight Restriction database, the CIC increased outreach operations by 38 percent last year. The CIC conducted its General Aviation outreach program, in conjunction with Civil Air Patrol, and visited 93 Fixed Base Operators and airports to hand-deliver outreach materials to pilots. The unit also supported 33 VIP travel events and five national special security events, including the Presidential Inauguration, Super Bowl LV, two manned space launches, and the United Nations General Assembly.

The Continental U.S. NORAD Region (CONR) and the AOC planners shaped NORAD's theater-wide 3310-21 Contingency Plan, detailing NORAD's defense design for North America. Furthermore, our planners and public affairs team played an integral role in the planning and execution of two Arctic air defense exercises. These exercises demonstrated NORAD's ability to reach and defend the high Arctic against aerospace threats.

Similarly, the AOC planned and executed Operation Noble Defender, demonstrating CONR's readiness capabilities to simultaneously defend the east and west coast of the United States against increased military activity from our near-peer competitors.

The Intelligence, Surveillance and Reconnaissance Division (ISR) provided 24/7/365 Indications and Warning of violent extremist and near-peer threats. The ISR professionals bolstered U.S. Northern Command's theater ISR plans, targeting concepts of operations, and supported Air Combat Command's initiative to enhance machine-based learning and artificial intelligence for the warfighter.

The AOC training team, paired with the CONR Deputy Commander, refined the Combined Forces Air Component Commander's (CFACC's) training program and developed a "near-peer" intercept tabletop exercise and Falcon Gain Simulation. Their efforts bolstered the training and readiness of our CFACCs and Chief Combat Officers (CCOs) while honing our skills against peacetime near-peer air defense operations.

In mid-May, the AOC completed Exercise Blue Flag 21, a week-long exercise focused on refining processes to defend North America against cyber, cruise missiles, and other air, space and cyber domain threats. Members of the AOC performed the full range of aerospace warning and control measures, including developing plans to transition from a peacetime posture to wartime operations.



## 101st Air & Space Operations Group (continued)

The 101st Air Communications Squadron (ACOMS), supporting both 1st Air Force and AOC, commenced the modernization of the AOC's operations floor, ensuring security separation of emissions from classified and unclassified networks. This hardening of the network was a critical component of Blue Flag 21. During Blue Flag, ACOMS achieved the first-ever 'live' cyberspace training objectives for Air Forces Northern and AOC personnel on the Air Combat Command secured virtual network. This achievement assured the secure virtual network availability for real-world operations while simultaneously supporting exercise simulation events on the network.

Without blinking an eye on homeland defense, 38 Drill Status Guardsmen deployed across the state for more than 164 days. Our DSGs performed more than 57,000 COVID tests and helped administer over 600,000 COVID vaccines to Florida residents. Their selflessness and service to Florida exemplify what it means to be a Citizen-Airman!

Rest assured that America's AOC 'has the watch' as the men and women of AOC execute their no-fail mission and proudly stand watch 24-7 to provide the air defense shield for our nation.

## Educational Dollars for Duty INCENTIVE TO FLORIDA NATIONAL GUARDSMEN



The Florida National Guard State Tuition Assistance program, known as Educational Dollars for Duty (EDD), continues to provide an exceptional education development resource and a meaningful recruiting and retention incentive that effectively supports our Florida Guardsmen and enhances organizational strength and readiness. As a positive attribute for all, EDD provides legislatively-directed funding, received annually through the State of Florida General Appropriations Act, to support Florida Guardsmen seeking postsecondary education/training at state-based institutions.

As a premier National Guard-focused state tuition assistance program, EDD continues to support Florida Guardsmen with pursuing postsecondary education opportunities that include Vocational/Technical, Industry Certification, Continuing Education, Academic (i.e., Certificate, Associate, Bachelor and Master) and Professional Licensing/Industry Certification Exam programs. This enables our Soldiers and Airmen to increase their personal and professional civilian qualifications, which in turn supports and strengthens our statewide workforce.

In fiscal year 2020-2021, EDD expended \$4.1 million - its total annual budget - in supporting 1,252 (975 Army and 277 Air) Guardsmen, who worked on 127 Graduate, 891 Undergraduate and 234 Technical/Occupational programs of study (395 supporting STEM programs), which equates to a total of 5,626 courses taken, at 134 (48 public and 86 private) postsecondary institutions throughout the state of Florida. Throughout its evolution, EDD has served as a valuable foundational program for the Florida National Guard and we look forward to its continued support for years to come.

## Soldier and Family Readiness PROVIDING HANDS-ON TRAINING

Soldier and Family Readiness Specialists (SFRS) are available to help service members and their families mitigate challenges and enhance their abilities to maintain readiness and well-being. Family Assistance Centers are geographically located throughout the state in order to support military families throughout all stages of contingency and mobilization. These professionals connect service members and families with resources from national and local community organizations. Services include, but are not limited to: legal referral; TRICARE information; personal financial assistance and counseling; DEERS/ID Cards; employment assistance; and crisis intervention and referral. All uniformed service members, retired uniformed service personnel, and their family members (to include surviving family members of deceased military personnel), are eligible for assistance. During state emergencies, SFRSs will staff the Emergency Family Assistance Center and are ready to assist service members and families 24/7.



# Florida Youth ChalleNGe Academy

## COMMUNITY BASED PROGRAM



The Florida Youth ChalleNGe Academy (FLYCA) is a community-based program that leads, trains, and mentors at-risk youth so they can become productive citizens. The Academy promotes adult responsibility, values and basic lifestyle changes by providing a demanding, highly regimented, motivational environment, free from outside distractions. In this voluntary program, 16- to 18-year old high school dropouts enter a rigorous 5 ½-month residential phase, based on a military model. During the remaining 12-month post-residential phase, the cadet is matched with a mentor and with the help of their FLYCA case manager, the cadet works to stay on track and sharpen their skills after graduation.

Since its inception in July 2001, FLYCA has graduated 5,529 cadets from 63 of Florida's 67 counties from the 5 ½-month residential phase. During the residential phase, cadets have the option to participate in credit recovery to return to high school or they can work toward earning their State of Florida High School Diploma through the GED testing service. Through the course of their stay at the Academy, these cadets have contributed over 401,000 hours of service to the communities of Florida, a value of over \$2.8 million. Last year, 160 young people from throughout the state of Florida were directly impacted by Florida's National Guard Youth ChalleNGe program.

The Florida Youth ChalleNGe Academy is governed by the Florida Department of Military Affairs and the Florida National Guard. In addition, the Academy is partnered with the Florida Department of Juvenile Justice, the Florida Department of Children and Families and the Florida Department of Education through the School District of Clay County (SDCC). FLYCA's budget is paid for in part with federal funding and in part from these state partners.

This past year, the Florida Youth ChalleNGe Academy cadets continued to operate and serve Florida's at-risk youth even while in the midst of the COVID-19 pandemic, keeping the cadets in quarantine and continuing to provide quality education from the SDCC, with 160 young men and women graduating. Throughout this pandemic, the program and staff worked to maintain a safe and healthy environment while in residence at the Academy. As Florida has opened back up, FLYCA cadets have been able to participate in selected service to the community in state and community parks, along with festivals and events where the cadets maintained social distancing and healthy practices.





# Counterdrug Program

## DEFENSE AGAINST TRANSNATIONAL AND DOMESTIC THREATS

The Florida National Guard has managed the premier Counterdrug Program in the nation for more than 30 years. The Counterdrug Program supports law enforcement agencies and community-based organizations in efforts to reduce the supply and demand for illegal drugs and related transnational criminal activities. The program is committed to providing professional and cost-effective support to federal, state and local law enforcement and community-based organizations with a counter-narcotics nexus. The program implements analytical driven, effects-based operations to ensure personnel and resources are leveraged in support of interagency partner operational objectives regarding illicit drugs and related transnational crime. This operational approach properly aligns the program's support capabilities in response to Florida's most volatile transnational and domestic threats. The Counterdrug Program executes its support role through critical mission categories, including prevention support through Drug Demand Reduction Outreach (DDRO), Counterdrug Training, interdiction support through Reconnaissance/Observation, and Analytical Support to Law Enforcement Agencies.

The DDRO program provides substance-use prevention support to community-based organizations located throughout the state of Florida. This support includes enhanced agency integration, strategic legislative contributions, and the implementation of cross-jurisdictional prevention initiatives. A key DDRO effort for FY21 included the deployment of the virtual "night vision" anti-drug prevention briefing, which is a curriculum that assists educators in meeting the Florida Department of Education's substance-use prevention and mental health education requirements as outlined by the Next Generation Sunshine State Health and Substance-Use Prevention Standards. Night Vision provides students, grades 4-12, with information on the dangers of the five gateway drugs (alcohol, tobacco/vaping, marijuana, prescription pills, and synthetics) and highlights the risks of substance use, misuse and addiction. This effort, along with others, led to the DDRO program winning its third consecutive Secretary of Defense Community Drug Awareness Award. In addition, DDRO assists local leaders in developing and resourcing initiatives designed to reduce drug use in the community through education and prevention, as well as being an active partner in the 21st National DEA Prescription Drug Take Back Day event. DEA Diversion Control Unit, with the assistance of Florida Counterdrug Personnel and Community Based Organizations, helped collect 14,292 pounds of prescribed narcotics from 18 locations throughout the state.

The Multijurisdictional Counterdrug Task Force Training (MCTFT) provides comprehensive training to interdepartmental agencies, federal, state and local law enforcement. The curriculum focuses on subjects pertaining to the targeting of illicit narcotics, narco-terrorism, and transnational and domestic criminal organizations. MCTFT employs state-of-the-art training aids and facilities to provide the highest level of relevant training available. Instructors plan and conduct courses at the Camp Blanding Joint Training Center campus, at St. Petersburg College, through Distance Learning, or through Mobile Training Teams at no cost to the student or their respective agency. The Counterdrug Program also provides ground, mobile radar, and/or aerial reconnaissance and observation assets to law enforcement agencies. Law enforcement employs these assets on known and/or suspected transshipment corridors, intermodal transportation hubs, port of entries, or infrastructures where suspected criminal organizations operate. Collectively, these reconnaissance assets specifically target transnational and domestic criminal organizations, drug smuggling, money laundering, marijuana cultivation, illegal drug laboratories, suspected trafficking airstrips, drop zones, trafficking corridors, suspicious aircraft, watercraft, and a multitude of other illicit criminal capabilities.

Counterdrug Program Analysts provide militarily unique analytic skills to process, categorize and evaluate law enforcement investigative information. Analytical support ranges from tactical-level case support to strategic level analysis. Analytical case support focuses on link and tolls analysis, money laundering/financial analysis, subject de-confliction, asset identification, and post-collection analysis of documents and digital media. Strategic-level support includes the development of drug threat assessments, annual reports, and informational bulletins. Additionally, analysts facilitate the exchange of information between local, state and federal agencies to synchronize efforts to detect, disrupt and dismantle criminal organizations that operate nationwide and/or internationally. Transnational criminal organizations participate in drug smuggling, human trafficking, weapons proliferation, and money laundering. These organizations threaten national security and seek opportunities to expand their worldwide influence, control of government entities, and facilitate narco-terrorism. The Counterdrug Program facilitates the convergence of national strategies to combat transnational criminal organizations at the state and local levels.

### COUNTERDRUG PROGRAM SUMMARY FY21

- Trained 15,277 Law Enforcement officers at the Multijurisdictional Task Force Training (MCTFT) academy
- Instrumental in the seizure of \$1.7B worth of illicit drugs, property, and/or bulk cash seizures
- DDRO assisted in the collection of 14,292 pounds of prescription narcotics in DEA Diversion Control Unit's National Take Back Day October 23, 2021
- Law enforcement seized 41,000 Kilograms of major drugs as a direct result of Florida National Guard Counterdrug Program support
- Conducted case analytics resulting in the execution of 96 arrests
- A key force multiplier for law enforcement agencies conducting activities against illicit drugs and transnational crime



# ECONOMIC IMPACT

## ACROSS THE STATE OF FLORIDA FISCAL YEAR 2021

CITY	COUNTY	FULL-TIME EMPLOYEES	GUARDSMEN	FEDERAL APPROPRIATIONS	STATE GENERAL REVENUE	COMBINED REVENUE
Arcadia	Desoto		129	\$4,081,722.20	\$22,800.00	\$4,104,522.20
Avon Park	Polk	15	50	\$2,056,681.73	\$41,000.00	\$2,097,681.73
Bartow	Polk		106	\$3,353,973.28	\$32,000.00	\$3,385,973.28
Boca Raton	Palm Beach		0	\$-		\$-
Bonifay	Holmes	12	90	\$3,227,408.25	\$27,500.00	\$3,254,908.25
Boynton Beach	Palm Beach		0	\$-		\$-
Bradenton	Manatee		131	\$4,145,004.72	\$26,000.00	\$4,171,004.72
Brandon	Hillsborough		0	\$-		\$-
Brooksville	Hernando	40	97	\$4,334,852.26	\$41,000.00	\$4,375,852.26
Camp Blanding	Clay	554	331	\$28,002,512.80	\$211,500.00	\$28,214,012.80
Cape Canaveral AFS	Brevard	1	0	\$31,641.26		\$31,641.26
Chipley	Washington		79	\$2,499,659.33	\$42,000.00	\$2,541,659.33
Clearwater	Pinellas		18	\$569,542.63		\$569,542.63
Clermont	Lake		0	\$-		\$-
Cocoa	Brevard	36	162	\$6,264,968.96	\$33,000.00	\$6,297,968.96
Crawfordville	Wakulla		0	\$-		\$-
Crestview	Okaloosa	26	92	\$3,733,668.37	\$36,992.00	\$3,770,660.37
Crystal River	Citrus	8	165	\$5,473,937.53	\$48,000.00	\$5,521,937.53
Dade City	Pasco	12	75	\$2,752,789.39	\$32,000.00	\$2,784,789.39
Daytona Beach	Volusia		0	\$-		\$-
Deland	Volusia		124	\$3,923,515.92	\$40,000.00	\$3,963,515.92
Deltona	Volusia		0	\$-		\$-
Eustis	Lake		73	\$2,309,811.79	\$23,000.00	\$2,332,811.79
Ft. Lauderdale	Broward	13	171	\$5,821,991.36	\$65,000.00	\$5,886,991.36
Ft. Myers	Lee		62	\$1,961,757.96	\$35,000.00	\$1,996,757.96
Ft. Pierce	St. Lucie		118	\$3,733,668.37	\$25,000.00	\$3,758,668.37
Gainesville	Alachua		142	\$4,493,058.55	\$37,000.00	\$4,530,058.55
Gibsonton	Hillsborough		0	\$-		\$-
Green Cove Springs	Clay		0	\$-		\$-
Haines City	Polk	59	99	\$4,999,318.67	\$28,014.05	\$5,027,332.72
Hollywood	Broward		0	\$-		\$-
Homestead	Dade	43	141	\$5,821,991.36	\$98,000.00	\$5,919,991.36
Homestead AFRB	Dade		0	\$-		\$-
Jacksonville	Duval	676	1,597	\$71,920,578.06	\$206,000.00	\$72,126,578.06
Kissimme	Polk		0	\$-		\$-
Lake City	Columbia	11	101	\$3,543,820.83	\$27,494.00	\$3,571,314.83
Lakeland	Polk		119	\$3,765,309.63	\$59,000.00	\$3,824,309.63
Lake Mary	Polk		0	\$-		\$-
Lake Wales	Polk		140	\$4,429,776.04	\$33,000.00	\$4,462,776.04
Lake Worth	Polk		0	\$-		\$-
Land O Lakes	Pasco		0	\$-		\$-
Leesburg	Lake		146	\$4,619,623.58	\$23,000.00	\$4,642,623.58
Lehigh Acres	Lee		0	\$-		\$-
Live Oak	Suwannee		140	\$4,429,776.04	\$37,500.00	\$4,467,276.04
MacDill AFB	Hillsborough	33	153	\$5,885,273.88		\$5,885,273.88
Margate	Broward		0	\$-		\$-



CITY	COUNTY	FULL-TIME EMPLOYEES	GUARDSMEN	FEDERAL APPROPRIATIONS	STATE GENERAL REVENUE	COMBINED REVENUE
Marianna	Jackson		105	\$3,322,332.03	\$50,000.00	\$3,372,332.03
Melbourne	Brevard		200	\$6,328,251.48	\$34,000.00	\$6,362,251.48
Miami	Dade	44	197	\$7,625,543.03	\$147,000.00	\$7,772,543.03
Middleburg	Clay		0	\$-		\$-
Midway	Gadsden		0	\$-		\$-
Miramar	Broward	22	674	\$22,022,315.15	\$121,000.00	\$22,143,315.15
New Port Richie	Pasco		0	\$-		\$-
Ocala	Marion		222	\$7,024,359.14	\$42,000.00	\$7,066,359.14
Odessa	Hillsborough		0	\$-		\$-
Orange Park	Clay		0	\$-		\$-
Orlando	Orange	42	365	\$12,877,991.76	\$212,000.00	\$13,089,991.76
Oviedo	Seminole		0	\$-		\$-
Palatka	Putnam		52	\$1,645,345.38	\$32,000.00	\$1,677,345.38
Palm Bay	Brevard		0	\$-		\$-
Palm Coast	Flagler	26	339	\$11,549,058.95	\$95,000.00	\$11,644,058.95
Palm Springs	Palm Beach		0	\$-		\$-
Palmetto	Manatee		54	\$1,708,627.90	\$34,000.00	\$1,742,627.90
Panama City	Bay	18	99	\$3,702,027.12	\$84,000.00	\$3,786,027.12
Parrish	Manatee		0	\$-		\$-
Patrick AFB	Brevard		0	\$-		\$-
Pembroke Pines	Broward		0	\$-		\$-
Pensacola	Escambia	17	183	\$6,328,251.48	\$81,000.00	\$6,409,251.48
Pinellas Park	Pinellas	28	691	\$22,750,064.07		\$22,750,064.07
Plant City	Hillsborough	25	181	\$6,518,099.02	\$67,000.00	\$6,585,099.02
Punta Gorda	Charlotte		0	\$-		\$-
Quincy	Gadsden	5	154	\$5,030,959.93	\$101,000.00	\$5,131,959.93
Riverview	Hillsborough		0	\$-		\$-
Ruskin	Hillsborough		0	\$-		\$-
Saint Augustine	St. Johns	451	664	\$35,280,002.00	\$43,022,190.00	\$78,302,192.00
Saint Cloud	Osceola		0	\$-		\$-
Saint Petersburg	Pinellas	65	98	\$5,157,524.96	\$58,000.00	\$5,215,524.96
Sanford	Seminole		136	\$4,303,211.01	\$20,000.00	\$4,323,211.01
Sarasota	Sarasota	17	133	\$4,746,188.61	\$44,000.00	\$4,790,188.61
Spring Hill	Hernando		0	\$-		\$-
Starke	Bradford	17	1,151	\$36,956,988.64	\$28,000.00	\$36,984,988.64
Steinhatchee	Taylor		0	\$-		\$-
Tallahassee	Leon	48	196	\$7,720,466.80	\$137,000.00	\$7,857,466.80
Tampa	Hillsborough	65	106	\$5,410,655.01	\$31,000.00	\$5,441,655.01
Tavares	Lake	13	0	\$411,336.35		\$411,336.35
Titusville	Brevard	4	0	\$126,565.03		\$126,565.03
Tyndall AFB	Bay	300	94	\$12,466,655.41		\$12,466,655.41
Valrico	Hillsborough		0	\$-		\$-
Wauchula	Hardee		54	\$1,708,627.90	\$33,000.00	\$1,741,627.90
Wellington	Palm Beach		0	\$-		\$-
West Palm Beach	Palm Beach	37	391	\$13,542,458.17	\$179,000.00	\$13,721,458.17
Winter Haven	Polk	8	87	\$3,005,919.45	\$27,000.00	\$3,032,919.45
Zephyrhills	Pasco		0	\$-		\$-
<b>TOTAL</b>		<b>2,791</b>	<b>11,477</b>	<b>\$451,457,460.53</b>	<b>\$46,009,990.05</b>	<b>\$497,467,450.58</b>

# FEDERAL APPROPRIATIONS

## FLORIDA NATIONAL GUARD

### FLORIDA ARMY NATIONAL GUARD

Military Personnel Expenses	\$5,656,840.00
(Medical Care, Yellow Ribbon, Military Funeral Honors Program, Family Centers & Counseling Programs)	
Human Resources Expenses	\$134,525,326.11
(Civilian Technician and Active Guard & Reserve Pay and Travel)	
Recruiting and Retention Expenses	\$7,085,300.00
(New Soldier Pay, Initial Clothing, Marketing, Mission Operations)	
Intelligence; Strategic Plans and Policy Expenses	\$12,952,638.00
(Youth ChalleNGe, Physical Security, Weapons of Mass Destruction & Support)	
Counterdrug Expenses	\$12,011,900.00
(State Plans (Intel/DDR/RECON), Training, Substance Abuse)	
Aviation Expenses	\$2,860,200.00
(OPTEMPO-Air (aircraft), Additional Flying Training Periods, Safety)	
Logistics Expenses	\$25,175,720.00
(OPTEMPO-Ground (all less aircraft), Transformation/RESET)	
Construction and Facility Management Expenses	\$32,555,606.42
(Facility Maintenance, Environmental Compliance Activities, Military Construction)	
Communications and Automation Expenses	\$4,213,580.00
(Computers, Data Storage, Software Licensing, Equipment)	
Operations and Training Expenses	\$79,070,950.00
(Annual Training/Inactive Duty (IDT) Pay & Allowances, Service Schools & Support, Camp Blanding Joint Training Center, Active Duty Operational Support (ADOS))	
<b>TOTAL FLORIDA ARMY NATIONAL GUARD</b>	<b>\$316,108,060.53</b>





**FLORIDA AIR NATIONAL GUARD**

Civilian Pay	\$22,333,000.00
State Agreements	\$3,952,300.00
Transportation	\$213,000.00
Communications / Information Technology	\$187,700.00
Real Property Maintenance	\$2,639,100.00
Recruiting & Advertising	\$76,600.00
Base Operating Support (Services, Travel, Supplies)	\$4,303,300.00
Fly Supply / Equipment / Aviation Fuel	\$132,300.00
CBRNE Enhanced Response Force Package (CERFP)	\$199,100.00
Medical	\$66,800.00
Environmental	\$13,800.00
Counterdrug Programs	\$80,000.00
State Partnerships Pay and Travel	\$28,100.00
Military Payroll	\$97,670,800.00
Clothing	\$223,700.00
Subsistence	\$55,700.00
Annual Training Travel	\$1,111,500.00
Non-Prior Service Training Travel	\$82,900.00
School Travel	\$1,420,300.00
Special Training Travel	\$233,700.00
AGR Permanent Change of Station	\$325,700.00
<b>TOTAL FLORIDA AIR NATIONAL GUARD</b>	<b>\$135,349,400.00</b>

**TOTAL FLORIDA ARMY AND AIR NATIONAL GUARD****\$451,457,460.53**

# DEPARTMENT OF MILITARY AFFAIRS

## GENERAL REVENUE, STATE-MANAGED FEDERAL GRANTS & TRUST FUNDS

General Revenue Appropriations	Approved Budget	FY 20-21
Salaries and Benefits		\$ 7,870,397.00
Other Personal Services		\$54,533.00
Expenses		\$4,904,158.00
Operating Capital Outlay		\$60,496.00
Replacement Vehicles		\$65,000.00
Information Technology		\$48,437.00
National Guard Tuition Assistance		\$4,167,900.00
Contracted Services		\$2,529,450.00
Maintenance and Operations Contracts		\$91,800.00
Public Assistance - State Operations		\$ 23,618,278.00
Worker's Compensation - SAD		\$165,028.00
Mobile Data Terminal Systems		\$780,000.00
Service Charge - Personnel		\$36,756.00
Data Processing Services		\$54,957.00
<b>Total General Revenue</b>		<b>\$44,447,190.00</b>

Camp Blanding Management Trust Fund	Approved Budget	FY 20-21
Salaries and Benefits		\$1,410,173.00
Expenses		\$60,202.00
Operating Capital Outlay		\$15,000.00
Replacement Vehicles		\$50,000.00
Contracted Services		\$5,000.00
Maintenance and Operations Contracts		\$5,000.00
Risk Management Insurance		\$303,094 .00
Service Charge - Personnel		\$8,156.00
<b>Total Camp Blanding Trust Fund</b>		<b>\$1,856,625.00</b>



<b>Federal Grants Trust Fund</b>	<b>Approved Budget</b>	<b>FY 20-21</b>
Salaries and Benefits		\$16,227,886.00
Other Personal Services		\$87,000.00
Expenses		\$10,563,596.00
Operating Capital Outlay		\$881,000.00
Food Products - Youth ChalleNGe		\$500,000.00
Replacement Vehicles		\$768,500.00
Projects/Contracts/Grants - St. Petersburg College		\$2,000,000.00
Information Technology		\$ 83,000.00
Contracted Services		\$5,728,115.00
Maintenance and Operations Contracts		\$920,000.00
Lease / Purchase / Equipment		\$30,000.00
Service Charge - Personnel		\$104,985.00
<b>Total Federal Grants Trust Fund</b>		<b>\$40,095,372.00</b>

<b>Federal Law Enforcement Trust Fund</b>	<b>Approved Budget</b>	<b>FY 20-21</b>
Expenses		\$175,000.00
Operating Capital Outlay		\$450,000.00
<b>Total Federal Equitable Sharing - Law Enforcement Trust Fund</b>		<b>\$625,000.00</b>
<b>Total State Operational Budget</b>		<b>\$84,822,897.00</b>

<b>Capital Improvement Program</b>	<b>Approved Budget</b>	<b>FY 20-21</b>
General Revenue		\$10,070,000.00
Camp Blanding Management Trust Fund		\$856,000.00
Federal Grants Trust Fund		\$11,855,580.00
<b>Total Capital Improvement</b>		<b>\$22,781,580.00</b>

<b>Total State Resources</b>		<b>\$107,604,477.00</b>
------------------------------	--	-------------------------

# DEPARTMENT OF MILITARY AFFAIRS

## PROPERTY AND FACILITIES 2021

Site Name	Year Acquired	Land Ownership	Authority for Occupancy	Capital Asset Value of Major Structures	Land Acres	Notes	Armory Value
ARCADIA READINESS CENTER	1969	State	Lease	\$5,754,477.00	10.00		\$5,031,765.00
AVON PARK READINESS CENTER	1971	State	Lease	\$5,929,669.00	10.00		\$5,352,367.00
AVON PARK (UTES)	1984	Federal	Licenses	\$4,373,352.00	14.60		N/A
AVON PARK (RANGES)	1984	Federal	Licenses	\$541,260.00	41.40		N/A
BARTOW READINESS CENTER	1974	City	Lease	\$5,816,059.00	10.00		\$5,323,475.00
BONIFAY READINESS CENTER	1954	State	Deed	\$11,443,881.00	7.00		\$3,968,142.00
BRADENTON READINESS CENTER	1971	City	Lease	\$11,913,561.00	7.15		\$4,449,899.00
BROOKSVILLE (ARMORY)	1992	County	Lease	\$6,895,662.00	14.00		\$7,803,306.00
BROOKSVILLE RC AASF 2 C23	2000	County	Lease	\$21,563,858.00	4.76		\$17,715,570.00
CAMP BLANDING TRAINING CENTER	1939	State	Deed		73K		N/A
CBJTC ACUB	2004	State	Deed	Land Only	8736.71	Land Only	Land Only
CBJTC BULLARD ARMORY	1984	State	Deed	\$15,508,619.00	0.00	Land is included in 73,000AC	\$15,508,619.00
CBJTC YOUTH CHALLENGE	1977	State	MOA	\$16,751,292.00	0.00	Land is included in 73,000AC	N/A
CBJTC SPECIAL FORCES	1977	State	Deed	\$3,785,458.00	0.00	Land is included in 73,000AC	\$3,785,458.00
CBJTC EOD READINESS CENTER	2014	State	Deed	\$3,314,505.00	0.00	Land is included in 73,000AC	\$3,314,505.00
CBJTC 2-11TH AVN	1940	State	Deed	\$3,247,635.00	0.00	Land is included in 73,000AC	\$3,247,635.00
CBJTC G4 OPS BLDG	2017	State	Deed	\$899,515.00	0.00	Land is included in 73,000AC	\$899,515.00
CBJTC 927TH CSSB	1992	State	Deed	\$2,945,421.00	0.00	Land is included in 73,000AC	\$1,913,427.00
CBJTC ENG DET	1977	State	Deed	\$814,546.00	0.00	Land is included in 73,000AC	\$814,546.00
CBJTC-AIR NATIONAL GUARD SITES	1993	Federal	Licenses	\$21,889,348.00	0.00	Land is included in 73,000AC	N/A
CHIPLEY RC	1958	State	Deed	\$6,830,178.00	2.74		\$5,345,843.00
COCOA READINESS CENTER	1957	City	Lease	\$5,588,576.00	4.00		\$4,922,025.00
CRESTVIEW READINESS CENTER	1954	State	Deed	\$6,200,391.00	4.15		\$5,160,864.00
CRYSTAL RIVER READINESS CENTER	1988	County	Lease	\$11,203,005.00	18.00		\$7,234,347.00
DADE CITY READINESS CENTER	1955	State	Deed	\$5,424,523.00	1.30		\$5,379,907.00
DELAND READINESS CENTER	1955	State	Deed	\$7,459,197.00	3.10		\$5,791,237.00
EUSTIS READINESS CENTER	1954	City	Lease	\$5,807,552.00	1.60		\$4,617,593.00
FLAGLER CO. AIRPORT LEASE	2014	County	Lease	Leased Bldg	0.00	Private Lease	N/A
FT LAUDERDALE READINESS CENTER	1953	County	Lease	\$11,017,890.00	5.80		\$5,811,461.00
FORT MYERS READINESS CENTER	1955	County	Lease	\$6,234,787.00	3.63		\$4,390,889.00
FORT PIERCE READINESS CENTER	1958	City	Lease	\$8,198,928.00	5.50		\$5,167,524.00
GAINESVILLE ALACHUA COUNTY	2019	State	Lease	Land Only	53.00		N/A
GAINESVILLE LEASE	2018	County	Lease	Leased Bldg	0.00	Private Lease	N/A
GAINESVILLE 39TH	1965	State	Lease	\$3,353,680.00	57.03		\$2,951,273.00
HAINES CITY READINESS CENTER	1976	City	Lease	\$12,095,066.00	8.38		\$4,753,414.00
HOMESTEAD ARS	1955	Federal	Lease	\$10,712,495.00	10.00		\$8,068,031.00
JACKSONVILLE-ANG BASE	1968	Federal	Licenses		332.00		AIR NATIONAL GUARD
JACKSONVILLE CECIL FIELD RC	1962	State	Lease	\$13,725,652.00	4.00	Facility 00013	\$13,366,285.00
JACKSONVILLE CECIL FIELD #858	1969	City	Lease	\$73,572,527.00	6.82	Facility 858	\$6,778,671.00
JACKSONVILLE SNYDER RC	1973	City	Lease	\$13,991,173.00	24.98		\$10,853,579.00
IMMOKALEE COLLIER COUNTY	2009	State	Lease	Land Only	26.41	Land Only	N/A
LAKE CITY READINESS CENTER	1959	City	Lease	\$8,254,774.00	6.84		\$5,540,938.00
LAKELAND READINESS CENTER	1974	State	Deed	\$9,417,273.00	10.00		\$6,298,638.00
LAKE WALES READINESS CENTER	1958	State	Deed	\$6,753,909.00	6.53		\$6,689,138.00
LEESBURG READINESS CENTER	1950	City	Lease	\$4,260,977.00	2.10		\$4,240,187.00
LIVE OAK READINESS CENTER	1959	State	Deed	\$5,397,769.00	8.50		\$4,752,482.00
MACDILL AFB - SOD-C	1988	Federal	Licenses	\$1,810,337.00	1.28		\$1,810,337.00



# DEPARTMENT OF MILITARY AFFAIRS PROPERTY AND FACILITIES

Site Name	Year Acquired	Land Ownership	Authority for Occupancy	Capital Asset Value of Major Structures	Land Acres	Notes	Armory Value
MARIANNA READINESS CENTER	1958	State	Deed	\$5,700,402.00	5.00		\$5,284,643.00
MELBOURNE READINESS CENTER	1969	Federal	Licenses	\$6,509,512.00	7.00		\$2,222,332.00
MIAMI READINESS CENTER	1980	State	Deed	\$18,517,293.00	5.70		\$14,711,184.00
MIRAMAR READINESS CENTER	1979	Federal	Licenses	\$36,607,537.00	30.00		\$33,583,644.00
MIRAMAR TRAINING CENTER	1979	Federal	Licenses	Training Site	291.76		N/A
OCALA READINESS CENTER	1985	City	Lease	\$6,973,437.00	10.02		\$6,971,529.00
ORLANDO NAVAL TRAINING CENTER	1990	Federal	Licenses	\$11,027,117.00	6.50		\$6,637,879.00
ORLANDO READINESS CENTER	1958	City	Lease	\$10,082,192.00	5.00		\$9,330,372.00
PALATKA READINESS CENTER	1958	City	Lease	\$5,604,557.00	1.60		\$5,572,004.00
PALM COAST FLAGLER COUNTY	2009	City	Lease	Land Only	55.00	\$17,593,100 Construction Cost	In Progress
PALMETTO READINESS CENTER	1963	City	Lease	\$8,086,399.00	5.00		\$5,307,010.00
PANAMA CITY READINESS CENTER	1963	State	Deed	\$10,375,349.00	5.00		\$10,319,996.00
PENSACOLA (ELLYSON FIELD)	1983	County	Lease	\$15,376,753.00	14.21	Facility 00008	\$12,201,557.00
PLANT CITY READINESS CENTER	1986	City	Lease	\$9,028,015.00	12.80		\$6,864,984.00
QUINCY READINESS CENTER	1989	County	Lease	\$9,997,104.00	14.53		\$9,869,989.00
SANFORD READINESS CENTER	1938	State	Deed	\$5,450,819.00	3.00		\$5,002,501.00
SARASOTA READINESS CENTER	1957	State	Deed	\$10,631,080.00	2.74		\$8,158,872.00
ST AUGUSTINE MARK LANCE RC	1957	City	Lease	\$7,160,069.00	3.00		\$6,327,499.00
ST AUGUSTINE ENSSLIN RC	1993	State	Deed	\$29,902,950.00	18.35		\$25,738,519.00
ST AUGUSTINE C-12	1993	County	Lease	\$2,956,615.00	2.05		\$2,922,692.00
ST AUGUSTINE USPFO	1985	County	Lease	\$7,748,597.00	2.75		\$6,107,756.00
ST AUGUSTINE- COUNTER DRUG	1996	Federal	Lease	Leased Bldg	0.00	Private Lease	N/A
ST AUGUSTINE SFB COMPLEX	1763	State	Deed	\$27,042,133.00	6.74	All 26 buildings located on campus	\$13,810,701.00
ST PETERSBURG READINESS CTR	1958	State	Deed	\$8,339,597.00	6.00		\$7,350,577.00
PINELLAS PARK AFRC/ARNG TENANT	2004	Federal	Licenses	USAR Owned	0.00	ARNG is Tenant	\$-
PINELLAS PARK 48TH CST	2015	Federal	Licenses	\$4,543,492.00	2.84		\$4,543,492.00
STARKE READINESS CENTER	1967	State	Deed	\$7,793,536.00	12.00		\$5,409,218.00
TALLAHASSEE READINESS CENTER	1975	County	Lease	\$13,715,340.00	19.47		\$11,643,239.00
TAMPA READINESS CENTER	1940	State	Deed	\$7,894,819.00	10.37		\$2,511,689.00
TITUSVILLE FMS #18	1993	Private	Lease	Leased Bldg	1.00	Private Lease	N/A
WAUCHULA READINESS CENTER	1995	State	Deed	\$11,693,517.00	8.86		\$8,453,068.00
W PALM BCH/BABCOCK CTR	1969	Federal	Licenses	\$9,147,333.00	3.71		\$5,093,082.00
WEST PALM BEACH/CALLAWAY	1982	County	Lease	\$23,166,234.00	18.77		\$19,718,116.00
WINTER HAVEN READINESS CENTER	1936	City	Lease	\$6,846,798.00	3.30		\$6,846,798.00
<b>TOTALS</b>				<b>\$718,617,373.00</b>			<b>\$477,567,834.00</b>

## COLOR CODE & DESCRIPTION

Figures came from the PRIDEWEB database which is the National Guard Bureau's office property records database for real property.

These figures do NOT include Structures & Linear Structures.

Construction in Progress / Design
Land
Private Lease
Florida Air National Guard
Tenants

The mission of the Florida National Guard Foundation is to provide support to the men and women of the Florida National Guard in times of emergencies and deployments, to honor and assist those Soldiers and Airmen who have sacrificed their health and well being for the security of our great State and Nation, and to preserve our rich history so the sacrifices of our Soldiers and Airmen are not forgotten.

**The Florida National Guard Foundation can be found online at:**  
[www.floridanationalguardfoundation.org](http://www.floridanationalguardfoundation.org) | [www.facebook.com/FLNGFoundation](https://www.facebook.com/FLNGFoundation)

For more information please contact the Florida National Guard Foundation Office at **(904) 823-0690**



**The Department of Military Affairs and the Florida National Guard can be found online at:**  
[dma.myflorida.com](http://dma.myflorida.com) | [www.fl.ng.mil](http://www.fl.ng.mil) | [facebook.com/FloridaNationalGuard](https://www.facebook.com/FloridaNationalGuard)  
[twitter.com/FLGuard](https://twitter.com/FLGuard) | [instagram.com/floridanationalguard](https://www.instagram.com/floridanationalguard)

For more information please contact the Florida National Guard Public Affairs Office at **(904) 823-0166**